

ORDINANCE NO. 2469

AN ORDINANCE adopting the budget for the City of Camas, Washington, for the fiscal year beginning January 1, 2007

WHEREAS, the Mayor of the City of Camas, Washington completed and placed on file with the City Clerk a proposed budget and estimate of the amount of the monies required to meet the public expenses, bond retirement and interest, reserve funds and expenses of government of said City for the fiscal year beginning January 1, 2007, and a notice was published that the Council of said City would meet on the 4th day of December, 2006 at the hour of 7:00 p.m. at the Council Chambers in the City Hall of said City for the purpose of making and adopting a budget for said fiscal year and giving taxpayers within the limits of said City an opportunity to be heard upon said budget; and

WHEREAS, the said City Council did meet at said times and place and did then consider the matter of said proposed budget; and

WHEREAS, the said proposed budget does not exceed the lawful limit of taxation allowed by law to be levied on the property within the City of Camas for the purposes set forth in said budget, and the estimated expenditures set forth in said budget being all necessary to carry on the government of said City for said year and being sufficient to meet the various needs of said City during said period.

NOW, THEREFORE, THE CITY COUNCIL OF THE CITY OF CAMAS DO ORDAIN AS FOLLOWS:

SECTION I

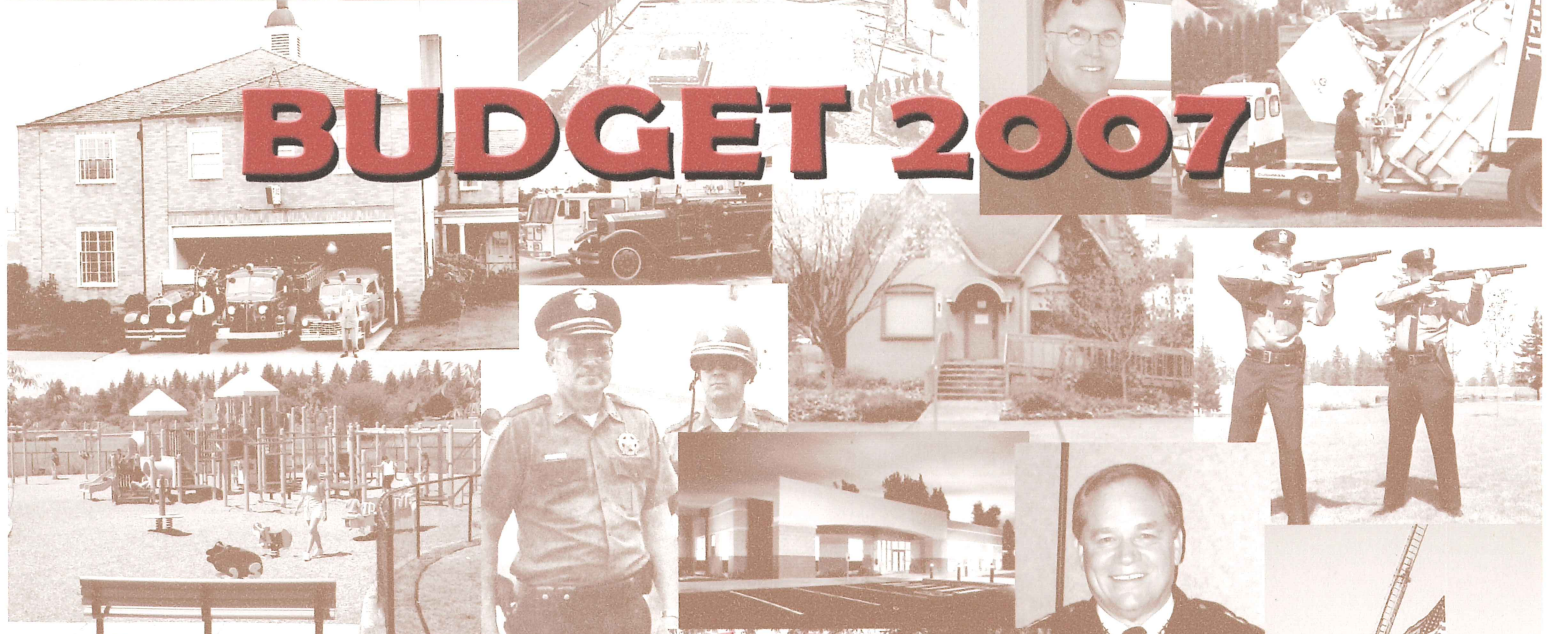
The required appropriation and expenditures for the various funds and departments in the General Fund and needs for the operation of government of the City of Camas, for the fiscal year beginning January 1, 2007, as set forth in said budget and which is hereby adopted, are fixed in the following amounts, to wit,

| <u>FUND</u> | <u>DEPARTMENT</u> | <u>AMOUNT</u> | |
|--------------------|--|---------------|---------------|
| General | Legislative | \$ 99,550 | |
| | Judicial | 172,935 | |
| | Executive | 208,100 | |
| | Financial & Record Services | 610,614 | |
| | Legal | 85,900 | |
| | Personnel | 172,699 | |
| | Central Services | 208,856 | |
| | Other General Government Services | 179,600 | |
| | Law Enforcement | 3,878,557 | |
| | Fire Control | 2,579,236 | |
| | Detention and/or Correction | 368,949 | |
| | Protective Inspections | 528,396 | |
| | Emergency Services | 15,500 | |
| | Information Systems | 321,894 | |
| | Engineering | 1,322,686 | |
| | Animal Control | 82,380 | |
| | Information and Outreach | 17,200 | |
| | Planning and Community Development | 461,069 | |
| | Community Education and Seniors | 16,100 | |
| | Downtown Visioning Coalition | 146,426 | |
| | Library | 1,210,409 | |
| | Parks and Recreation | 1,386,776 | |
| | Interfund Transfer to Street Dept. | 1,403,971 | |
| | Interfund Transfer to Fire Eq. Reserve | <u>50,000</u> | |
| Total General Fund | | | \$ 15,527,803 |

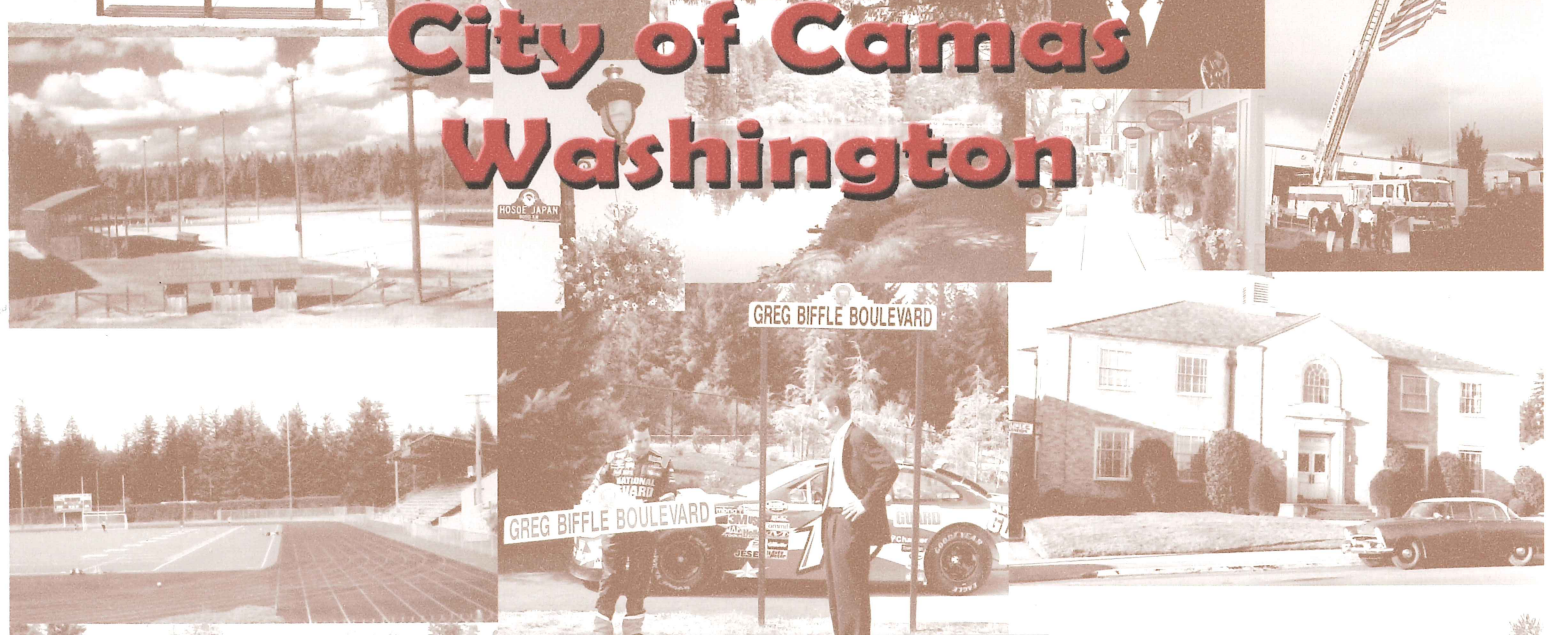


City Scene

BUDGET 2007



City of Camas Washington



**Beginning a new era
Following Centennial 2006...**



**CITY OF CAMAS, WASHINGTON
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2007 Budget Message

from
Mayor Paul Dennis
to
Council and Citizens

The 2007 budget for the City of Camas maintains a stable level of service to the citizens of the community. It includes further restorations of services and it provides for important investments in the community's future. A significant new initiative is the City operation of the Camas Cemetery, which is budgeted in 2007 for the first time. The proposed budget meets several goals. Those goals include:

- 1) Provide a stable level of service and programs.
- 2) Utilize existing revenue streams to fund city services and programs.
- 3) Preserve a substantial level of general fund reserves, consistent with adopted financial policies.
- 4) Invest in City's future, consistent with adopted plans.

In the proposed budget, a cautious approach to funding ongoing expenses is taken again. Staffing levels and vacancies continue to be reviewed for long-term need. Staffing additions implemented in the course of 2006 are continued in the 2007 year. The re-organization and staffing of the Community Development Department to efficiently collaboratively handle planning, development and building inspection tasks is completed. The proposed budget includes carefully analyzed staffing additions to meet the needs of a growing community and fully restore service levels. Library hours are restored, the pool season extended, and staffing for the new cemetery function is also programmed. Also, the major street program which reappeared in the 2005 budget is again continued, at a \$250,000 level. It is bolstered by a \$300,000 street reconstruction effort.

The budget is constructed within a framework that balances internal needs with community expectations and economic conditions. The local context is one characterized by a recovered economy, and stable development activity. These trends have been reflected in city revenues and reserves. The property tax base has broadened. Real estate excise tax revenues are robust. City actions to encourage and allow industrial, mixed use and residential development have continued to strengthen our local economy. Adoption of the 2004 Comprehensive Plan Update was an important milestone and a long-term boon to the local economy.

Related to the strong economy and restoration of services is a second element of the budget. Staffing levels are returned to more normal, adequate levels. The city's three "recession budgets" (2002, 2003, & 2004) were very austere, especially in staffing. As an example, *staffing authorization levels were initially at the same levels in 2005 as they were in the 2002 adopted budget (164 FTE)*. This occurred while the city's population increased from 13,540 to 15,460 (a 14.2% population growth). The FTE per thousand population ratio fell from 12.2 to 10.5. In 2005, conditions allowed for some mid-year additions to staff, 2006 allowed further restoration, and the proposed 2007 budget provides for restrained staffing increases to meet the city's business and service delivery needs. The overall staffing ratio proposed in the 2007 budget is an adequate and more normal 11.3 per 1,000 population. The strengthened revenues and reserves allow for restoration in service levels and related staffing patterns.

A third part of the context is continued city emphasis on efficiencies, partnerships, and strong financial policies. The baseline for the 2007 budget builds from established council policies in 2002, such as

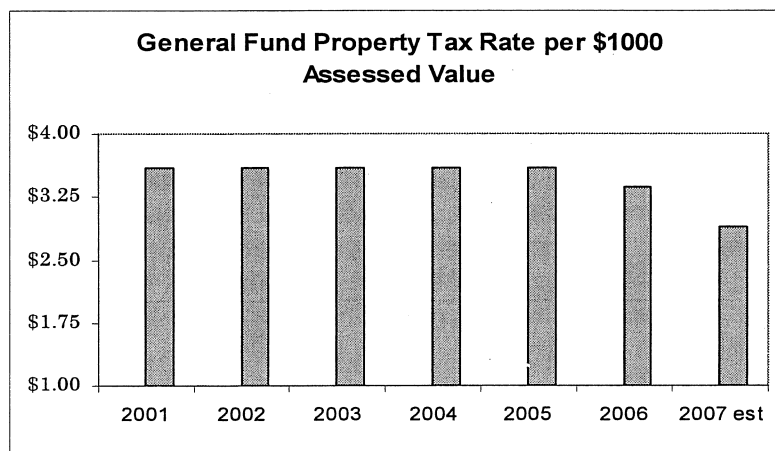
the city's adopted financial policies. Projected revenues and average commitment level of reserves sustain the proposed budget.

According to latest estimates from our finance director, the city should enter 2007 with approximately \$4.6 million in general fund reserves, \$133,000 more than at the start of 2006. This level of reserves exceeds the goals in the adopted financial policies, and provides assurance the service restorations can be met. The proposed budget foresees a general fund spending increase of \$1,456,911 or 10.4 percent above 2006 authorization levels. It should be noted that this number is skewed by the fact that the 2006 budget did not include the salary costs of labor contracts which were not settled at the time of adoption of the 2006 budget. Since all contracts are now settled, the 2007 budget essentially includes two years of increases in the labor contracts. Thus, the comparisons are distorted. This is before adjustment for non-recurring grant events. After adjustment for the grant events, the increase is approximately \$1,555,661 or 11.1%.

Scheduled elements of the Capital Facilities Plan (CFP) are in the budget. The significant restoration of the street pavement program is continued, and increased to the level of \$250,000. This is greatly supplemented by a \$300,000 Street Reconstruction project, funded with REET revenues. Overall, the proposed budget is designed to meet the service needs of a growing community, add the cemetery function, and make major capital investments.

This budget package has been constructed to meet the voter approved property tax levy cap of Referendum 47 and Initiative 747. This index, in accordance with Referendum 47, limits property tax increases for cities over ten thousand in population to the implicit price deflator (IPD); the IPD refers to the United States Department of Commerce, Bureau of Economic Analysis' estimate of the average price increases related to personal consumption expenditures. The IPD index number to be used for the 2007 property tax levy is 1%.

Largely as a result of Initiative 747, **the City's tax rate is falling sharply.** From the statutory limit of \$3.60 per \$1,000 of assessed valuation (AV) imposed until 2005, the rate has fallen dramatically. The rate for 2006 was \$3.36 per \$1,000 AV. The estimated rate for 2007 taxes is \$2.89 per \$1,000 AV. This decline was predicted by the consultants Paul Lewis and Tracey Dunlap in the Cost of Service analysis; and **the rate of decline is occurring faster and more dramatically than anticipated.** The two year decline in rates is a full 71 cents per thousand, or approximately a **20 percent rate decrease.** For comparison, seventy-one cents of taxation is much greater than the total rate for the Port of Camas-Washougal; and more than the total rate for the Fort Vancouver Library District. The City of Camas tax rate decline is illustrated in this chart:



This budget relies upon tax contributions from new private investment made in 2006 in the form of non-recurring development fees and recurring, limited property taxes. A mix of industrial, commercial, and residential additions has helped the city's tax base. Over time, as the City approaches "build out", or as economic and interest rate conditions change, non-recurring planning/development and building fee revenues may flatten or decline; however, the reserve balance should allow city leaders to make appropriate and timely policy decisions without substantially affecting service levels.

We currently estimate that \$857,010 in general fund reserves will be used to balance the 2007 general fund. This includes authorization of \$300,000 for the Police Facility HVAC system—a potential expense which may not be required. After discounting for this \$300,000 contingent authorization, the programmed use of general fund reserves is \$557,010. This amount is comparable with the average reserve commitments of the past ten years. The city's Finance Director is currently projecting the general fund will end 2006 with \$4.6 million of reserves or \$133,000+ greater than 2005. The total reserve amount is reassuring. The trend line should be monitored during the coming year.

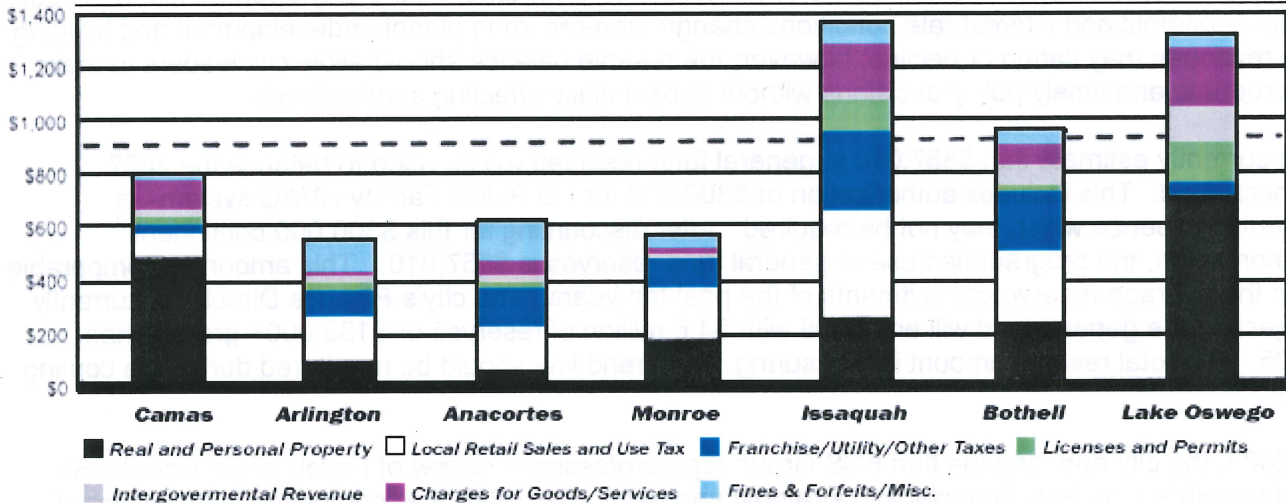
In 2005, the city engaged the firm FCS Group for a professional review of Levels of Service (LOS), and the city's long term financial and strategic approach. This work was completed in the winter of 2005-06 and fully reported to the council and community. The study had great depth and analytical rigor. The LOS study, data, and conclusions, including survey data from our citizens have helped "inform" and drive the 2007 budget proposal.

Here are summary observations from the LOS Study:

- "There is a high level of satisfaction with the City's Services".* (p. 3, Executive Summary)
- Regarding Revenues: *"Overall, Camas falls slightly below the average (of comparator Cities)."* p. 5
- Regarding Expenditures: *"Camas falls at the average of the (comparator Cities) group in expenditures per capita"* p. 6
- Regarding staffing levels (FTE): *"Camas falls below the average for the (comparator Cities) group."* (p. 6).

One of the conclusions of the LOS study shows a long-term, limited structural imbalance in the City's finances. The imbalance is estimated in the range of two or three percent, over the long term. The results point to Camas' over-reliance on the property tax, and suggest strategic diversification of the tax base. A variety of policy choices can influence this long term structural difference, and the diversification of the tax base. The following chart, from the LOS study (p.5), shows Camas versus Comparator Cities General Fund Revenues:

General Fund Revenues Per Capita



We expect a lively and complex discussion of the policy choices in the coming years. It is of special note that the extensive survey showed that over 80 % of our citizens noted service levels in all departments have either maintained or improved since they have lived in Camas. The survey revealed a very positive citizen view of city services. The September, 2006 EMS levy result provided fresh evidence. The voters provided a 62% yes vote on the increased EMS levy. The vote was an important citizen measure of satisfaction and willingness to pay for a vital local service.

For now, the local economy, revenues and balances are strong. The city benefited from \$83 million in new construction value added to the property tax base for 2006. Industrial and employment growth resulted from investments at Linear Technology, WaferTech, Plexus, Reality Engineering and others. Extensive and valuable residential and mixed use investments are underway. A series of additional investments are expected in 2007.

The capital investments of the 2007 budget are derived from the updated Capital Facilities Plan (CFP). Several projects—such as the waterline/bridge crossing of the Washougal River at \$2 million are “carry-over projects” with amounts reappropriated again in 2007. Important acquisitions such as major openspace purchases in the Lacamas Lake area are funded with grant monies, and are reappropriated again in the 2007 budget.

Many capital items identified in the CFP are included in the budget. 2007 will be another major year for capital investment. Water projects (well rehab, & well sites purchases, and line replacements total \$2.4 million), sewer projects (\$900,000) and significant park/openspace acquisitions/projects (\$1.79 million) are major elements of the capital list of the New Year. On the following page is a listing of the top 10 capital project authorizations included in the 2007 budget:

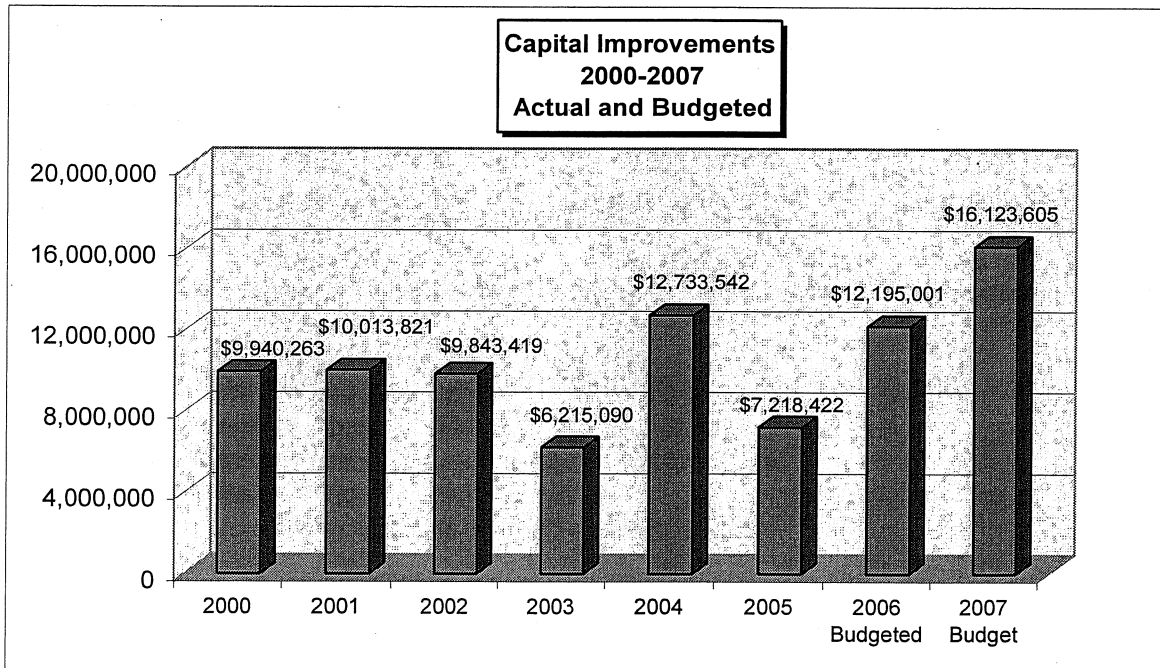
2007 Top Ten Capital Projects

| | |
|---|-------------|
| Washougal River crossing water main | \$2,000,000 |
| Open space acquisitions | 1,090,000 |
| #13 well rehabilitation | 1,000,000 |
| Wastewater treatment plant design | 750,000 |
| Ostenson/Belz park development | 700,000 |
| West Prune Hill reservoir site purchase | 500,000 |
| Water main replacements | 400,000 |
| Sewer main line, NW 6th, Logan to Drake | 350,000 |
| Leadbetter St. design | 314,000 |
| NW 38 th feasibility study | 300,000 |

As a budgeting practice, generally, items dependent on grant funding for which the grants are not yet assured are excluded from the budget. The potential wetlands/Habitat mitigation project grant is a current example, for which state grant funds are sought but are not yet secured. As grant or other outside funding becomes secured, and/or necessary agreements with co-operating agencies are prepared, project budget appropriations will come forward. As the future of such grant-funded projects becomes clearer, the matters will return to council for further review and action.

CAPITAL INVESTMENT

The following chart depicts historic levels of capital investment.



Over \$16.1 million in capital investments are reflected in the 2007 budget. This represents a strong and important level of capital investment in community infrastructure. Construction of these future facilities will be quite visible.

Here are some summary departmental highlights of the 2007 budget:

Emergency Medical Services/Fire Dept:

One of the most important decisions of 2006 was the choice by the voters to approve a six year EMS levy. The levy amount will provide stable, essential funding for this vital service. EMS customer fee collections are up, averaging 71 percent over the past year; this is an increase from the low of 60% in 2003. The levy—together with other EMS fee revenues--should allow for adequate staffing, and equipment for the service. This includes provision for periodic replacement of ambulances.

Adequate EMS funding will also allow resumption of the Administrative Cost charge by the City to the EMS fund. This charge accounts for the wide variety of on-going administrative services provided to the EMS function. Examples of the services include: accounting, auditing, legal, personnel and labor relations. The charge for 2007 is budgeted at \$108,091. The First of three annual repayments of previously deferred administrative costs is programmed in the 2007 budget.

The Fire Department budget accommodates further recommendations made in the 2004 Oldani Study. Namely, a first contribution to a fire equipment capital reserve fund; the mid-year implementation of a training officer, and increased (typically seven person) staffing are achieved in this budget. This will allow the Grass Valley Fire Station to be more fully staffed.

Parks Openspace and Recreation:

The year 2007 should be a big year for parks. Funded from non-general fund sources, a series of park and openspace improvements as well as purchases are included in the 2006 budget. The new Ostenson Neighborhood Park is expected to be built. The footbridge over the Washougal River and related trails should be completed. Several openspace acquisitions are budgeted, consistent with the Parks plan and CFP. The newly updated Parks, Openspace and Recreation Comprehensive Plan should be completed and adopted by late 2006. All acquisitions will have site by site City Council review and authorization. The Community/Recreation Center project is a major partnership; and major developments in this arena and the related Metropolitan Park District initiative are expected in 2007. The long sought Community/Recreation Center appears nearer on the horizon than ever before. Intense work and the voters' judgment lie ahead on this initiative.

Other Highlights:

Another busy year is in store for Planning, Engineering, Building and Operations. Since the completion of the comprehensive plan update in early 2004, many development proposals have been reviewed and processed. Many more are "in the process". As the new developments are occupied, the financial impacts will be realized by the operating departments. In the case of new residential projects, new residents will use a range of public services such as police, library, parks, fire/emergency medical, water/sewer, and street sweeping. The impacts are apparent, and the 2007 budget accommodates population/service demand increases, restoration of service levels, and the cemetery transfer to city operation and financial responsibility.

OVERVIEW OF THE PROPOSED 2007 GENERAL FUND BUDGET

Recommended appropriation for the general fund in 2007 is approximately \$15.5 million. This represents a \$1,456,911 increase from the 2006 amended general fund budget or an increase of 10.4 percent.

General Fund

| | ADOPTED 2006 | PROPOSED 2007 | INCREASE (DECREASE) |
|--------------------|------------------|------------------|------------------------|
| Operating Programs | \$13,815,492 | \$14,934,303 | \$1,118,811 |
| Capital | <u>\$255,400</u> | <u>\$593,500</u> | <u>\$338,100</u> |
| Total | \$14,070,892 | \$15,527,803 | \$1,456,911 |

OVERVIEW OF THE 2007 PROPOSED BUDGET FOR ALL FUNDS

The proposed 2007 budget for all funds is \$48.3 million; \$6.5 million higher than budgeted for 2006. The "all funds" appropriations are reflective of capital project appropriations, including water/sewer capital projects, as well as the utility functions (i.e. sanitation pickup, water, sewer, etc.). Included are: Police facility HVAC project, initial contribution to a fire equipment reserve fund, library hours restoration, swimming pool season extension, hefty street maintenance funding, and the cemetery initiative.

CITY WORK FORCE:

Thirty percent (30%) of the 2007 budget is allocated to personnel salaries and benefits. City employment in 2006 was 176.13 full-time equivalents, and is estimated at 184.10 in 2007. As previously noted, there are staff additions in information systems, engineering, parks/cemetery maintenance, library, water-sewer, storm drainage and the July addition of a training officer in Fire/EMS. Approximately \$80,690 is allocated for uniform and clothing allowances. The budget, as prepared, reflects the known costs of personnel under existing collective bargaining agreements.

Staffing flexibility: The following position classifications represent a series of experience and skill levels that include entry level, journey level and advanced journey level.

- Administrative Support Specialist I and II
- Building Inspector I and II
- Engineer I, II and III
- Financial Assistant I and II
- Planner I, II and III
- Maintenance Worker I and II
- Utility Maintenance Worker I and II

Department Directors budget for the position that the current assigned employee is classified, and budget for scheduled advancement to the next level, as known. If an employee leaves one of these series of positions, replacement hiring could be at another level within the series. Some unscheduled advancement or digression not specifically budgeted may be authorized with the approval of the City Administrator and Mayor.

Training: Also in the human resources arena, renewed emphasis on the training and preparation of our staff is anticipated. Within the constraints of the departmental training budgets, Department Heads may propose limited, pre-approved employee cost-shared tuition reimbursements for work-related university courses. This is especially aimed at strengthening the management, leadership and technical skills of the city's "next generation of leadership". This support of selected staff training will require the employees "self help" commitment, the department head's recommendation and the case by case approval of the City Administrator. Simply put: Training is an investment in our future.

SUPPLIES, SERVICES AND CHARGES:

Thirteen and six-tenths (13.6) of the 2007 budget is related to supplies, services, and charges. Detailed information on the categories listed below can be found in the body of the budget document:

| | |
|--------------------------------------|----------------------|
| Professional Services | \$1,213,750 |
| Intergovernmental Services | \$1,034,629* |
| Public Utilities | \$1,390,080** |
| Supplies (includes chemicals) | \$1,154,615 |
| Vehicle Maintenance/Fuel | \$ 171,500 |
| Repairs and Maintenance | \$1,170,900 |
| Insurance | \$ 397,825 |
| Small Tools | \$ 471,110 |

* - Includes jail, corrections, and court expenses.

** - Includes solid waste tipping fees.

DEBT OBLIGATIONS:

Six and three-tenths percent (6.3) of the budget goes toward debt repayment. General obligation debt including the recent library bond totals \$1,576,371 for 2007. Including the new wastewater treatment plant debt service, payments for water and sewer debt is \$1,487,636 in 2007.

UNCERTAINTIES:

Cities—including Camas—face uncertainties and unpredictable events. Initiatives, economic events, indeed world events can affect our city and its budget. This year has several uncertainties: Initiative I-933 which goes to the voters this fall; the economy generally and the housing/development market specifically. There is more than the traditional amount of speculation about the future of the paper mill. In the face of rumors about the mill, and its tax base, it is worth noting the **fact** that the most recent data (2005 CAFR) showed that the GP assessed value stood at \$251 million, which represented eleven percent of the City of Camas total. The assessed value of the mill has been rather stable for some years, while other industrial and residential investment has boomed. *Thus, the mill's portion of the local tax base has been falling markedly for two decades.* For perspective, in the mid-1980s, the mill constituted more than two-thirds of the community's taxable value. It is also noteworthy that three of the paper machines at the mill are quite dated and likely completely depreciated, and therefore not significant in the tax base. The city has supported and cooperated with the paper mill and its people for decades, and continues to do so. The City's long term, continuing and successful effort to diversify the local economy has made the community less vulnerable to untoward potentials of the paper industry.

Contrasting the anxieties and uncertainties, the recent surge in development has helped the City's position. The duration of the local economic upturn is uncertain. The likelihood of additional major new industrial and commercial investments is a matter for hopeful conjecture rather than mathematical calculus.

The LOS Study pointed to a long range, modest structural imbalance in the general fund. The study provided long term projections. The study authors, Mr. Paul Lewis and Ms. Tracey Dunlap, discussed policy considerations and implications of the study's results. Their analysis is worth revisiting. City reserves allow time for deliberate, fuller discussion of the LOS study's long term analysis. For the

near term, higher than expected reserves and revenues allow the City to view 2007 as another year to pursue further economic strengthening and tax base diversification. We have time and the economy is currently on our side.

SUMMARY:

The proposed budget provides important public services in Camas. The budget makes several restorations and sustains valuable services to our citizens. The water/sewer/solid waste/ and storm water utilities are in good condition. The EMS finances are renewed by the voter's approval of the increased, six year levy. Overall, additional local investment and continued economic vigor will help the City, its businesses, its people and its municipal budget. With the advantages of an exceptional environment, good infrastructure and quality public services, the City of Camas is witnessing economic vitality and continued high quality of life.

Sincerely,

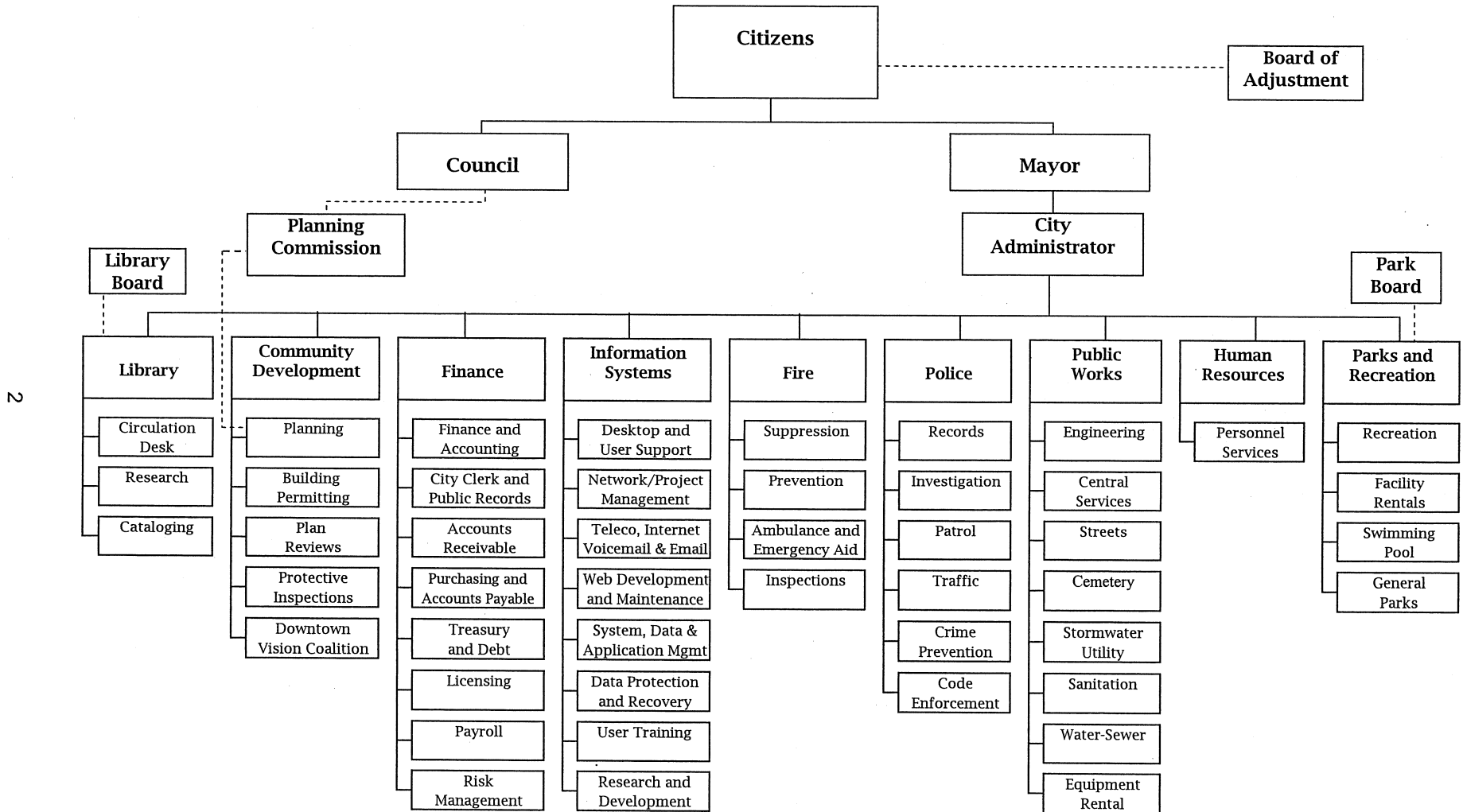
Paul Dennis
Mayor

City of Camas, Washington

Calendar for the 2007 Budget

| Date | Steps in Budget Procedure |
|---------------------------|---|
| July 10, 2006 | Finance Director distributes instructions and forms to departments for 2007 budget preparation. |
| September 8, 2006 | Departments file 2 copies of their budget, one to City Administrator and one to Finance Director. |
| Sept. 8 - Sept. 15, 2006 | Finance Dept. reviews budget submissions, consolidates estimates, projects revenues and compiles first draft of preliminary budget. |
| Sept. 11 - Sept. 22, 2006 | City Administrator and Finance Director conduct departmental hearings to determine budget to be presented to the Mayor and City Council. |
| Oct. 2, 2006 | Proposed preliminary budget distributed to Mayor and City Council. Council reviews proposed 2007 budget at workshop. |
| Oct. 2 – Oct. 20, 2006 | Mayor and City Administrator prepare budget message. |
| Oct. 27, 2006 | Finance Dept. compiles proposed budget document and distributes to City Council for their review. |
| Nov. 6, 2006 | Council holds workshop to review and discuss proposed 2007 budget. |
| Nov. 7 and Nov. 14, 2006 | Publish notice of tax levy hearing and statement of availability of proposed budget to residents by Nov. 20, 2006. |
| Nov. 20, 2006 | Council holds workshop to review and discuss proposed 2007 budget. Proposed budget is available to the public. |
| Nov. 20, 2006 | Council holds public hearing and passes ordinance fixing 2007 tax levy. Finance Director notifies Clark County Assessor and County Commissioners of tax levy. |
| Nov. 21 and Nov. 28, 2006 | Publish notice of budget hearing. |
| Dec. 4, 2006 | Council holds budget hearing; can be continued to subsequent council meetings. |
| December, 2006 | Council passes 2007 budget and budget ordinance is published. |

CITY OF CAMAS

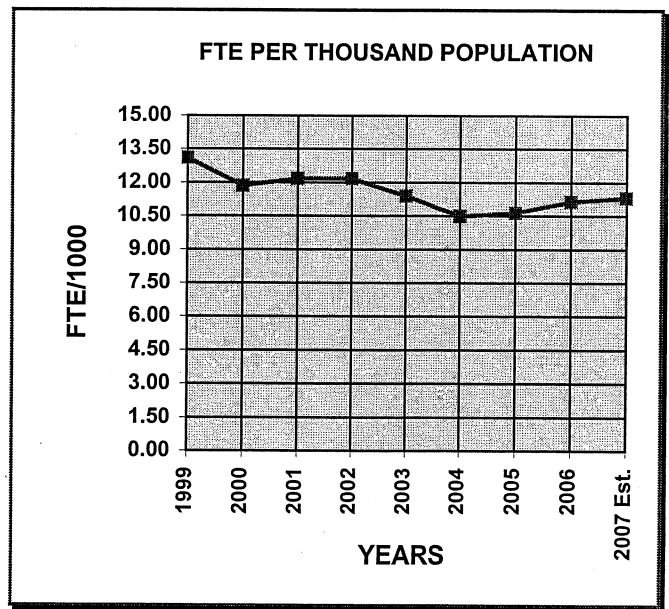
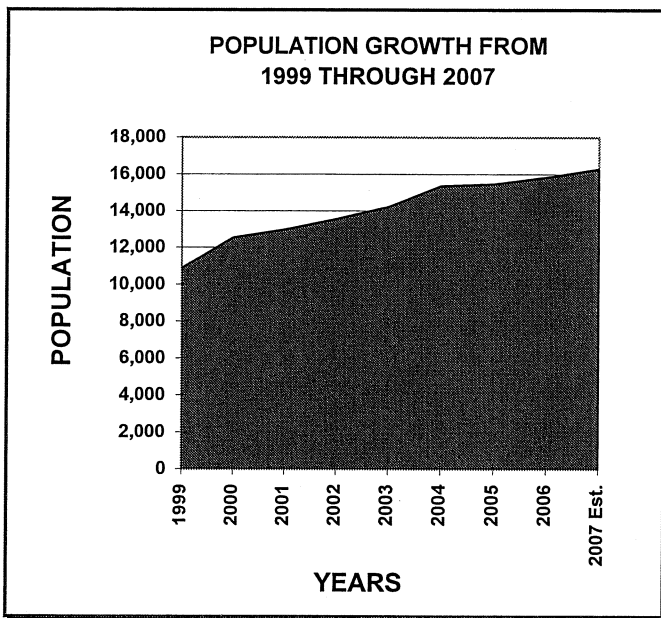


CITY OF CAMAS, WASHINGTON
Employees (Full Time Equivalents)
Nine Years 1999-2007

| DEPARTMENT | 1999 | 2000 | 2001 | 2002 | 2003 | 2004 | 2005 | 2006 | 2007 |
|---------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Executive | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 | 1.50 |
| Finance | 9.00 | 7.50 | 7.50 | 7.50 | 7.00 | 7.00 | 7.25 | 8.00 | 8.00 |
| Personnel | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 | 1.00 |
| Law Enforcement | 26.50 | 26.50 | 27.50 | 27.50 | 27.48 | 27.48 | 27.70 | 31.00 | 32.00 |
| Fire Control | 19.00 | 19.00 | 21.33 | 23.40 | 23.40 | 23.40 | 22.90 | 22.40 | 21.50 |
| Detention & Correction | - | 1.00 | 1.00 | 1.50 | 1.48 | 1.48 | 1.48 | 1.48 | 1.48 |
| Protective Inspections | 5.00 | 5.00 | 5.50 | 5.25 | 5.00 | 5.00 | 5.50 | 6.50 | 6.00 |
| Information Systems | - | 1.50 | 1.50 | 2.00 | 2.50 | 2.50 | 2.50 | 2.50 | 3.00 |
| Engineering | 11.25 | 13.25 | 13.50 | 14.50 | 13.00 | 13.00 | 13.00 | 14.75 | 15.17 |
| Central Services | - | - | 0.25 | 0.25 | 0.13 | 0.25 | 0.25 | 0.25 | 0.25 |
| Planning | 3.50 | 3.50 | 4.00 | 4.00 | 4.00 | 3.50 | 3.92 | 4.38 | 4.88 |
| Parks | 12.70 | 13.20 | 14.90 | 14.60 | 14.05 | 14.05 | 14.51 | 15.99 | 17.08 |
| Downtown Vision Coalition | - | - | - | 0.55 | 0.30 | 0.30 | 0.20 | 0.13 | 0.13 |
| Library | 9.30 | 9.30 | 10.85 | 12.35 | 12.55 | 12.55 | 12.55 | 14.53 | 16.41 |
| Total General Fund | 98.75 | 102.25 | 110.33 | 115.90 | 113.38 | 113.00 | 114.25 | 124.39 | 128.38 |
| Street | 8.50 | 9.50 | 9.00 | 10.00 | 8.63 | 8.17 | 7.88 | 8.38 | 8.38 |
| Cemetery | - | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 1.33 |
| Emergency Rescue | 15.00 | 15.00 | 15.00 | 15.10 | 15.10 | 15.10 | 15.10 | 15.60 | 17.25 |
| Fisher Basin Storm Water | 0.25 | 0.25 | 0.25 | 0.25 | 1.00 | 1.00 | - | - | - |
| Sanitary | 3.00 | 3.00 | 3.25 | 3.25 | 3.25 | 3.25 | 3.86 | 4.11 | 4.11 |
| Water-Sewer | 13.00 | 14.50 | 16.00 | 16.00 | 16.00 | 16.00 | 16.53 | 17.34 | 17.84 |
| Storm Drainage Utility | - | - | - | - | - | - | 2.33 | 2.20 | 2.70 |
| Equipment Rental | 4.00 | 4.00 | 4.00 | 4.25 | 4.50 | 4.50 | 4.53 | 4.11 | 4.11 |
| TOTALS | 142.50 | 148.50 | 157.83 | 164.75 | 161.85 | 161.01 | 164.48 | 176.13 | 184.10 |

| POPULATION | 10,870 | 12,534 | 12,970 | 13,540 | 14,200 | 15,360 | 15,460 | 15,880 | 16,280 |
|------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
|------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|

Estd.

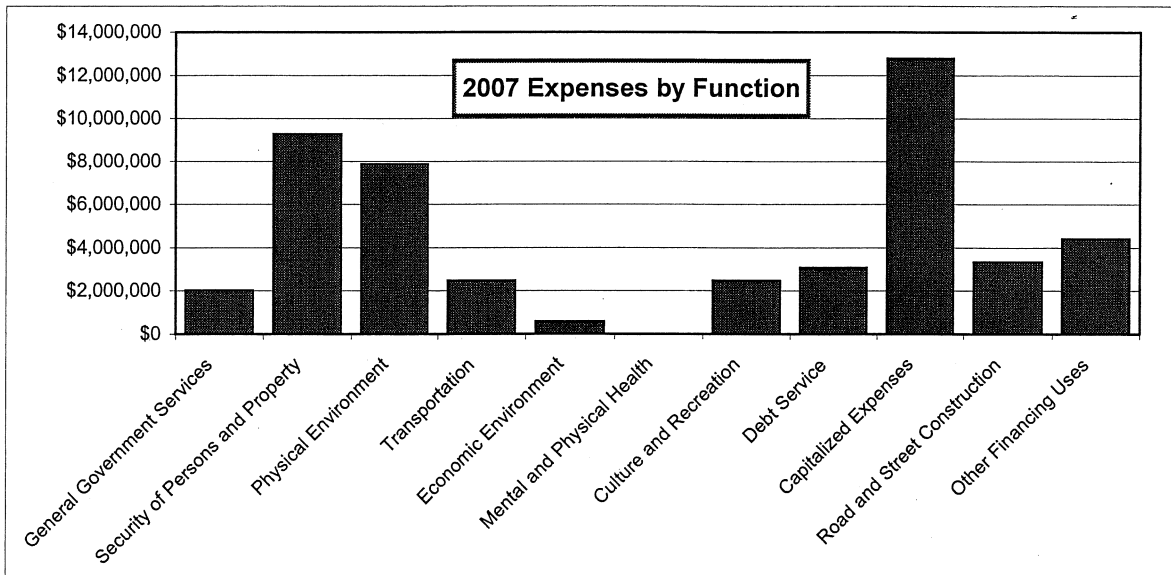


**City of Camas, Washington
2007 Budget Summary
Revenues Classified by Source**

| | 2005 Adopted Budget | 2006 Amended Budget | 2007 Proposed Budget |
|----------------------------|------------------------------------|------------------------------------|-------------------------------------|
| Taxes | \$ 12,157,033 | \$ 13,062,356 | \$ 14,003,057 |
| Licenses and Permits | 527,715 | 601,800 | 499,300 |
| Intergovernmental Revenues | 1,653,553 | 3,796,118 | 3,430,625 |
| Charges for Services | 10,700,415 | 11,400,356 | 12,231,780 |
| Fines and Forfeits | 238,568 | 171,650 | 174,900 |
| Miscellaneous Revenues | 1,348,627 | 1,403,718 | 1,762,788 |
| Other Income | 1,049,153 | 1,075,000 | 760,000 |
| Other Non Revenues | - | - | - |
| Other Financing Sources | 12,508,061 | 7,791,073 | 11,157,745 |
| Budgeted Fund Balance | 4,021,294 | 2,508,726 | 4,259,840 |
| Total Revenues | \$ 44,204,419 | \$ 41,810,797 | \$ 48,280,035 |

Expenditures/Expenses by Function

| | 2005 Adopted Budget | 2006 Amended Budget | 2007 Proposed Budget |
|------------------------------------|------------------------------------|------------------------------------|-------------------------------------|
| General Government Services | \$ 1,829,512 | \$ 1,905,801 | \$ 2,024,048 |
| Security of Persons and Property | 7,889,499 | 8,385,302 | 9,278,644 |
| Physical Environment | 6,752,995 | 7,221,342 | 7,857,193 |
| Transportation | 2,175,823 | 2,236,727 | 2,463,053 |
| Economic Environment | 440,812 | 503,276 | 576,695 |
| Mental and Physical Health | 3,000 | 3,600 | 3,600 |
| Culture and Recreation | 2,063,333 | 2,233,279 | 2,465,285 |
| Debt Service | 3,046,275 | 3,035,396 | 3,070,167 |
| Capitalized Expenses | 7,060,149 | 9,421,001 | 12,775,605 |
| Road and Street Construction | 1,410,000 | 2,774,000 | 3,348,000 |
| Other Financing Uses | 11,533,061 | 4,091,073 | 4,417,745 |
| Total Expenditures/Expenses | \$ 44,204,459 | \$ 41,810,797 | \$ 48,280,035 |



**City of Camas, Washington
2007 Annual Budget**

**Combined Summary of Revenues, Appropriations, and
Other Financing Sources and Uses By Fund**

| | General Fund | SPECIAL REVENUE FUNDS | | | | | Debt Service Funds |
|-----------------------------|----------------------|-----------------------|----------------------|---------------------|---------------------------|-------------------|--------------------------|
| | | City Streets | SE 1st/ Lake Road | Emergency Rescue | Fire Equip. Cumulative | Cemetery | |
| Appropriated Fund Balance | \$ 857,010 | \$ 155,000 | \$ - | \$ 2,006 | \$ - | \$ - | \$ - |
| REVENUES: | | | | | | | |
| 310 Taxes | 10,646,300 | - | - | 1,045,000 | - | - | 1,061,757 |
| 320 Licenses & Permits | 499,300 | - | - | - | - | - | - |
| 330 Intgovt. Revenues | 434,501 | 931,124 | 500,000 | 475,000 | - | - | - |
| 340 Chgs. for Services | 2,588,792 | 1,000 | - | 764,500 | - | 25,000 | - |
| 350 Fines & Forfeits | 174,900 | - | - | - | - | - | - |
| 360 Misc. Revenues | 236,000 | - | - | 1,500 | - | 110,518 | - |
| Total Est. Revenues | 14,579,793 | 932,124 | 500,000 | 2,286,000 | - | 135,518 | 1,061,757 |
| 370 Other Income | - | - | - | - | - | - | - |
| 380 Other Non-Revenues | - | - | - | - | - | - | - |
| 390 Other Est. Fin. Source | - | - | - | - | - | - | - |
| Bond Proceeds | - | - | - | - | - | - | - |
| Loan Proceeds | - | - | 1,000,000 | - | - | - | - |
| Sale of Capital Assets | - | - | - | - | - | - | - |
| Transfers In | 91,000 | 2,497,971 | - | - | 50,000 | - | 514,614 |
| Total Est. Resources | \$ 15,527,803 | \$ 3,585,095 | \$ 1,500,000 | \$ 2,288,006 | \$ 50,000 | \$ 135,518 | \$ 1,576,371 |
| APPROPRIATIONS: | | | | | | | |
| 510 General Govt. Services | \$ 2,024,048 | - | - | - | - | - | - |
| 520 Sec. of Person & Prop | 7,000,638 | - | - | 2,263,006 | - | - | - |
| 530 Physical Environ. | 1,410,066 | - | - | - | - | 110,518 | - |
| 540 Transportation | - | 1,737,095 | - | - | - | - | - |
| 550 Economic Environ. | 576,695 | - | - | - | - | - | - |
| 560 Mental & Phy. Health | 3,600 | - | - | - | - | - | - |
| 570 Culture & Recreation | 2,465,285 | - | - | - | - | - | - |
| 590-598 Other Type Exp. | - | - | - | - | - | - | - |
| 591 Debt Service | - | - | - | - | - | - | 1,576,371 |
| 594 Capitalized Exp. | 593,500 | - | - | - | 50,000 | 25,000 | - |
| 595 Road & Street Const. | - | 1,848,000 | 1,500,000 | - | - | - | - |
| Total Appropriations | 14,073,832 | 3,585,095 | 1,500,000 | 2,263,006 | 50,000 | 135,518 | 1,576,371 |
| Est. Other Financing Uses: | | | | | | | |
| Transfers Out | 1,453,971 | - | - | 25,000 | - | - | - |
| Total Estimated Uses | \$ 15,527,803 | \$ 3,585,095 | \$ 1,500,000 | \$ 2,288,006 | \$ 50,000 | \$ 135,518 | \$ 1,576,371 |

**Combined Summary of Revenues, Appropriations and
Other Financing Sources and Uses By Fund**

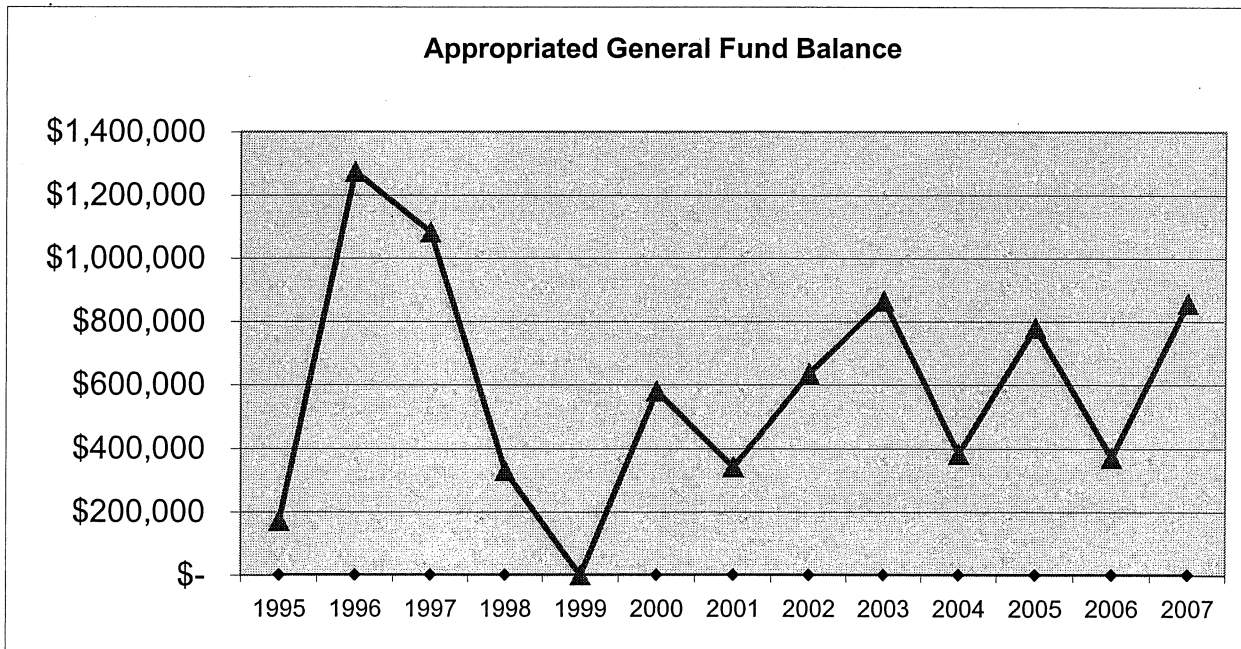
| Local Improvement Fund | CAPITAL PROJECT FUNDS | | PROPRIETARY FUNDS | | | | Firemen's Pension Fund | Total All Funds |
|------------------------------|-----------------------|-------------------------|---------------------------|------------------|------------------|---------------------|------------------------------|-----------------------|
| | Growth Mgmt. | Library Construction | Storm Drainage Utility | City Sanitary | Water - Sewer | Equipment Rental | | |
| \$ 8,000 | \$ 1,610,879 | \$ 25,000 | \$ 501,048 | \$ - | \$ 938,897 | \$ 162,000 | \$ - | \$ 4,259,840 |
| - | 1,250,000 | - | - | - | - | - | - | 14,003,057 |
| - | - | - | - | - | - | - | - | 499,300 |
| - | 1,090,000 | - | - | - | - | - | - | 3,430,625 |
| - | 707,000 | - | 465,000 | 1,743,840 | 5,936,300 | 348 | - | 12,231,780 |
| - | - | - | - | - | - | - | - | 174,900 |
| - | 80,000 | 20,000 | 40,000 | 60,000 | 226,160 | 973,610 | 15,000 | 1,762,788 |
| - | 3,127,000 | 20,000 | 505,000 | 1,803,840 | 6,162,460 | 973,958 | 15,000 | 32,102,450 |
| - | - | - | 50,000 | - | 710,000 | - | - | 760,000 |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | 5,500,000 | - | - | 5,500,000 |
| - | - | - | - | - | - | 240,000 | - | 1,240,000 |
| - | - | - | - | - | - | - | - | - |
| - | - | - | - | - | 1,176,160 | 88,000 | - | 4,417,745 |
| \$ 8,000 | \$ 4,737,879 | \$ 45,000 | \$ 1,056,048 | \$ 1,803,840 | \$ 14,487,517 | \$ 1,463,958 | \$ 15,000 | \$ 48,280,035 |
| - | - | - | - | - | - | - | - | \$ 2,024,048 |
| - | - | - | - | - | - | - | 15,000 | 9,278,644 |
| - | - | - | 443,048 | 1,743,840 | 4,149,721 | - | - | 7,857,193 |
| - | - | - | - | - | - | 725,958 | - | 2,463,053 |
| - | - | - | - | - | - | - | - | 576,695 |
| - | - | - | - | - | - | - | - | 3,600 |
| - | - | - | - | - | - | - | - | 2,465,285 |
| - | 6,160 | - | - | - | 1,487,636 | - | - | 3,070,167 |
| - | 3,075,105 | 45,000 | 580,000 | - | 7,669,000 | 738,000 | - | 12,775,605 |
| - | - | - | - | - | - | - | - | 3,348,000 |
| - | 3,081,265 | 45,000 | 1,023,048 | 1,743,840 | 13,306,357 | 1,463,958 | 15,000 | 43,862,290 |
| 8,000 | 1,656,614 | - | 33,000 | 60,000 | 1,181,160 | - | - | 4,417,745 |
| \$ 8,000 | \$ 4,737,879 | \$ 45,000 | \$ 1,056,048 | \$ 1,803,840 | \$ 14,487,517 | \$ 1,463,958 | \$ 15,000 | \$ 48,280,035 |

**Summary of Estimated Appropriations By Fund
Actual for 2005 and Appropriations for 2006 and 2007**

| | Actual Expenditures 2005 | Actual Appropriations 2006 | Estimated Required 2007 |
|------------------------------------|--------------------------------|----------------------------------|-------------------------------|
| GENERAL FUND | <u>\$ 12,773,803</u> | <u>\$ 14,070,892</u> | <u>\$ 15,527,803</u> |
| SPECIAL REVENUES: | | | |
| City Street | 2,384,316 | 2,799,324 | 3,585,095 |
| SE 1st Street/Lake Road | 3,250,391 | 1,510,000 | 1,500,000 |
| Cemetery | - | - | 135,518 |
| Emergency Rescue | 1,598,444 | 1,799,596 | 2,288,006 |
| Fire Equipment Cumulative Reserve | - | - | 50,000 |
| TOTAL SPECIAL REVENUE FUNDS | <u>7,233,151</u> | <u>6,108,920</u> | <u>7,558,619</u> |
| DEBT SERVICE FUNDS: | | | |
| Unlimited Tax G.O. Bond Redemption | 6,230,019 | 753,406 | 758,269 |
| Limited Tax G.O. Bond Redemption | 755,232 | 784,881 | 818,102 |
| Local Improvement Debt Service | 30,000 | 10,000 | 8,000 |
| TOTAL DEBT SERVICE FUNDS | <u>7,015,251</u> | <u>1,548,287</u> | <u>1,584,371</u> |
| CAPITAL PROJECT FUNDS: | | | |
| Growth Management Capital Project | 2,204,158 | 4,615,948 | 4,737,879 |
| Library Construction Fund | 70,430 | 14,575 | 45,000 |
| Klickitat Park Construction | 761,721 | - | - |
| TOTAL CAPITAL PROJECT FUNDS | <u>3,036,309</u> | <u>4,630,523</u> | <u>4,782,879</u> |
| ENTERPRISE FUNDS: | | | |
| Storm Drainage Utility | 856,605 | 1,159,870 | 1,056,048 |
| City Sanitary | 1,681,117 | 1,739,992 | 1,803,840 |
| Water-Sewer | 8,451,466 | 10,097,750 | 13,311,357 |
| Water-Sewer Capital Reserve | 1,074,460 | 1,239,160 | 1,176,160 |
| TOTAL ENTERPRISE FUNDS | <u>12,063,648</u> | <u>14,236,772</u> | <u>17,347,405</u> |
| INTERNAL SERVICE FUNDS: | | | |
| Equipment Rental | 1,486,950 | 1,190,403 | 1,463,958 |
| FIDUCIARY FUNDS: | | | |
| Firemen's Pension | 18,227 | 25,000 | 15,000 |
| TOTAL | <u><u>\$ 43,627,339</u></u> | <u><u>\$ 41,810,797</u></u> | <u><u>\$ 48,280,035</u></u> |

**2007 Schedule of
Transfers Out/ Transfers in**

| TRANSFERS FROM | TRANSFERS TO | AMOUNT | PURPOSE FOR TRANSFER |
|-----------------------------|----------------------|---------------------|---|
| General Fund | Street Fund | \$ 1,403,971 | Street operations and construction |
| General Fund | Fire Equip. Reserve | 50,000 | Build reserve for equipment purchases |
| Emergency Rescue | General Fund | 25,000 | Remodel Sta 41 kitchen/bath |
| Local Improvement District | General Fund | 8,000 | General Fund operations |
| Growth Management Fund | General Fund | 48,000 | 4 bulb-outs on 3rd Avenue |
| Growth Management Fund | Street Fund | 1,094,000 | Street improvements: NW Leadbetter street reconstructs, NW Maryland, NW Astor/11th, NW Brady/Parker, NW 18th Ave, Lake Rd. bike lane, NW 38th Ave - Grass Valley west |
| Growth Management Fund | LTGO Bond Redemption | 514,614 | Debt payments for: SE 1st Street Road Improvements, Fire Pumper Truck, Parker Street, and 2004 street reconstruction |
| Storm Drainage Fund | Equipment Rental | 33,000 | Sweeper Upgrade |
| Sanitation Fund | Equipment Rental | 55,000 | Sanitation Truck |
| Sanitation Fund | General Fund | 5,000 | photocopier |
| Water Sewer Fund | General Fund | 5,000 | photocopier |
| Water/Sewer Capital Reserve | Water/Sewer | <u>1,176,160</u> | Water/Sewer construction projects |
| Total Transfers: | | <u>\$ 4,417,745</u> | |



GENERAL FUND

THREE YEAR PROJECTIONS

| | Projected Revenue 2007 | Projected Revenue 2008 | Projected Revenue 2009 |
|-------------------------------------|------------------------------|------------------------------|------------------------------|
| Beginning Appropriated Fund Balance | \$ 857,010 | \$ 1,130,165 | \$ 1,738,483 |
| Revenues | | | |
| Taxes: | | | |
| Real & Personal Property | 8,420,000 | 8,600,000 | 8,800,000 |
| Private Harvest Tax | 300 | 100 | 100 |
| Local Retail Sales & Use Taxes | 1,600,000 | 1,700,000 | 1,800,000 |
| Local Criminal Justice | 210,000 | 225,000 | 240,000 |
| Natural Gas Franchise | 200,000 | 215,000 | 230,000 |
| Franchise-Sanitary | 9,000 | 9,500 | 10,000 |
| Television Cable | 160,000 | 165,000 | 180,000 |
| Gambling-Punch/Pull Tabs | 45,000 | 55,000 | 60,000 |
| Penlts & Int. Oth. Taxes | 2,000 | 4,000 | 4,000 |
| Total Taxes | 10,646,300 | 10,973,600 | 11,324,100 |
| Licenses and Permits: | | | |
| Police & Protective | 200 | 275 | 275 |
| Other Business Licenses | 100 | 200 | 200 |
| Buildings, Structures, Equip. | 475,000 | 500,000 | 500,000 |
| Building & Structures - Fire | 15,000 | 15,000 | 15,000 |
| Animal Licenses | 4,000 | 4,200 | 4,400 |
| Street & Curb Permits | 4,000 | 5,000 | 6,000 |
| Other Nonbusiness Lic. & Permits | 1,000 | 1,150 | 1,150 |
| Total Licenses and Permits | 499,300 | 525,825 | 527,025 |
| Intergovernmental Revenue: | | | |
| State Grant - Archives Local | 7,659 | - | - |
| State Grant - DOE Litter Pick-Up | 2,000 | - | - |
| State Grant - Traffic Safety | 500 | - | - |
| Pud Privilege Tax | 160,000 | 170,000 | 180,000 |
| Crim. Just. - Population | 3,494 | 3,600 | 3,700 |
| Crim Justice - Special Programs | 12,069 | 12,500 | 13,000 |
| DUI - Cities | 2,600 | 2,700 | 2,800 |
| Fire Ins. Premium Tax | 25,524 | 26,000 | 26,500 |
| Liq Excise Tax | 67,808 | 70,000 | 75,000 |
| Liq Board Profits | 118,147 | 130,000 | 135,000 |
| Shared Costs - Court | 19,000 | 19,200 | 19,500 |
| Drug Enforcement | 7,700 | 8,000 | 8,500 |
| Shared Costs - Communications | 8,000 | - | - |
| Shared Costs - Community Event | - | 500 | 500 |
| Total Intergovernmental Revenue | 434,501 | 442,500 | 464,500 |
| Charges for Goods and Services: | | | |
| Clerks Record Services | 500 | 500 | 500 |
| Court Fees | 1,750 | 2,000 | 2,250 |
| Sales Of Maps & Publications | 1,500 | 1,500 | 1,500 |
| Duplicating Of Public Records | 3,500 | 3,500 | 3,500 |
| Copies-Taxable | 4,500 | 4,600 | 4,600 |
| Sales Of Merchandise | 500 | 500 | 500 |

GENERAL FUND

THREE YEAR PROJECTIONS

| | Projected Revenue 2007 | Projected Revenue 2008 | Projected Revenue 2009 |
|-------------------------------------|------------------------------|------------------------------|------------------------------|
| Law Enforcement Services | 3,000 | 3,000 | 3,000 |
| Protective Inspection Fees | 5,000 | 5,000 | 5,000 |
| Construction Inspection Fees | 400,000 | 400,000 | 400,000 |
| Emergency Service Fees | 8,000 | 10,000 | 11,000 |
| Work Crew Services | 2,000 | 2,000 | 2,000 |
| Controlled Burn Fees | 2,000 | 1,000 | 1,000 |
| Zoning & Subdivision Fees | 250,000 | 200,000 | 200,000 |
| Plan Checking Fees | 260,000 | 275,000 | 275,000 |
| Plan Check Fees - Fire | 8,000 | 11,000 | 13,000 |
| Plan Review/Eng.& Planning | 200,000 | 100,000 | 100,000 |
| Other Planning Fees | 20,000 | 15,000 | 15,000 |
| Swimming Pool Admissions | 24,000 | 26,000 | 26,000 |
| Swim Lessons | 28,000 | 24,000 | 24,000 |
| Recreation - Camps | 16,000 | 16,000 | 16,000 |
| Recreation - Youth Sports | 26,000 | 34,000 | 34,000 |
| Recreation - Adult Sports | 35,000 | 40,000 | 40,000 |
| Recreation - Senior Citizens | 300 | 300 | 300 |
| Recreation - Youth Programs | 10,000 | 10,000 | 10,000 |
| Adult Programs | 8,000 | 8,000 | 9,000 |
| Recreation - Miscellaneous | 1,800 | 1,700 | 1,700 |
| Administration Services | 20,554 | 21,376 | 22,231 |
| Budget Acctng Auditing Services | 327,697 | 340,805 | 354,437 |
| Legal Services | 11,771 | 12,242 | 12,732 |
| Personnel | 32,041 | 33,323 | 34,656 |
| Information Technology | 59,745 | 62,135 | 64,620 |
| Central Services-Bldg Rental | 58,118 | 60,443 | 62,860 |
| Emergency Rescue | 175,000 | 182,000 | 189,280 |
| Engineering Services | 584,516 | 607,897 | 632,213 |
| Total Charge for Goods and Services | <u>2,588,792</u> | <u>2,514,821</u> | <u>2,571,879</u> |
| | | | |
| Fines and Forfeits: | | | |
| Mandatory Insur. Costs | 1,600 | 1,800 | 1,800 |
| Traffic Infract.-Nonparking | 70,000 | 72,000 | 72,000 |
| Parking Violation | 23,000 | 25,500 | 25,500 |
| Driving While Intox. | 13,000 | 15,000 | 15,000 |
| Other Criminal Traffic | 13,000 | 15,500 | 15,500 |
| Other Nontraffic Misdemeanors | 13,000 | 14,500 | 15,000 |
| Criminal Costs | 35,000 | 39,000 | 39,000 |
| Criminal Costs - Jury Duty | 300 | 200 | 200 |
| Public Defense Costs Recovery | 4,000 | 4,200 | 4,200 |
| Library Fines | 2,000 | 2,500 | 2,500 |
| Total Fines and Forfeits | <u>174,900</u> | <u>190,200</u> | <u>190,700</u> |
| | | | |
| Miscellaneous Revenues: | | | |
| Investment Interest | 175,000 | 180,000 | 185,000 |
| Int On Contracts, Notes, Receivable | 8,000 | 8,000 | 8,000 |
| Space & Fac Rents Short-term | 2,000 | 2,200 | 2,200 |
| Space\Fac Rents-Com Ctr Sht/tm | 7,500 | 5,500 | 5,500 |

GENERAL FUND

THREE YEAR PROJECTIONS

| | Projected Revenue 2007 | Projected Revenue 2008 | Projected Revenue 2009 |
|--|------------------------------|------------------------------|------------------------------|
| Space & Facilities Leases L/T | 6,000 | - | - |
| Comm. Ctr-Fac. & Space Rnt L/T | 1,500 | 900 | 900 |
| Housing Rentals & Leases | 15,000 | 16,000 | 16,500 |
| Contrib From Private Sources | 8,000 | 5,000 | 5,000 |
| Private Grants | 2,000 | - | - |
| Sale Of Junk Or Salvage | 1,000 | 1,500 | 1,500 |
| Other Misc. Revenue | 10,000 | 10,000 | 10,000 |
| Total Miscellaneous Revenues: | <u>236,000</u> | <u>229,100</u> | <u>234,600</u> |
| Other Financing Sources: | | | |
| Transfers In | 91,000 | 48,000 | 48,000 |
| Total Other Financing Sources | <u>91,000</u> | <u>48,000</u> | <u>48,000</u> |
| Total Estimated Resources | <u><u>\$14,670,793</u></u> | <u><u>\$14,924,046</u></u> | <u><u>\$15,360,804</u></u> |
| Expenditures | | | |
| Transfer Out to Street Fund | \$1,403,971 | \$1,446,090 | \$1,489,473 |
| Transfer Out to Fire Equip. Cumulative Reserve | 50,000 | 50,000 | 50,000 |
| Legislative | 99,550 | 100,000 | 105,000 |
| Judicial | 172,935 | 179,852 | 187,046 |
| Executive | 208,100 | 216,424 | 225,081 |
| Finance Department | 610,614 | 641,145 | 673,202 |
| Legal Services | 85,900 | 88,907 | 92,018 |
| Personnel | 172,699 | 181,334 | 190,401 |
| Other General Governmental Services | 179,600 | 206,540 | 227,194 |
| Law Enforcement | 3,878,557 | 3,900,627 | 4,251,684 |
| Fire | 2,579,236 | 2,708,198 | 2,843,608 |
| Detention and/or Correction | 368,949 | 398,465 | 430,342 |
| Emergency Services | 15,500 | 17,050 | 18,755 |
| Information Systems | 321,894 | 337,989 | 354,888 |
| Engineering | 1,322,686 | 1,388,524 | 1,457,950 |
| Planning | 461,069 | 493,344 | 522,944 |
| Other Physical Environment | 82,380 | 86,499 | 90,824 |
| Parks & Recreation | 1,386,776 | 1,426,356 | 1,535,687 |
| Protective Inspection | 528,396 | 565,384 | 593,653 |
| Central Services | 208,856 | 229,742 | 252,716 |
| Information and Outreach | 17,200 | 17,500 | 18,000 |
| Community Ed. & Senior Programs | 16,100 | 17,000 | 17,000 |
| Downtown Visioning Coalition | 146,426 | 125,000 | 135,000 |
| Library | 1,082,409 | 1,175,242 | 1,276,821 |
| Library Books and Other Materials | 128,000 | 132,000 | 135,000 |
| Total Expenditures | <u><u>\$15,527,803</u></u> | <u><u>\$16,054,211</u></u> | <u><u>\$17,099,287</u></u> |

STREET FUND

THREE YEAR PROJECTIONS

| | Projected Revenue 2007 | Projected Revenue 2008 | Projected Revenue 2009 |
|--|------------------------------|------------------------------|------------------------------|
| Appropriated Fund Balance | \$ 155,000 | \$ - | \$ - |
| Revenues: | | | |
| Fed. Indirect Grant - CDBG | 107,043 | - | - |
| Fed. Indirect Grant - STP | 190,000 | - | - |
| Fed. Indirect Grant - Emergency Relief | 216,250 | - | - |
| State Grant Dept Of Transp - TIB | 21,625 | - | - |
| Motor Vehicle Fuel Tax | 396,206 | 450,000 | 500,000 |
| Street Vacation Fees | 1,000 | 1,000 | 1,000 |
| Transfers In From TIF's and Reet | 1,094,000 | 476,860 | 994,674 |
| General Fund Transfer In | 1,403,971 | 1,446,090 | 1,489,473 |
| Total Revenues | <u>\$ 3,585,095</u> | <u>\$ 2,373,950</u> | <u>\$ 2,985,147</u> |
| Expenditures | | | |
| Roadway preservation | \$ 322,715 | \$ 338,851 | \$ 355,793 |
| Roadway maintenance | 247,259 | 259,622 | 272,603 |
| Structures Maintenance | 42,527 | 44,653 | 46,886 |
| Sidewalk Maintenance | 32,124 | 33,730 | 35,417 |
| Special Purpose Paths Maintenance | 1,027 | 1,078 | 1,132 |
| Street Lighting Maintenance | 242,814 | 254,955 | 267,702 |
| Traffic Control Device Maint. | 155,993 | 163,793 | 171,982 |
| Parking Facilities Maintenance | 1,554 | 1,632 | 1,713 |
| Snow/Ice Control Maintenance | 34,304 | 36,019 | 37,820 |
| Roadside Maintenance | 86,715 | 91,051 | 95,603 |
| Downtown Mall Maintenance | 42,124 | 44,230 | 46,442 |
| Ancillary Operations Maint. | 20,170 | 21,179 | 22,237 |
| Maintenance Administration | 97,148 | 102,005 | 107,106 |
| Mgmt - Road/Str Gen Admin | 1,500 | 1,575 | 1,654 |
| Gen Services - Road Gen Admin | 347,714 | 365,100 | 383,355 |
| Training - Road Gen Admin | 11,907 | 12,502 | 13,127 |
| Maintenance of Stations & Bldgs | 49,500 | 51,975 | 54,574 |
| Total operations and maintenance | <u>1,737,095</u> | <u>1,823,950</u> | <u>1,915,147</u> |
| Construction projects | 1,848,000 | 550,000 | 1,070,000 |
| Total Expenditures | <u>\$ 3,585,095</u> | <u>\$ 2,373,950</u> | <u>\$ 2,985,147</u> |

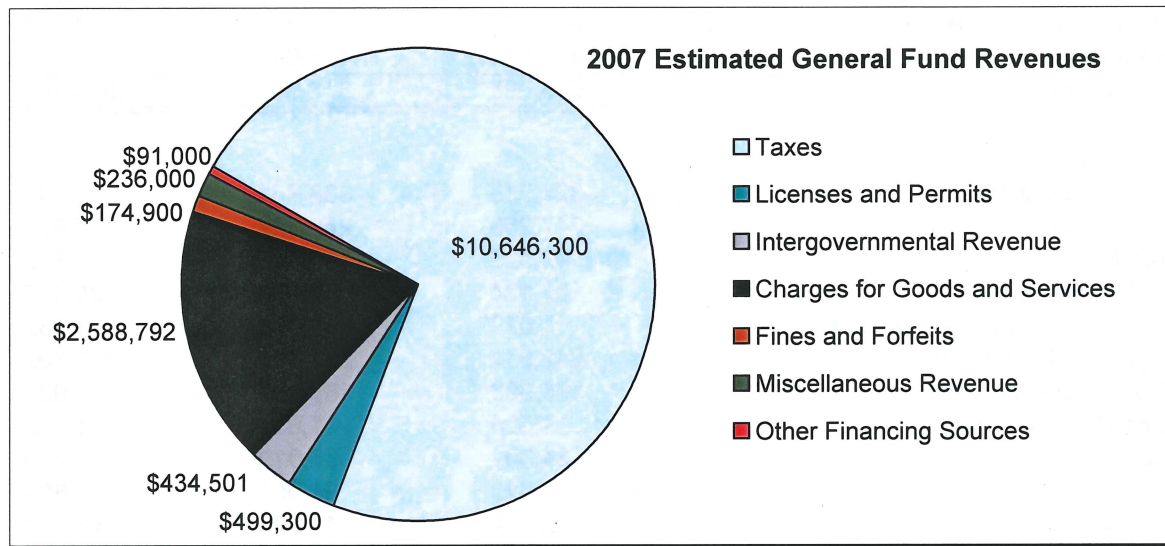
GENERAL FUND SUMMARY

FUNCTION

The General Fund accounts for all revenues and expenditures of the City of a general nature that are not required to be reported in a special type of fund. It receives a much greater variety of revenues and is utilized for a greater variety of expenditures than other funds.

ACTIVITIES AND SERVICES

Expenditures for legislative, judicial, executive, financial, administrative, legal, personnel, planning, general governmental services, information systems, engineering, parks and recreation, pollution control, neighborhoods, animal control, health, community education and library are included in the General Fund. Police and fire services are also included in this fund. The General Fund is reimbursed for applicable engineering, accounting, legal services and some administration it provides for the water-sewer, sanitary, emergency rescue and equipment rental functions.



GENERAL FUND

REVENUE DETAIL THREE YEAR COMPARISON

| FUND NUMBER | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--|---------------------------|-------------------------------|------------------------------|
| 001 | | | |
| 291 740 00 Beginning Appropriated Fund Balance | \$ - | \$ 371,026 | \$ 857,010 |
| Taxes: | | | |
| 311 100 00 Real and Personal Property | 7,894,737 | 8,230,000 | 8,420,000 |
| 312 100 00 Private Harvest Tax | 342 | 100 | 300 |
| 313 100 00 Local Retail Sales and Use Taxes | 1,527,434 | 1,450,000 | 1,600,000 |
| 313 710 00 Local Criminal Justice | 192,099 | 180,000 | 210,000 |
| 316 430 00 Natural Gas Franchise | 142,929 | 145,000 | 200,000 |
| 316 450 00 Sanitary Franchise | 8,063 | 8,000 | 9,000 |

GENERAL FUND

REVENUE DETAIL THREE YEAR COMPARISON

| FUND NUMBER 001 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| 316 460 00 Television Cable | 138,184 | 130,000 | 160,000 |
| 317 510 00 Gambling Taxes | 56,302 | 65,000 | 45,000 |
| 319 800 00 Penalties and Interest - Gambling Taxes | 2,357 | 3,000 | 2,000 |
| Total Taxes | 9,962,447 | 10,211,100 | 10,586,300 |
| Licenses and Permits: | | | |
| 321 300 00 Police and Protective | 185 | 200 | 200 |
| 321 900 00 Other Business Licenses | 488 | 100 | 100 |
| 321 910 00 Telecommunication Franchise | 1,000 | 1,000 | - |
| 322 100 00 Buildings, Structures and Equipment | 710,291 | 575,000 | 475,000 |
| 322 110 00 Buildings, Structures and Equip - Fire | 14,751 | 13,500 | 15,000 |
| 322 300 00 Animal Licenses | 3,690 | 4,000 | 4,000 |
| 322 400 00 Street and Curb Permits | 7,066 | 7,000 | 4,000 |
| 322 900 00 Other Non-Bus Licenses and Permits | 1,844 | 1,000 | 1,000 |
| Total Licenses and Permits | 739,315 | 601,800 | 499,300 |
| Intergovernmental Revenue: | | | |
| 331 165 00 Direct Federal Grants - Secure Our Schools | - | 50,000 | - |
| 333 206 00 Indirect Federal Grant - Traffic Safety Emphasis | 2,200 | - | - |
| 333 453 10 Indirect Federal Grant - Library Grant | 172 | - | - |
| 333 970 00 Indirect Federal Grant - Homeland Security | - | 48,750 | - |
| 333 970 74 Indirect Federal Grant - LETTP | 18,318 | - | - |
| 334 003 00 State Grant - Archives Local | - | - | 7,659 |
| 334 030 10 State Grant - DOE Litter Pick Up | 25,519 | 3,600 | 2,000 |
| 334 030 50 State Grant - Traffic Safety | - | 1,500 | 500 |
| 335 000 91 P.U.D. Privilege Tax | 135,000 | 147,000 | 160,000 |
| 335 020 32 DNR Land Use/Non-timber | 60,442 | - | - |
| 336 060 21 Criminal Justice - Population | 2,843 | 3,401 | 3,494 |
| 336 060 26 Criminal Justice - Special Programs | 11,337 | 11,895 | 12,069 |
| 336 060 51 DUI - Cities | 2,582 | 2,500 | 2,600 |
| 336 060 91 Fire Insurance Premium Tax | 23,224 | 25,056 | 25,524 |
| 336 060 94 Liquor Excise Tax | 91,499 | 60,758 | 67,808 |
| 336 060 95 Liquor Board Profits | 80,291 | 114,559 | 118,147 |
| 338 120 00 Shared Costs - Court | 18,844 | 18,800 | 19,000 |
| 338 210 00 County Law Protection | 50,000 | 50,000 | - |
| 338 211 00 Drug Enforcement | 1,872 | 1,600 | 7,700 |
| 338 280 00 Shared Costs - Communications | - | - | 8,000 |
| 338 730 00 Shared Costs - Community Event | - | 500 | - |
| Total Intergovernmental Revenue | 524,143 | 539,919 | 434,501 |
| Charges for Goods and Services: | | | |
| 341 320 00 Clerks Record Services | 83 | 50 | 500 |
| 341 330 00 Court Fees | 1,338 | 1,750 | 1,750 |
| 341 500 00 Sale of Maps and Publications | 1,924 | 1,100 | 1,500 |
| 341 600 00 Printing and Duplicating Services | 8,278 | 8,100 | 8,000 |
| 341 700 00 Sales of Merchandise | 753 | 830 | 500 |
| 341 990 00 Other General Government | 200 | 200 | - |
| 342 100 00 Law Enforcement Services | 45,688 | 43,050 | 3,000 |
| 342 200 00 Fire Protection Services | 204 | - | - |
| 342 400 00 Protective Inspection Fees | 2,769 | 2,260 | 5,000 |
| 342 400 20 Inspection Fees - Construction | 206,847 | 150,000 | 400,000 |
| 342 500 00 Emergency Services Fees | 10,769 | 10,300 | 8,000 |
| 342 900 00 Work Crew Services | 363 | - | 2,000 |
| 342 990 00 Charge for Controlled Burn | 3,000 | 1,000 | 2,000 |

GENERAL FUND

REVENUE DETAIL THREE YEAR COMPARISON

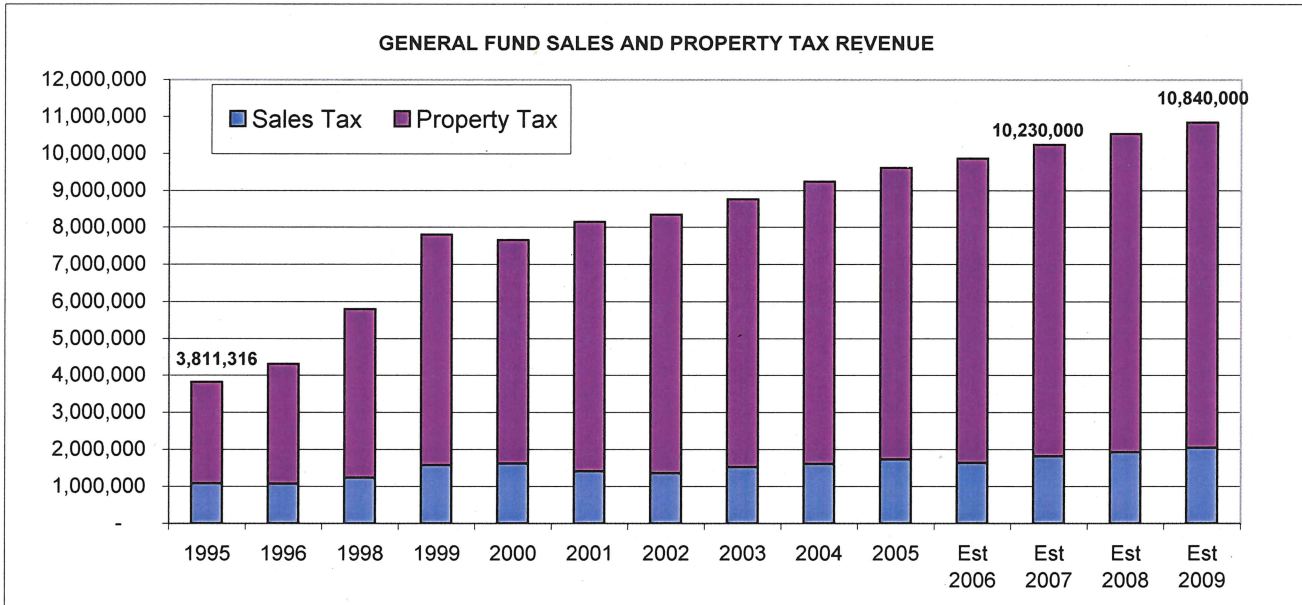
| FUND NUMBER 001 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| 345 810 00 Zoning and Subdivision Fees | 355,968 | 150,000 | 250,000 |
| 345 830 00 Plan Check Fees | 345,316 | 275,000 | 260,000 |
| 345 830 10 Plan Check Fees - Fire | 12,209 | 13,000 | 8,000 |
| 345 830 20 Plan Review-Engineering & Planning | 104,722 | 100,000 | 200,000 |
| 345 890 00 Other Planning Fees | 16,540 | 12,000 | 20,000 |
| 347 310 00 Swimming Pool Admissions | 27,690 | 26,000 | 24,000 |
| 347 610 00 Swim Lessons | 23,690 | 23,500 | 28,000 |
| 347 620 00 Recreation Programs | 86,951 | 104,380 | 97,100 |
| 349 130 00 Administration Services | - | 21,472 | 20,554 |
| 349 140 00 Budgeting, Acctng & Audit Services | 190,229 | 360,111 | 327,697 |
| 349 150 00 Legal Services | 11,200 | 11,540 | 11,771 |
| 349 160 00 Personnel | 21,146 | 33,438 | 32,041 |
| 349 170 00 Information Technology | - | - | 59,745 |
| 349 180 00 Central Services-Building Rental | 53,656 | 35,950 | 58,118 |
| 349 190 00 Emergency Services | - | - | 175,000 |
| 349 320 00 Engineering Services | 543,190 | 516,354 | 584,516 |
| Total Charges for Goods and Services | 2,074,723 | 1,901,385 | 2,588,792 |
| Fines and Forfeits: | | | |
| 352 300 00 Mandatory Insurance Costs | 1,310 | 1,442 | 1,600 |
| 353 100 00 Traffic Infraction Penalties | 59,427 | 63,800 | 70,000 |
| 354 000 00 Parking Violations | 22,476 | 24,512 | 23,000 |
| 355 200 00 Driving Under the Influence Fines | 12,460 | 13,330 | 13,000 |
| 355 800 00 Other Criminal Traffic Misdemeanor | 13,695 | 12,950 | 13,000 |
| 356 500 00 Investigative Fund Assessments | 100 | - | - |
| 356 900 00 Other Non-Traffic Misdemeanors | 11,661 | 13,500 | 13,000 |
| 357 300 00 Other Criminal Costs | 34,853 | 35,626 | 35,000 |
| 357 310 00 Criminal Costs - Jury Duty | 307 | 150 | 300 |
| 357 330 00 Public Defense Costs | 3,892 | 3,996 | 4,000 |
| 359 700 00 Library Fines | 397 | 2,344 | 2,000 |
| 359 900 00 Miscellaneous Fines | 3,330 | - | - |
| Total Fines and Forfeits | 163,908 | 171,650 | 174,900 |
| Miscellaneous Revenues: | | | |
| 361 110 00 Investment Interest | 198,090 | 150,000 | 175,000 |
| 361 400 00 Interest on Sales Tax, Court Fees | 8,158 | 7,856 | 8,000 |
| 362 400 00 Space /Facilities Rents - Short-term | 1,619 | 2,156 | 2,000 |
| 362 401 00 Space/Facilities Rentals-Community | 5,065 | 5,040 | 7,500 |
| 362 500 00 Space and Facilities Leases | 20,176 | 21,269 | 6,000 |
| 362 501 00 Community Center Space Rentals | 510 | 473 | 1,500 |
| 362 600 00 Housing Rentals and Leases | 27,651 | 26,868 | 15,000 |
| 362 900 00 Other Rents and Use Charges | 230 | - | - |
| 363 000 00 Ins. Premiums and Recovery | 452 | - | - |
| 367 000 00 Contrib and Donations Pvt Sources | 13,549 | 9,200 | 8,000 |
| 367 110 00 Private Grants | - | - | 2,000 |
| 369 100 00 Obsolete Equipment | 2,072 | 1,000 | 1,000 |
| 369 200 00 Unclaimed/Proceeds-Sales Unclaimed | (223) | - | - |
| 369 300 00 Forfeited/Confiscated Evidence | 4,180 | - | - |
| 369 810 00 Cashier Over and Short | 66 | - | - |
| 369 900 00 Other Miscellaneous Revenue | 15,586 | 3,150 | 10,000 |
| Total Miscellaneous Revenues | 297,181 | 227,012 | 236,000 |
| Total Estimated Revenues | 13,761,717 | 14,023,892 | 15,436,803 |

GENERAL FUND

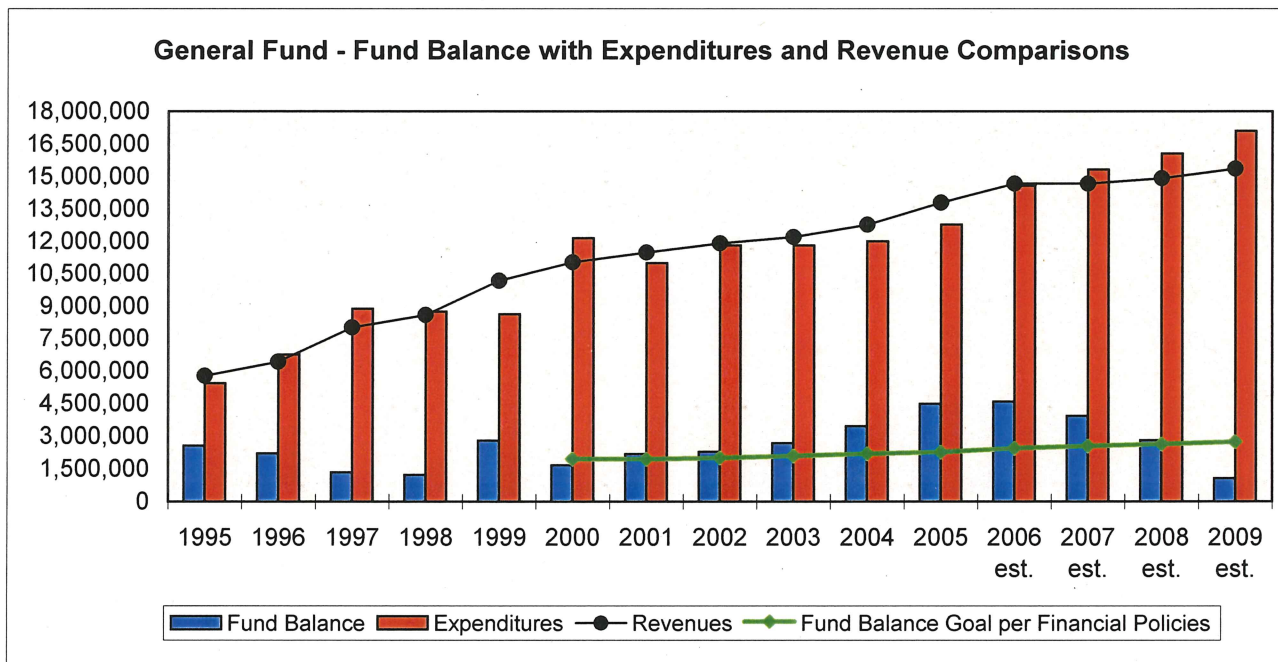
REVENUE DETAIL

THREE YEAR COMPARISON

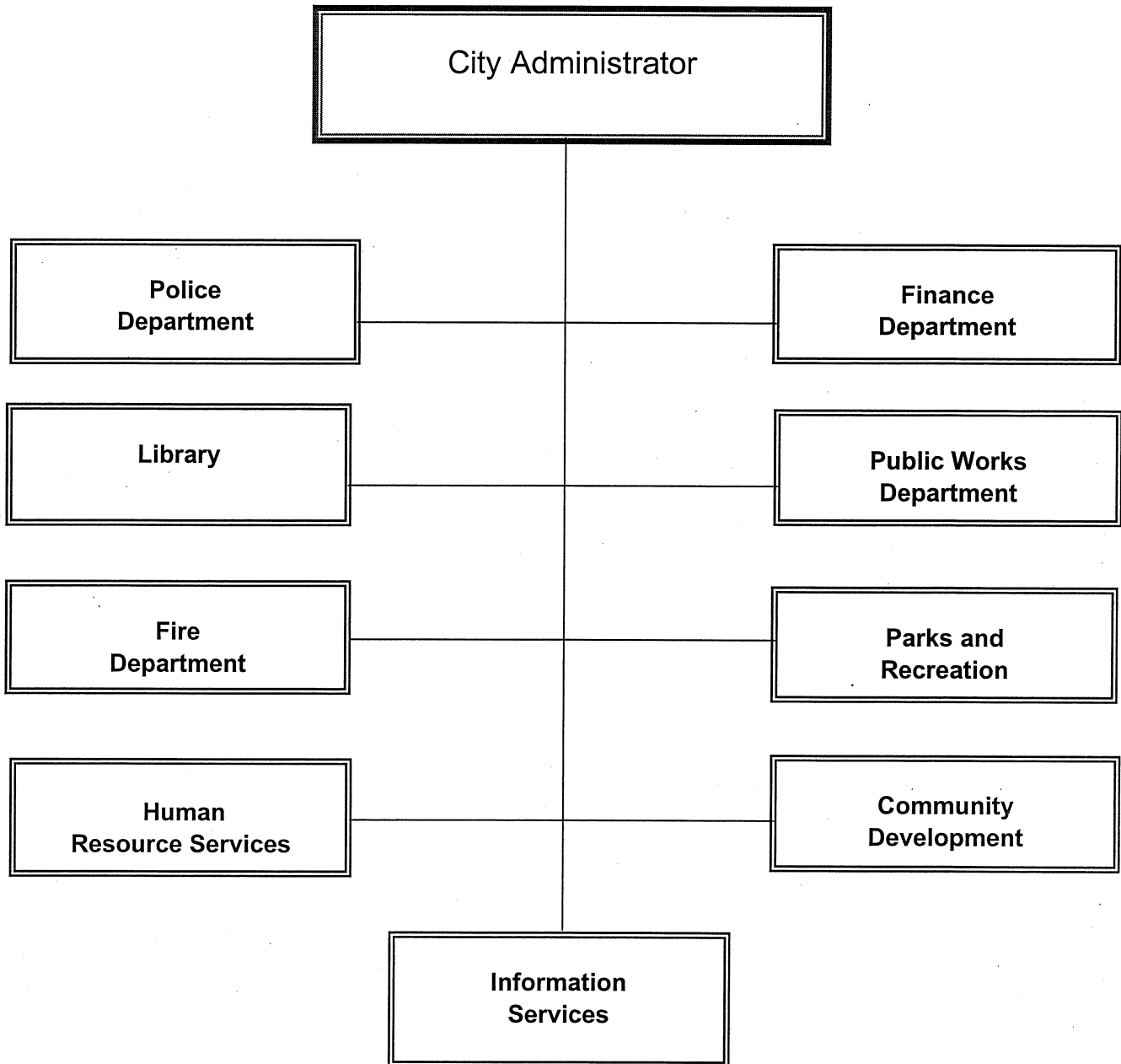
| FUND NUMBER | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|-------------------------------|------------------------|----------------------------|---------------------------|
| 001 | | | |
| Other Financing Sources: | | | |
| 397 000 00 Transfers-In | 32,608 | 47,000 | 91,000 |
| Total Other Financing Sources | 32,608 | 47,000 | 91,000 |
| Total Estimated Resources | \$ 13,794,325 | \$ 14,070,892 | \$ 15,527,803 |



The above chart represents an fourteen year history and current projections of the two primary tax revenues for the city.



ADMINISTRATION



LEGISLATIVE

MISSION STATEMENT

The council is the elected legislative governing body of the City of Camas.

GOALS FOR 2007

1. Provide policy direction for the city.
2. Continue long-range planning on needed infrastructure and community growth.
3. Foster teamwork between elected and appointed leadership and staff.
4. Continue citizen outreach and participation.
5. Explore and develop options around community joint cooperatives.
6. Keep informed of activity in regional, state, and national legislative processes.

ACTIVITIES AND SERVICES

The council determines policy as it relates to all city functions and activities, enacts ordinances and resolutions, and reviews certain appointments of the Mayor. The council meets at two regular meetings per month, two workshops per month and also attends numerous city-related committee and other governmental board meetings. Publication costs of city ordinances are included in this section of the budget.

**LEGISLATIVE EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.01.511 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 300 OFFICIAL PUBLICATION SERVICES | | | |
| Other Services and Charges (Newsletter) | \$ 8,530 | \$ 8,000 | \$ 8,500 |
| 400 TRAINING | | | |
| Supplies | 691 | 1,000 | 1,200 |
| Other Services and Charges (Travel and registration, includes Planning Conference) | 2,260 | 8,000 | 11,000 |
| 600 LEGISLATIVE SERVICES | | | |
| Salaries and Wages | 42,000 | 42,000 | 42,000 |
| Personnel Benefits | 3,524 | 3,600 | 3,700 |
| Supplies | 45 | 500 | 3,000 |
| Other Services and Charges | 65,981 | 22,000 | 2,500 |
| 700 ELECTION COSTS | | | |
| Intergovernmental Professional Services | 27,824 | 25,000 | 27,650 |
| TOTAL LEGISLATIVE | <u>\$ 150,855</u> | <u>\$ 110,100</u> | <u>\$ 99,550</u> |
| | | -27.02% | -9.58% |

| LEGISLATIVE PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|---------------------------------------|--------------------------|-------------------------------|
| Council Members (7) | \$ 42,000 | \$ 42,000 |
| % Increase (Decrease) Prior Year | | 0.00% |

JUDICIAL

FUNCTION

The Police Judge is the chief judicial officer of the city. The city contracts with Clark County for this service and one of the elected District Court Judges of Clark County.

ACTIVITIES AND SERVICES

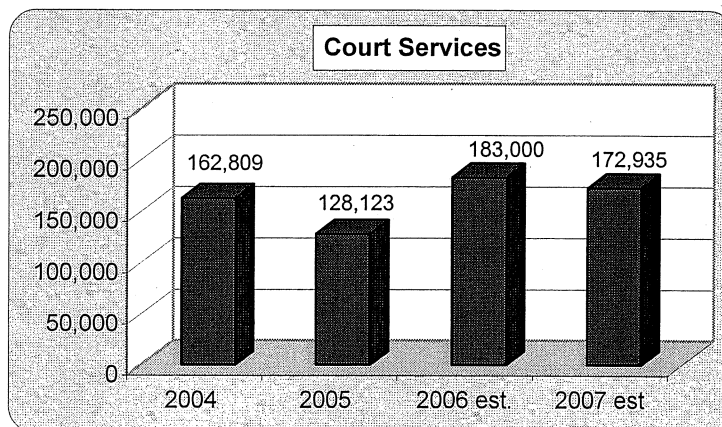
The Police Judge hears all cases and has exclusive jurisdiction over offenses defined by ordinances of the city. He has full power and authority to determine all cases, civil or criminal, arising under such ordinances and may pronounce judgment on these cases.

COMMENTS ON BUDGET APPROPRIATIONS

The city's contractual costs of court services have stabilized after several years of increases.

JUDICIAL EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.02. | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|------------|--------------------------------------|----------------------------|--------------------------|-------------------------------|
| 512 | 500 MUNICIPAL COURT | | | |
| | Intergovernmental Services and Taxes | \$ 98,123 | \$ 150,000 | \$ 132,935 |
| 512 | 810 INDIGENT DEFENSE | | | |
| | Other Services and Charges | 30,000 | 33,000 | 40,000 |
| | TOTAL JUDICIAL | \$ 128,123 | \$ 183,000 | \$ 172,935 |
| | % Increase (Decrease) Prior Year | | 42.83% | -5.50% |



EXECUTIVE

MISSION STATEMENT

The Mayor is the chief elected official of the City of Camas. The Mayor appoints the City Administrator and all other department heads under the mayor-council form of government. Together, their role is to carry out the established policies of the city.

GOALS FOR 2007

1. Building an effective management team.
2. Administer the daily operations effectively.
3. Pursue favored external funding for city projects and investments.
4. Continue to work to diversify and strengthen the local economy, tax base, and revenue stream.
5. Represent the City in contacts with other organizations.
6. Lead efforts to manage quality growth.
7. Foster and build partnerships with other organizations for beneficial purposes such as regional EMS service and proposed metropolitan park district purposes.

ACTIVITIES AND SERVICES

The Mayor is responsible for directing and coordinating the activities of the city departments through the City Administrator, such as carrying out the policies of the council and directing the day-to-day activities of the operating departments of the city. The Mayor submits the proposed budget to the city council with recommendations for the ensuing year. Duties of the Mayor also consist of the political and community leadership of the city. The Mayor is responsible for the appointment and removal of most nonelective city officials subject to provisions of local and state codes. The Mayor shall preside over all meetings of the city council, when present, but shall have a vote only in the case of a tie in the votes of the council members, with respect to matters other than the passage of any ordinance, grant, or revocation of franchise or license, or any resolution for the payment of money.

**EXECUTIVE EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.03.513 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|----------------------------|--------------------------|-------------------------------|
| 100 ADMINISTRATION | | | |
| Salaries and Wages | \$ 149,672 | \$ 152,720 | \$ 157,210 |
| Personnel Benefits | 30,504 | 36,650 | 36,990 |
| Supplies | 243 | 2,500 | 1,500 |
| Other Services and Charges | 6,979 | 8,200 | 8,700 |
| Total Administration | <u>187,398</u> | <u>200,070</u> | <u>204,400</u> |
| 400 TRAINING | | | |
| Supplies | 296 | - | 200 |
| Other Services and Charges | 2,380 | 2,300 | 3,500 |
| Interfund Payments for Services | 3 | - | - |
| Total Training | <u>2,679</u> | <u>2,300</u> | <u>3,700</u> |
| TOTAL EXECUTIVE | <u>\$ 190,077</u> | <u>\$ 202,370</u> | <u>\$ 208,100</u> |
| % Increase (Decrease) Prior Year | | 6.47% | 2.83% |

| EXECUTIVE PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Mayor | \$ 16,200 | \$ 15,600 |
| City Administrator | 112,320 | 116,523 |
| Secretary to the City Administrator (.5 FTE) | 23,700 | 24,586 |
| Overtime | 500 | 500 |
| Total Executive | <u>\$ 152,720</u> | <u>\$ 157,210</u> |
| % Increase (Decrease) Prior Year | | 2.94% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|--|-----------------|
| Professional Service | \$ 200 |
| Communication (cell phones, internet, telephone) | 3,000 |
| Travel, registration, memberships, monthly mileage | 5,500 |
| Total | <u>\$ 8,700</u> |

LEGAL SERVICES

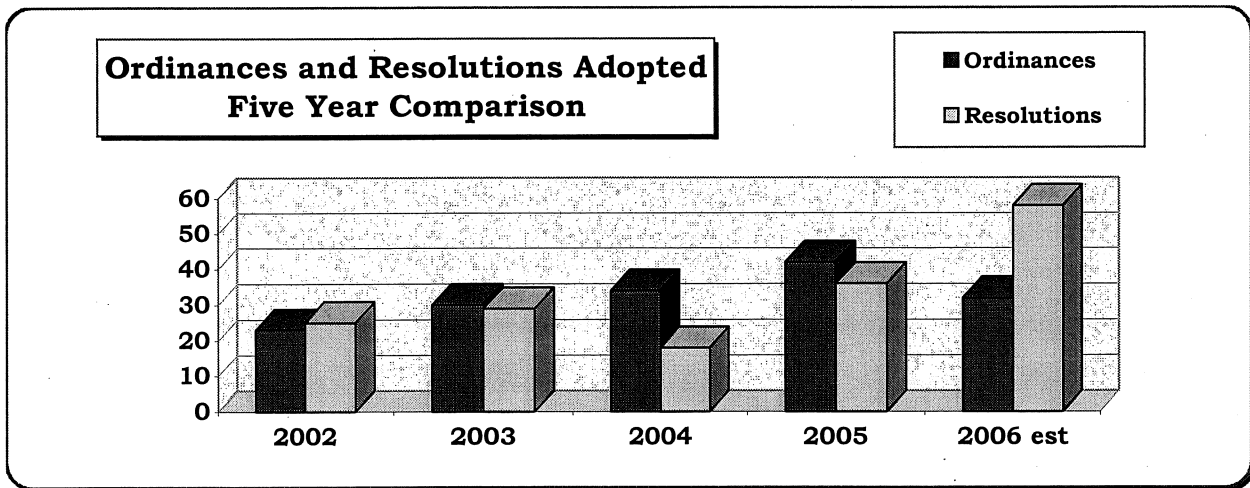
FUNCTION

The City Attorney's office provides legal advice and services to the City of Camas officials.

ACTIVITIES AND SERVICES

The City Attorney drafts and/or approves all proposed ordinances and contracts of the city. The City Attorney's office prosecutes all offenders of city ordinances and certain state statutes falling within the jurisdiction of the police court. The City Attorney provides legal advise to the city council, Mayor and other members of the city staff and represents the city in some litigation.

Land acquisitions, zoning regulations, utility rate changes, budget appropriations and salary changes, are just a few topics which require legal representation and often result in new or revised ordinances or resolutions. The following graph charts the volume of ordinances and resolutions adopted over a five year period.



**LEGAL SERVICES EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.05.515 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|----------------------------|--------------------------|-------------------------------|
| LEGAL SERVICES | | | |
| Supplies | \$ 842 | \$ 500 | \$ 600 |
| Other Services and Charges | 79,097 | 82,154 | 84,800 |
| 400 TRAINING | | | |
| Other Services and Charges | 1,024 | 600 | 500 |
| TOTAL LEGAL | \$ 80,963 | \$ 83,254 | \$ 85,900 |
| % Increase (Decrease) Prior Year | | 2.83% | 3.18% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|---|-----------|
| Professional Services (City Attorney and Assistant City Attorney) | \$ 83,100 |
| Communication (one telephone line) | 500 |
| Registrations, dues, publications | 1,200 |
| | \$ 84,800 |

HUMAN RESOURCES DEPARTMENT

FUNCTION

The personnel function provides for the cost of personnel and related services for the city including the classification, recruiting and placement of positions, employee benefits administration, employee relations, and overall compliance with federal, state and local laws and regulations.

ACTIVITIES AND SERVICES

Expenses for the City's Employee Recognition and Wellness Programs are included in this budget section. 2007 may include professional/contract assistance for recruitment(s).

COMMENTS ON BUDGET APPROPRIATIONS

All city labor contracts are completed for 2007. The Wellness Program continues to be successful in reaching many employees and the Employee Recognition Program is in the 2nd year of operation. The new HR software will assist with efficiency and tracking of personnel information, as well as ensuring confidentiality for employee information. Human Resources assists in strengthening the collaboration and pride of the City/employee team.

HUMAN RESOURCES EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.06. | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|-----------------------------------|----------------------------|--------------------------|-------------------------------|
| 516 200 PERSONNEL SERVICES | | | |
| Salaries and Wages | \$ 69,842 | \$ 59,709 | \$ 73,995 |
| Personnel Benefits | 35,793 | 16,719 | 22,199 |
| Supplies | 2,726 | 2,800 | 2,800 |
| Other Services and Charges | 55,122 | 57,300 | 60,200 |
| Intergovernmental Services | - | 100 | 100 |
| 516 400 TRAINING | | | |
| Other Services and Charges | 303 | 1,000 | 3,000 |
| 517 900 WELLNESS PROGRAM | | | |
| Supplies | 7,875 | 6,293 | 6,770 |
| Other Services and Charges | 906 | 3,080 | 3,635 |
| 594 160 CAPITAL OUTLAY | | | |
| Human Resources (software) | - | 10,900 | - |
| TOTAL HUMAN RESOURCES | \$ 172,567 | \$ 157,901 | \$ 172,699 |
| % Increase (Decrease) Prior Year | | -8.50% | 9.37% |

| PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|--------------------------|-------------------------------|
| Human Resources Manager | \$ 59,709 | \$ 73,995 |
| % Increase (Decrease) Prior Year | | 23.93% |

OTHER SERVICES AND CHARGES DETAIL:

Personnel:

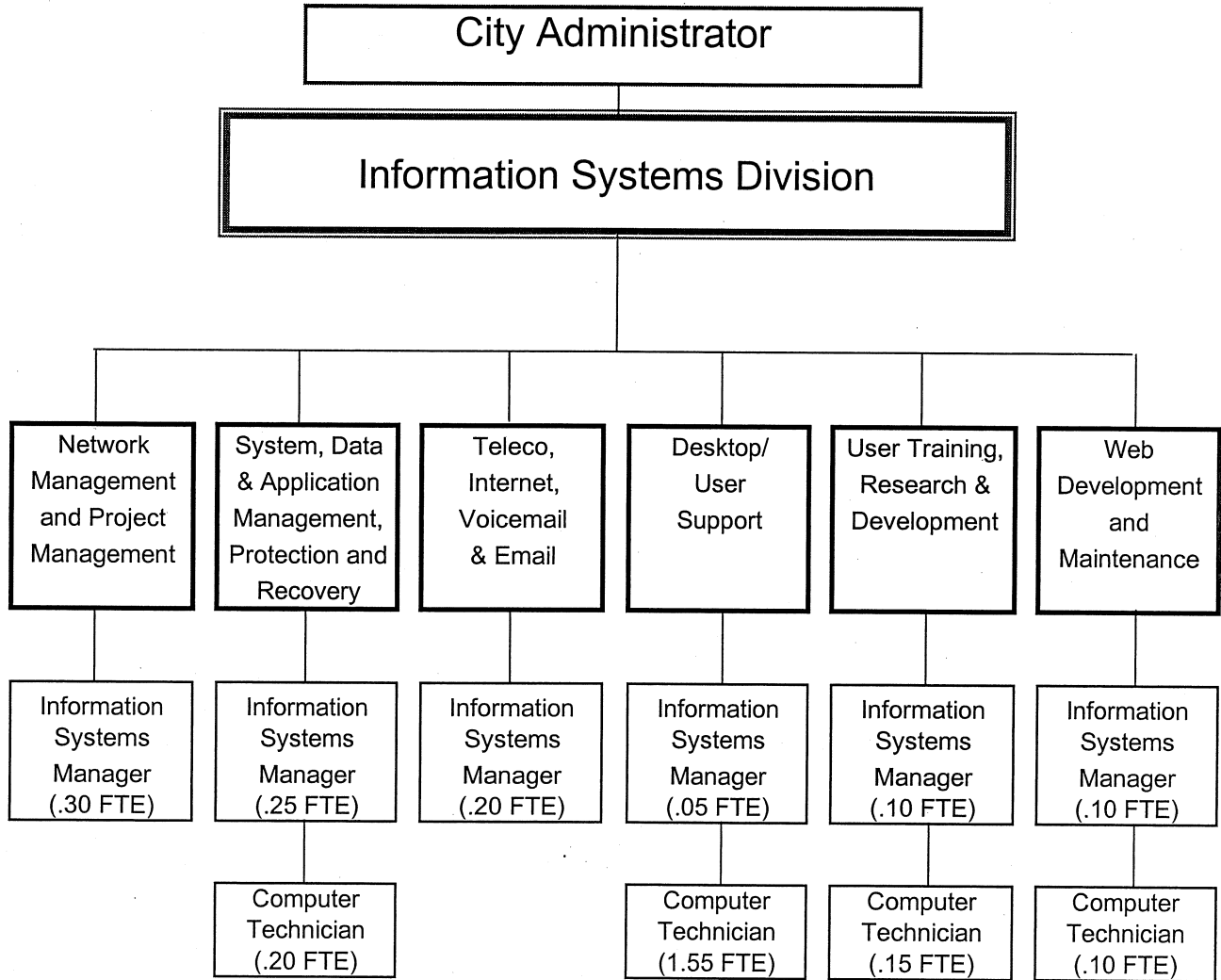
| | |
|--|------------------|
| Professional Services (Labor negotiator, unemployment contractor) | \$ 55,000 |
| Communication, travel, repairs and maintenance, software maintenance | 2,200 |
| Registrations, membership dues, publications | 3,000 |
| Total other services and charges - personnel | <u>\$ 60,200</u> |

OTHER SERVICES AND CHARGES DETAIL:

Wellness:

| | |
|--|-----------------|
| Professional Services (speakers, hearing and cholesterol screening, flu shots) | \$ 1,000 |
| Repairs and Maintenance (exercise equipment) | 700 |
| Subscriptions | 1,135 |
| Registration and travel for Wellness conferences | 800 |
| Total other services and charges - wellness | <u>\$ 3,635</u> |

INFORMATION SYSTEMS



INFORMATION SYSTEMS

MISSION STATEMENT

The mission of the Information Systems division is to provide technical support and network services and resources which significantly enhance the service level provided to the network users and citizens requesting information.

The Information Systems division provides a central technology service of integrating common data and voice processes, to provide information to the citizens in the most efficient, useful format possible. The division also has the responsibility of maintaining, protecting and securing the City's vital data assets and network resources to ensure data and information integrity.

DEPARTMENTAL PROJECTS AND GOALS FOR 2007

- 1. Network & System.** Data and system securities are an ongoing city priority. Hardware, software and networking upgrades are analyzed, maintained and upgraded continuously.
- 2. Wireless technologies.** Expand library wireless K-20 system to allow for external connections - Policy now in place from 2006. Wireless for emergency vehicles.
- 3. Police & Fire technologies.** Wireless technologies - continue with product development and mobile processes/technologies. Upgrade telecommunications connection to Station 42 and work on increasing data transfer rates. Work with Police on analyzing/purchasing new reporting software.
- 4. Work Order System.** Work with programmers and departments on installation, configuration and training - work order system.
- 5. Permit System.** Work with programmers and department on installation, configuration and training - data conversion.
- 6. Application Server** - replace main server hosting financial & accounting, human resources, building permits, etc., applications and data.
- 7. Web Services** - enhance Council Agenda Packets - paperless, editing, format - review online services, intranet and all associated costs for potential development and implementation.

ACTIVITIES AND SERVICES

The Information Systems division provides many system services and administration including:

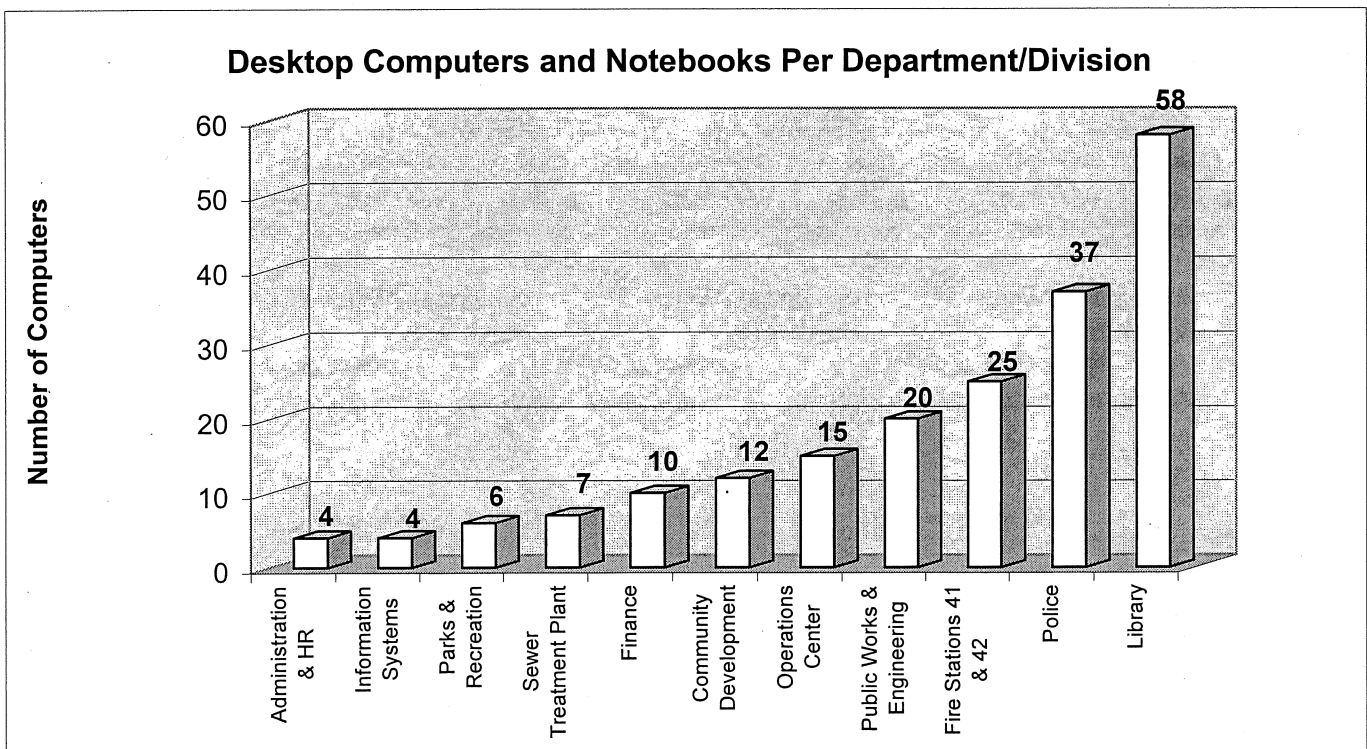
- 1. Project management.** Providing project management for all networking projects (voice and data).
- 2. Desktop and user support.** Providing technical support to users and maintenance on the city's inventory of desktop computers. Maintain an inventory of hardware and software licensing requirements. This includes remote units and user support.
- 3. Networking Administration and System Support.** Maintaining the city's servers and networking hardware. Providing network administration and system engineering.
- 4. Telecommunications.** Providing system and database administration and user support for the city's PBX system, voicemail and internet services.
- 5. Data Security.** Providing daily backup, recovery and virus protection across the network.
- 6. Information Processing.** Providing a central reference for the planning and development of city databases and information processing. Integrating the city's data with external agencies.
- 7. Web Development and Programming.** Web site development, maintenance and programming.

COMMENTS ON BUDGET APPROPRIATIONS

The staffing levels continue to grow in 2007. In addition, more technology services are being requested from departments. For 2007, an additional .5 FTE has been requested to cover the maintenance, support, and other expenses the Water-Sewer and Sanitary Departments are now utilizing. These departments have become more and more reliant upon their computer equipment, software, voicemail, email, the new work order system and other services much like other departments. They are also adding additional offices which will require technologies and support. Although Information Systems costs have increased approximately 8% for 2007, this increase is funded entirely by an interfund transfer from these two departments and therefore General Fund is not affected.

Year 2007 will be another big year for application development which ultimately will provide new services, enhanced data collection and reporting, and many service efficiencies. The city continues to implement secure mobile and wireless technologies and work towards enhanced online services for the citizens.

STATISTICAL INFORMATION



The Information Systems division supports users across all services and departments. Together with desktop support, the division maintains the city's network infrastructure, and administers the phone system, e-mail, voicemail system and internet services for all departments.

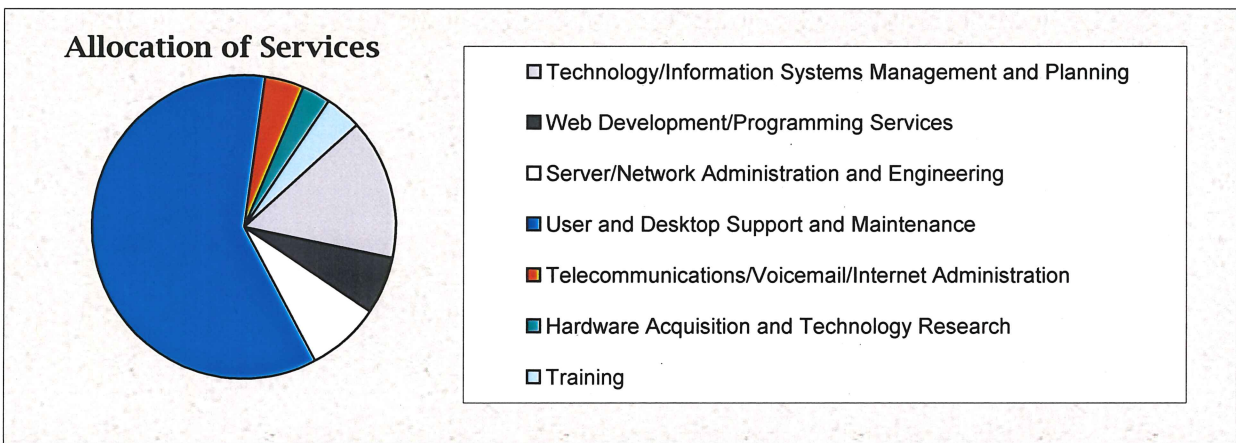
INFORMATION SYSTEMS EXPENDITURE DETAIL

| 001.12 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|------------------------------------|--|----------------------------|--------------------------|-------------------------------|
| 518 900 INFORMATION SYSTEMS | | | | |
| | Salaries and Wages | \$ 141,731 | \$ 147,850 | \$ 173,261 |
| | Personnel Benefits | 35,774 | 43,455 | 48,233 |
| | Supplies and Small Tools (computer replacements) | 43,112 | 56,800 | 54,400 |
| | Other Services and Charges (licensing) | 27,351 | 41,500 | 37,500 |
| | Interfund Payments for Services | 448 | 1,000 | 1,000 |
| 594 180 CAPITAL OUTLAY | | | | |
| | Capital Outlay (Server replacement) | - | 7,500 | 7,500 |
| | TOTAL INFORMATION SYSTEMS | <u>\$ 248,416</u> | <u>\$ 298,105</u> | <u>\$ 321,894</u> |
| | % Increase (Decrease) Prior Year | | 20.00% | 7.98% |

| INFORMATION SYSTEMS PERSONNEL SCHEDULE | | Actual Approp 2006 | Estimated Required 2007 |
|--|---|--------------------------|-------------------------------|
| | Manager of Information Systems | \$ 71,482 | \$ 74,178 |
| | Information Systems Technician (2 FTE) | 73,368 | 98,083 |
| | Overtime | 3,000 | 1,000 |
| | Total Personnel | <u>\$ 147,850</u> | <u>\$ 173,261</u> |
| | % Increase (Decrease) Prior Year | | 17.19% |

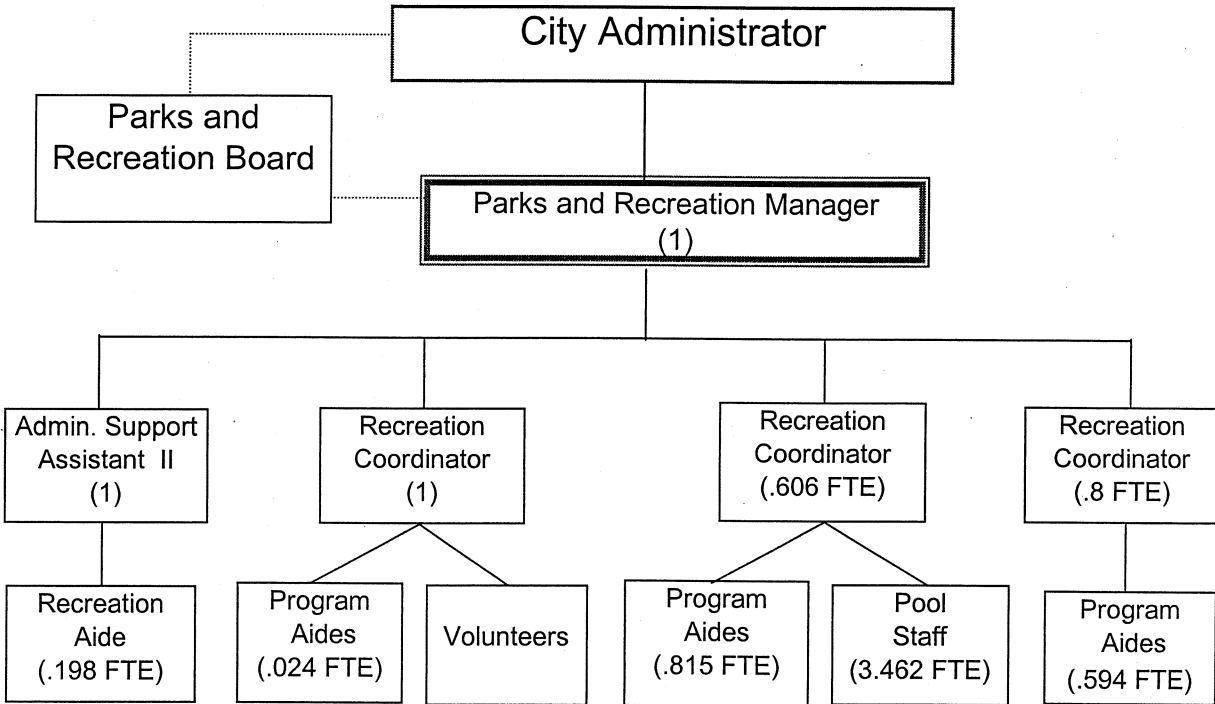
OTHER SERVICES AND CHARGES DETAIL:

| | |
|--|------------------|
| Professional Services (Network, email, anti-virus, desktop licensing, system develop.) | \$ 29,000 |
| Communication (telephone charges, internet access) | 1,000 |
| Travel | 1,000 |
| Insurance (liability) | 2,000 |
| Repairs and Maintenance of small office equipment | 1,500 |
| Registrations for classes, subscriptions | 3,000 |
| Total other services and charges | <u>\$ 37,500</u> |



Although no formal policy sets requirements on allocation of services, the services usually weigh more heavily in ongoing support of users and desktops, network administration and maintenance, and technology management and planning. The above chart is a general breakdown of services provided. More development time will be spent on web services in the future.

PARKS AND RECREATION



PARKS AND RECREATION

MISSION STATEMENT

Through provision of recreation and parks services, it enhances the quality of life and nurtures the health and well-being of people, community, environment and economy.

The department is community driven. Together, and often in partnership with related fields and organizations, it:

- 1 **helps individuals reach their potential** - ensuring healthy, active and balanced lifestyles, a fit foundation for productive lives - stimulating holistic growth and development.
- 2 **strengthens the social foundations of our society** - building strong relationships - collaborating to support families of all kinds, nurturing leadership and developing self-reliant communities - creating understanding and harmony through shared leisure lifestyles.
- 3 **serves as "stewards of the environment"** - creating environmental awareness and encouraging ecosystem approaches to planning - protecting, preserving and restoring significant natural areas and corridors.
- 4 **builds and renews local economies** - reducing dependencies on health and social services through building a fit and productive work force; stimulating the leisure industries and attracting economic development to the community known for a high quality of life.

ACTIVITIES AND SERVICES

The Park and Recreation function provides for the operation of general recreation facilities for the residents of the city and surrounding area. The city maintains and operates playgrounds and parks, swimming and wading pools, a community center, a lighted baseball park, a little league park, trails, picnic grounds, tennis courts, a skateboard park, a boat launch and dock.

**PARKS AND RECREATION EXPENDITURE DETAIL
THREE YEAR COMPARISON**

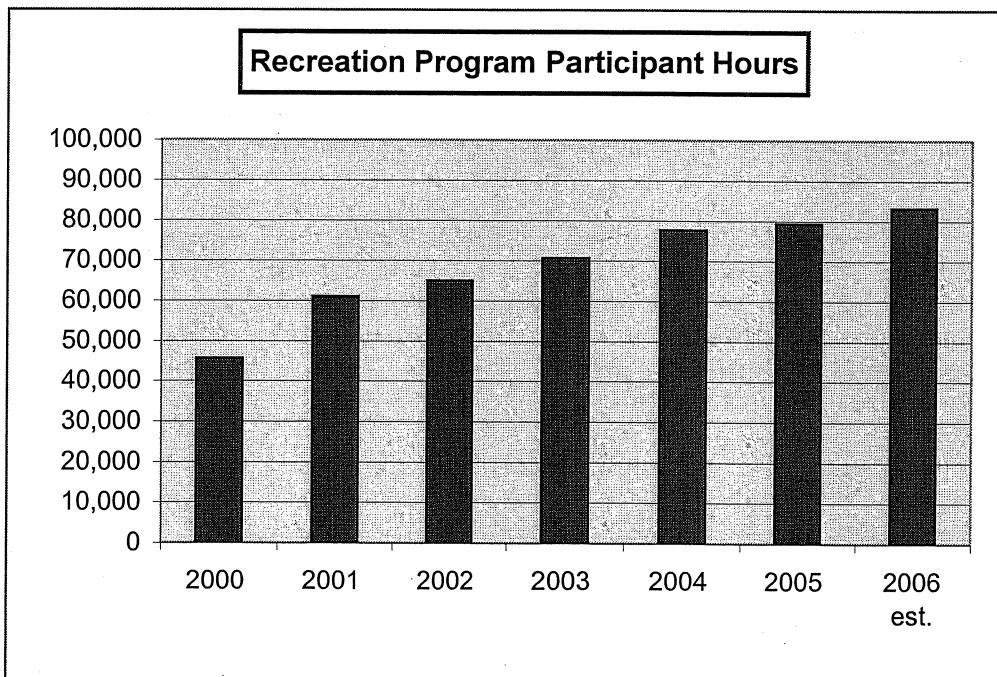
| 001.18. | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|------------|---|----------------------------|--------------------------|-------------------------------|
| 574 | 200 PARTICIPANT RECREATION | | | |
| | Salaries and Wages | 99,985 | 123,164 | 141,804 |
| | Personnel Benefits | 19,934 | 30,835 | 37,729 |
| | Supplies | 16,710 | 22,430 | 20,455 |
| | Other Services and Charges | 59,938 | 50,025 | 62,585 |
| | Prof. Services (\$38,860 for instructors, concerts, referees/umpires), Advertising (\$1,300), Misc (\$3,700), Rentals (\$18,225), Communication (\$500) | | | |
| | Interfund Payments for Services | - | 1,200 | - |
| 575 | 400 TRAINING | | | |
| | Other Services and Charges | 866 | 1,000 | 1,000 |
| 575 | 500 COMMUNITY CENTERS | | | |
| | Salaries and Wages | 40,905 | 41,298 | 41,931 |
| | Personnel Benefits | 15,405 | 12,389 | 11,946 |
| | Supplies | 6,160 | 11,500 | 6,200 |
| | Other Services and Charges | 50,935 | 47,768 | 51,200 |
| | Prof. Services (\$8,200 for janitorial) Phones, utilities (\$17,500) Insurance (\$6,500) Repairs and Maint. (\$6,500) Newsletter (\$12,500) | | | |
| | Interfund Payments for Services | 93 | 2,000 | 4,200 |
| 576 | 100 ADMINISTRATION | | | |
| | Salaries and Wages | 62,472 | 63,722 | 66,094 |
| | Personnel Benefits | 15,452 | 19,116 | 19,828 |
| 576 | 200 SWIMMING POOLS | | | |
| | Salaries and Wages | 79,507 | 75,924 | 82,208 |
| | Personnel Benefits | 12,949 | 9,122 | 13,196 |
| | Supplies | 19,302 | 8,650 | 10,930 |
| | Other Services and Charges | 35,760 | 22,450 | 47,500 |
| | Professional Services (\$800), Insurance (\$4,000), Utilities (\$15,000), Repairs and Maint. (\$25,000), Misc. (\$2,500), Rentals (\$200) | | | |
| | Intergovernmental Services and Taxes | 2,160 | 2,500 | 2,500 |
| | Interfund Payments for Services | 136 | 500 | - |

**PARKS AND RECREATION EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.18. | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------|--|----------------------------|--------------------------|-------------------------------|
| 576 | 800 GENERAL PARKS | | | |
| | Salaries and Wages | 244,082 | 295,636 | 332,615 |
| | Personnel Benefits | 67,680 | 88,601 | 91,055 |
| | Supplies | 45,870 | 78,500 | 70,100 |
| | Other Services and Charges | 100,827 | 136,000 | 129,300 |
| | Communication (\$1,800), Insurance (\$9,100) | | | |
| | Professional Services (\$6,800), Misc. (\$4,000) | | | |
| | Rentals (\$11,100), Utilities (\$60,000) | | | |
| | Repairs & Maint. (\$36,500) | | | |
| | Interfund Payments for Services | <u>121,961</u> | <u>120,000</u> | <u>122,400</u> |
| 594 | CAPITAL OUTLAY | | | |
| 790 | Swimming Pools | - | - | 20,000 |
| | TOTAL PARKS AND RECREATION | <u>\$ 1,116,793</u> | <u>\$ 1,261,330</u> | <u>\$ 1,384,276</u> |
| | % Increase (Decrease) Prior Year | | 12.94% | 9.75% |

CAPITAL OUTLAY DETAIL

| | |
|----------------------|------------------|
| Swimming pool heater | \$ 20,000 |
| | <u>\$ 20,000</u> |



**PARKS AND RECREATION
PERSONNEL SCHEDULE**

| | Actual Approp 2006 | Estimated Required 2007 |
|---|--------------------------|-------------------------------|
| Parks and Recreation Manager | \$ 63,722 | \$ 66,094 |
| Recreation Coordinator (2.1 FTE - 2006, 2.275 - 2007) | 92,844 | 109,920 |
| Program Aides | 29,820 | 31,384 |
| Recreation Overtime | 500 | 500 |
| Admin. Support Assistant II (1 FTE) | 34,332 | 37,769 |
| Recreation Aide | - | 4,012 |
| Facilities Maintenance | 6,816 | - |
| Overtime | 150 | 150 |
| Recreation Coordinator (.2 FTE - 2006, .13 - 2007) | 8,256 | 6,084 |
| Swimming Pool Employees | 67,168 | 75,324 |
| Swimming Pool Overtime | 500 | 800 |
| Public Works Operation Manager (.11 FTE) | 9,343 | 9,691 |
| Lead Maintenance Worker | 59,064 | 62,236 |
| Senior Maintenance Worker | 54,052 | 56,949 |
| Maintenance Worker II (2 FTE) | 98,931 | 104,236 |
| Maintenance Worker I (.83 FTE - 2006, 1 FTE - 2007) | 31,970 | 41,535 |
| Seasonal Maintenance Worker (4 at 6 month = 2 FTE - 2006, 5 at 6 month and 1 at 2 month = 2.67 FTE - 2007) | 41,976 | 57,248 |
| Parks Maintenance Overtime | 300 | 900 |
| Total Parks and Recreation | \$ 599,744 | \$ 664,832 |
| % Increase (Decrease) Prior Year | | 10.85% |

INFORMATION AND OUTREACH

MISSION STATEMENT

- * To provide information and outreach to foster and support the neighborhood associations and their vital work.
- * To provide financial assistance to a local social service agency for their support of low income citizens.

ACTIVITIES AND SERVICES

\$9,000 is budgeted for the East County Family Service Center. \$3,500 is budgeted to cover the estimated costs of a community clean-up effort sponsored by UCAN.

INFORMATION AND OUTREACH EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.24 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 557 200 COMMUNITY INFORMATION SERVICES | | | |
| Community Information Services | \$ 9,000 | \$ 9,000 | \$ 9,000 |
| 557 210 NEIGHBORHOOD ASSOCIATION | | | |
| Supplies | - | 2,500 | 2,500 |
| Other Services and Charges | 1,950 | 7,700 | 5,700 |
| TOTAL INFORMATION AND OUTREACH | <u>\$ 10,950</u> | <u>\$ 19,200</u> | <u>\$ 17,200</u> |
| % Increase (Decrease) Prior Year | | 75.35% | -10.42% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|----------------------------------|-----------------|
| Communication | \$ 200 |
| Public utility (Spring Clean-up) | 3,500 |
| Registrations for conferences | 2,000 |
| Total other services and charges | <u>\$ 5,700</u> |

COMMUNITY EDUCATION and SENIOR PROGRAMS

MISSION STATEMENT

The Camas Community Education Program is dedicated to offering reasonably priced, high quality, life-long learning and recreational opportunities for residents of all ages residing in the Camas School District.

ACTIVITIES AND SERVICES

The Camas Community Education Program offers quarterly youth activities including sports camps, enrichment classes, youth basketball, field trips, summer park programs and Friday youth nights. Community Education offers quarterly adult classes ranging from basketball and volleyball to massage therapy, drawing and finance classes. The Camas Community Education Program also coordinates the rentals of all Camas School District buildings.

Senior activities are included here separately from the Community Education Program.

COMMUNITY EDUCATION EXPENDITURE DETAIL THREE YEAR DETAIL

| 001.25.571 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|----------------------------|--------------------------|-------------------------------|
| 200 Community Education | | | |
| Intergovernmental Services | \$ 11,000 | \$ 11,000 | \$ 11,000 |
| 290 Senior Programs | | | |
| Supplies | 412 | 394 | 400 |
| Other Services and Charges | <u>3,584</u> | <u>4,675</u> | <u>4,700</u> |
| TOTAL COMMUNITY EDUCATION | <u>\$ 14,996</u> | <u>\$ 16,069</u> | <u>\$ 16,100</u> |
| % Increase (Decrease) Prior Year | | 7.16% | 0.19% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|---------------|-----------------|
| Communication | \$ 100 |
| Travel | 3,000 |
| Insurance | 300 |
| Miscellaneous | <u>1,300</u> |
| Total | <u>\$ 4,700</u> |

GROWTH MANAGEMENT ACT CAPITAL PROJECTS FUND

MISSION STATEMENT

This fund accounts for expenditures that will be funded from proceeds of the local real estate excise tax collected by the county from sales of real estate within the city. The proceeds of the parks and open space impact fees are also deposited in this fund to be expended for purposes for which the tax was collected. School impact fees are collected by the city and immediately remitted to the county for credit to the school district. Transportation impact fees and fire facility impact fees are also accounted for within this fund. Other funds for open space or related projects received from other governmental agencies will be deposited and accounted for in the fund.

GOALS FOR 2007

1. Park and open space acquisitions consistent with the park, open space comprehensive plan.
2. Construct the new Ostenson neighborhood park.
3. The Washougal River trail and utility crossing project
3. The street reconstruction project continues with \$300,000 in REET funding.

COMMENTS ON BUDGET APPROPRIATIONS

Transportation Impact Fees (TIF) are transferred to the City Street Fund to support TIF eligible projects: \$300,000 for NW 38th Street feasibility study and \$124,000 for NW Leadbetter. TIF's will also be transferred to the debt service fund for debt service payments: \$202,307 to repay a portion of the loans for Parker Street and \$70,333 to repay a portion of the public works trust fund loans for SE 1st Street and Lake Road.

Real estate excise tax revenues will be used to repay a portion of the interfund loan that financed the construction of Fire Station 42 facility, repay a portion of the State of Washington loan for the fire pumper truck, bulb outs on 3rd Avenue, parks acquisitions, street reconstructions, Heritage Park, NW Maryland, NW 18th Ave., NW Astor Street, NW Lake Road bike lane, trail construction, Cardon Field lights, Louis Bloch lights, Simmons house demolition, Prune Hill Sports Park Phase III, Washougal River pedestrian bridge, NW Brady/Parker, and a portion of the public works trust fund loan for the 2004 street reconstruction program.

Parks impact fees will be used for construction of the Ostenson neighborhood park and the Ash Creek park design.

The Growth Management Fund has an interfund loan due to the Water/Sewer Fund for the Fire Station 42 construction. The outstanding principal balance on January 1, 2007 will be \$154,407. Because this is internal borrowing the principal payments are general ledger transactions only and are not included in the expenses. The interest is a budgeted item and is shown as a 2007 expense. The debt payment schedule is displayed on page 40 of this document. Both fire impact fees and real estate excise taxes are used to repay this loan.

GROWTH MANAGEMENT ACT CAPITAL PROJECTS FUND

REVENUE DETAIL THREE YEAR COMPARISON

| 300.00 | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|------------|--|---------------------------|-------------------------------|------------------------------|
| 291 | 740 Beginning Appropriated Fund Balance | \$ - | \$ 544,191 | \$ 1,610,879 |
| 317 | Taxes: | | | |
| | Local Real Estate Excise Tax | 1,748,074 | 1,200,000 | 1,250,000 |
| | Total Taxes | <u>1,748,074</u> | <u>1,200,000</u> | <u>1,250,000</u> |
| | Intergovernmental Revenue: | | | |
| 333 | 100 Federal Grant Indirect - IAC | - | 226,757 | - |
| 334 | 027 State Grant - IAC | 21,018 | - | - |
| 337 | 010 Conservation Futures-County | 91,693 | 1,400,000 | 1,090,000 |
| | Total Intergovernmental Revenue | <u>112,711</u> | <u>1,626,757</u> | <u>1,090,000</u> |
| 345 | Charges for Goods and Services: | | | |
| | 850 10 Impact Fees-Transportation | 911,356 | 550,000 | 420,000 |
| | 850 00 Impact Fees-Parks & Open Space | 667,605 | 450,000 | 275,000 |
| | 850 20 Impact Fees-Fire | 150,272 | 125,000 | 12,000 |
| | Total Charges for Goods and Services | <u>1,729,233</u> | <u>1,125,000</u> | <u>707,000</u> |
| | Miscellaneous Revenue: | | | |
| 361 | 110 Investment Interest | 93,345 | 70,000 | - |
| 367 | 110 Donations | 10,311 | 50,000 | 80,000 |
| | Total Miscellaneous Revenue | <u>103,656</u> | <u>120,000</u> | <u>80,000</u> |
| | Total Estimated Revenues | <u>3,693,674</u> | <u>4,615,948</u> | <u>4,737,879</u> |
| | Total Estimated Resources | <u>\$ 3,693,674</u> | <u>\$ 4,615,948</u> | <u>\$ 4,737,879</u> |

**GROWTH MANAGEMENT ACT CAPITAL PROJECTS FUND
EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 300.00 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--------|---|----------------------------|--------------------------|-------------------------------|
| | Debt Service | | | |
| 592 | 100 Interest on Interfund Loan | \$ 22,160 | \$ 14,160 | \$ 6,160 |
| | Total Debt Service | <u>22,160</u> | <u>14,160</u> | <u>6,160</u> |
| | Other Services and Charges | | | |
| 594 | XXX Professional Services | 50,003 | 134,000 | 78,105 |
| | Miscellaneous | - | - | 25,000 |
| | Total Capital Outlay | <u>50,003</u> | <u>134,000</u> | <u>103,105</u> |
| | Capital Outlay: | | | |
| 594 | 760 Park Facilities | 124,715 | 675,000 | 1,082,000 |
| | 790 Other Open Space | 65,957 | 1,926,757 | 1,290,000 |
| | 950 Pedestrian Paths/Trails | - | 500,000 | 600,000 |
| | Total Capital Outlay | <u>190,672</u> | <u>3,101,757</u> | <u>2,972,000</u> |
| | Other Financing Uses: | | | |
| 597 | 000 Transfers Out | 1,941,323 | 1,366,031 | 1,656,614 |
| | Total Growth Management Capital Project Fund | <u>\$ 2,204,158</u> | <u>\$ 4,615,948</u> | <u>\$ 4,737,879</u> |

CAPITAL OUTLAY DETAIL:

| | |
|--|----------------------------|
| Prune Hill Sporks Park restroom | \$ 70,000 |
| Prune Hill Sports Park (Phase 3) | 160,000 |
| Simmons House demolition | 35,000 |
| Louis Block Lights Phase I, power | 30,000 |
| Ostenson/Belz Park construction | 700,000 |
| Heritage Park | 87,000 |
| Openspace Acquisition - Upper Lacamas | 1,090,000 |
| Openspace Acquisition | 200,000 |
| Trails | 100,000 |
| Washougal River trail/utility crossing project | <u>500,000</u> |
| Total Capital | <u><u>\$ 2,972,000</u></u> |

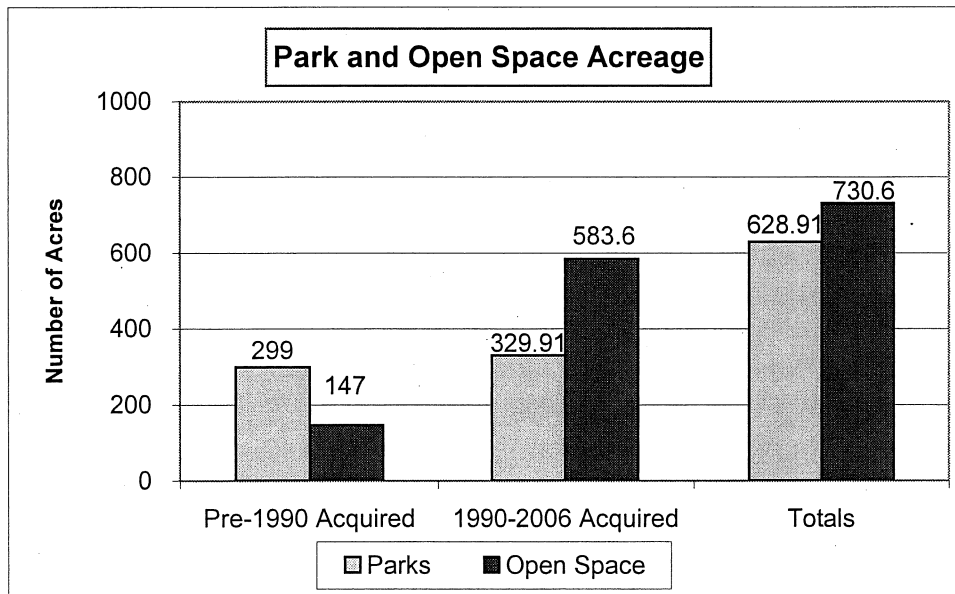
GROWTH MANAGEMENT ACT CAPITAL PROJECTS FUND

Transfers Out Detail

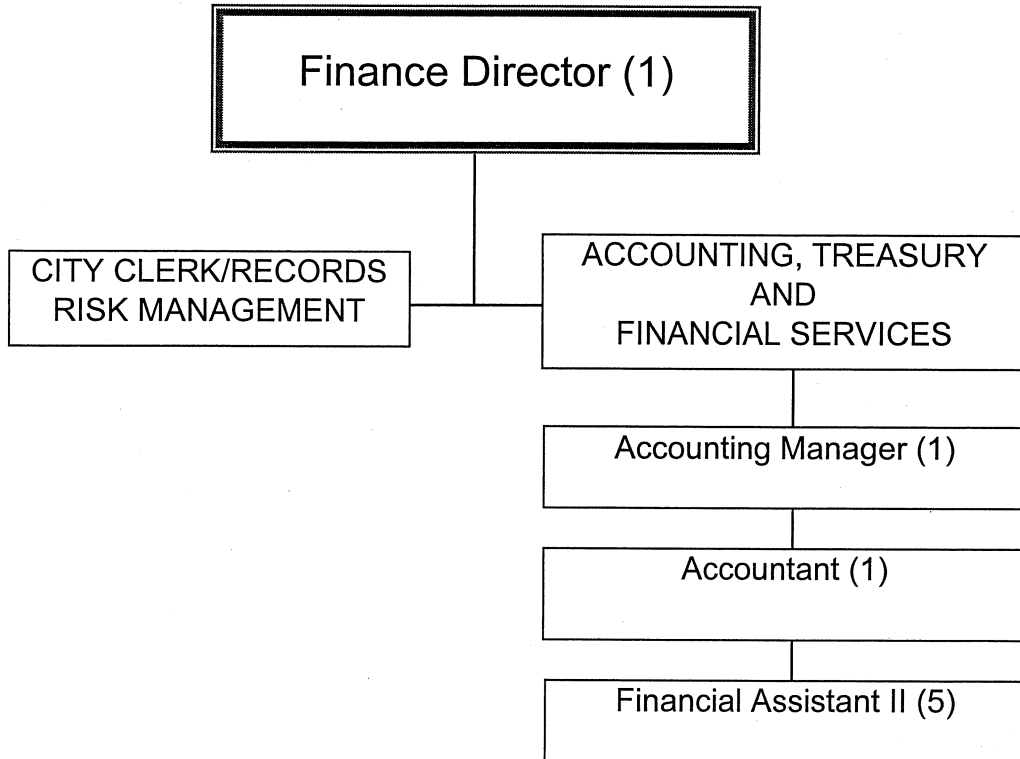
| | | |
|---------------------------------------|----|--------------|
| Transportation Impact Fees: | | |
| NW 38th Feasibility Study | \$ | 300,000 |
| NW Leadbetter | | 124,000 |
| Debt payments - Parker Street | | 202,307 |
| Debt payments - Lake Road | | 110,076 |
| Real Estate Excise Tax I: | | |
| Debt payments - Fire pumper truck | | 69,603 |
| Bulb-outs 3rd Avenue | | 48,000 |
| Real Estate Excise Tax II: | | |
| Street Reconstruction | | 300,000 |
| NW Maryland Street | | 120,000 |
| NW Brady/Parker | | 100,000 |
| NW 18th Avenue | | 50,000 |
| NW Astor | | 50,000 |
| NW Lake Road bike lane | | 50,000 |
| Debt payments - Street Reconstruction | | 132,628 |
| Total Transfers Out | | \$ 1,656,614 |

Station 42 Interfund Loan Repayment Schedule:

| | Principal | Interest | Total |
|------|------------|----------|------------|
| 2007 | \$ 154,407 | \$ 6,160 | \$ 160,567 |



FINANCE DEPARTMENT



FINANCIAL AND RECORDS SERVICES DEPARTMENT

MISSION STATEMENT

The Finance Department's mission is to ensure the City's financial stability, maximize the use of its financial resources, and provide superior financial, accounting, treasury and budgeting information and services, while maintaining the highest level of public trust.

The Finance Department strives to provide progressive, automated, quality services to the citizens, City Council and Mayor, and the many City departments it serves using the most advanced technology available and affordable.

DEPARTMENTAL GOALS FOR 2007

1. Setup utility payments to automatically charge customers credit cards each billing cycle, if requested.
2. Post interlocal agreements on city web pages in compliance with new legislation regarding RCW 39.34.040.
3. Schedule actuarial study for post employment benefits in compliance with new accounting standard, GASB 45.
4. Transition accounting and financial reporting functions of the non-profit cemetery to city ownership.
5. Migrate water meter reading to partial radio read system and implement new reading equipment with our billing system.

ACTIVITIES AND SERVICES

The Finance Department consists primarily of the following service areas:

Accounting/Financial Services

Budgeting and Accounting
Financial Reporting
Utility Billing and Receipting
Payroll and Benefits
LID Billing and Receipting
Accounts Payable
Accounts Receivable
Cash and Investment Mgmt.
Equipment Rental Accounting

Records/Risk Management

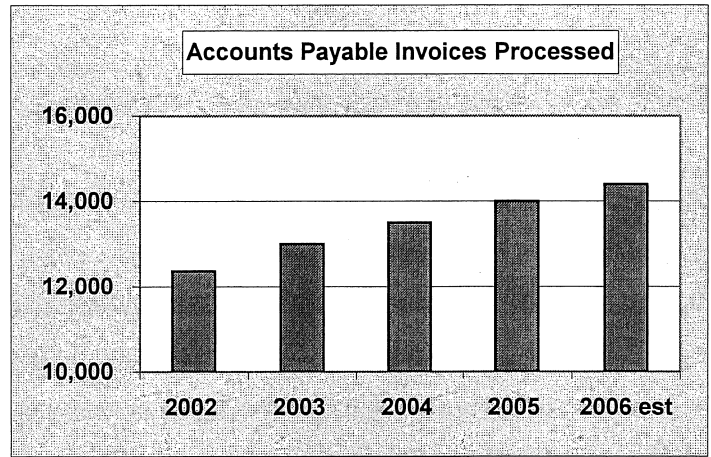
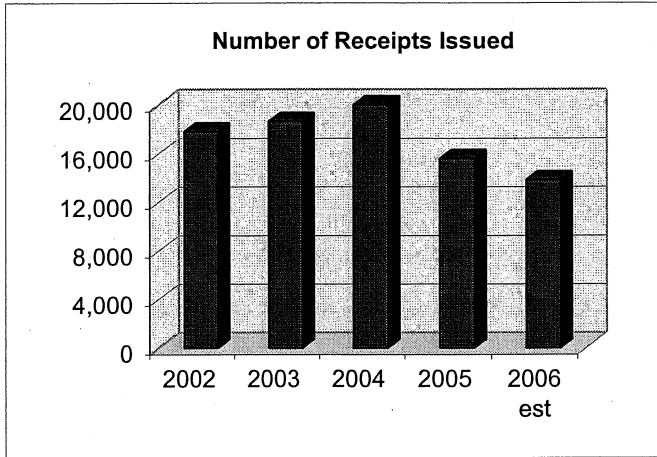
City Clerk duties
Information archival
Records Searches
Insurance Management
Municipal Code

COMMENTS ON BUDGET APPROPRIATIONS

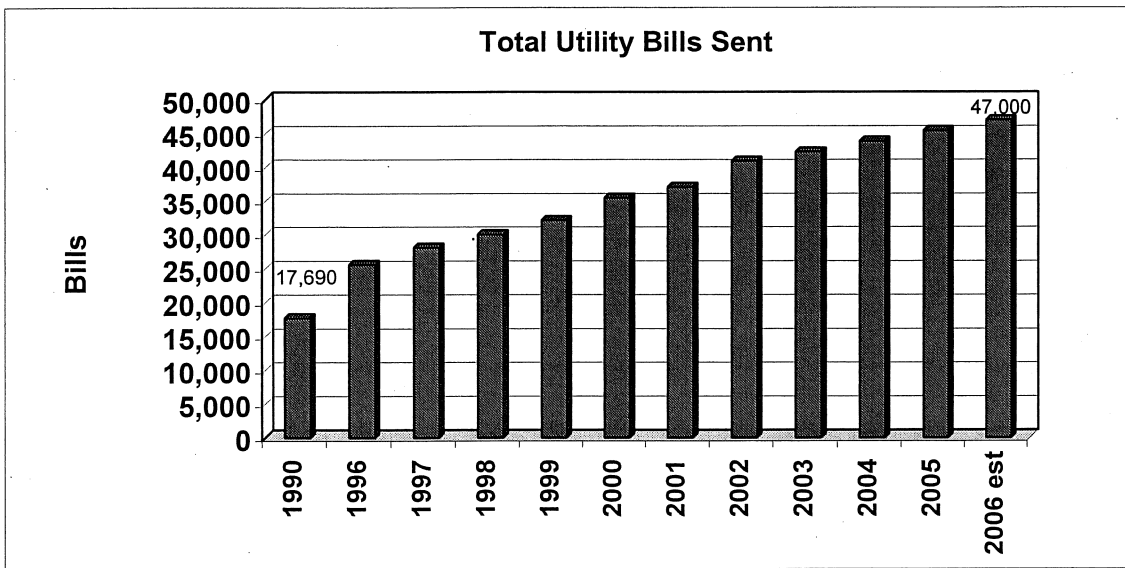
The Finance Department continues to enhance efficiency and streamline its processes primarily using technology. The ultimate goal is to provide better services to our citizens and employees in other departments in the city. The city's five utilities and the EMS Fund reimburse the General Fund for its share of accounting, billing and collections, treasury, receipting and customer service. Governmental Accounting Standards now require governments to conduct an actuarial study to determine the liability of post employment benefits to retired employees. \$10,000 is budgeted for this study to be done in 2007.

STATISTICAL INFORMATION

The Finance Department is the core of many central services for the City. Superior customer service and improved processes are annual goals. The following charts reflect growth trends that influence changes in processes and procedures to meet internal performance measures with limited staff. Many customers pay their utility bills on-line or through the city's drop box service, reducing the number of daily receipts in the office.



The following chart reflects growth in utility customers and bills over ten years and a snapshot of what the volumes were in 1990. In this time frame, utility bills to customers have almost tripled, yet only one Financial Assistant has been added over the years. Service levels remain about the same due to continual process improvements, automation, and software enhancements.



**FINANCIAL AND RECORDS SERVICES EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.04.514 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 100 ADMINISTRATION | | | |
| Salaries and Wages | \$ 115,885 | \$ 143,463 | \$ 148,204 |
| Personnel Benefits | 28,215 | 35,911 | 42,000 |
| Supplies | 48 | - | - |
| Other Services and Charges | 2,111 | 4,000 | 14,000 |
| 230 FINANCIAL SERVICES | | | |
| Salaries and Wages | 275,217 | 271,522 | 279,171 |
| Personnel Benefits | 88,495 | 81,157 | 92,039 |
| Supplies | 8,190 | 6,000 | 6,750 |
| Other Services and Charges | 21,190 | 25,500 | 23,000 |
| 400 TRAINING | | | |
| Other Services and Charges | 1,480 | 1,600 | 4,250 |
| Interfund Payments for Services | 1,109 | 1,000 | 1,200 |
| TOTAL FINANCIAL AND RECORDS SERVICES | <u>\$ 541,940</u> | <u>\$ 570,153</u> | <u>\$ 610,614</u> |
| % Increase (Decrease) Prior Year | | 5.21% | 7.10% |

| FINANCE PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|---|--------------------------|-------------------------------|
| Finance Director | \$ 85,344 | \$ 88,523 |
| Accounting Manager | 57,119 | 59,681 |
| Accountant | 60,636 | 64,146 |
| Deputy Treasurer | - | - |
| Financial Assistant II (4 FTE - 2006, 5 FTE - 2007) | 173,433 | 214,025 |
| Financial Assistant (1) | 36,453 | - |
| Overtime | 2,000 | 1,000 |
| Total Salaries | <u>\$ 414,985</u> | <u>\$ 427,375</u> |
| % Increase (Decrease) Prior Year | | 2.99% |

OTHER SERVICES AND CHARGES DETAIL:

Administration:

| | |
|---|------------------|
| Professional Services - (Actuarial services - \$10,000) | \$ 11,000 |
| Travel | 1,000 |
| Subscriptions, membership dues | 2,000 |
| | <u>\$ 14,000</u> |

Financial Services:

| | |
|---|------------------|
| Professional Services - (Bank fees, software licensing) | \$ 10,000 |
| Communication (telephone charges) | 4,500 |
| Travel | 1,000 |
| Insurance (liability) | 4,700 |
| Repairs and Maintenance of small office equipment | 800 |
| Registrations for classes, subscriptions, membership dues | 2,000 |
| Total other services and charges | <u>\$ 23,000</u> |

OTHER GENERAL GOVERNMENTAL SERVICES

FUNCTION

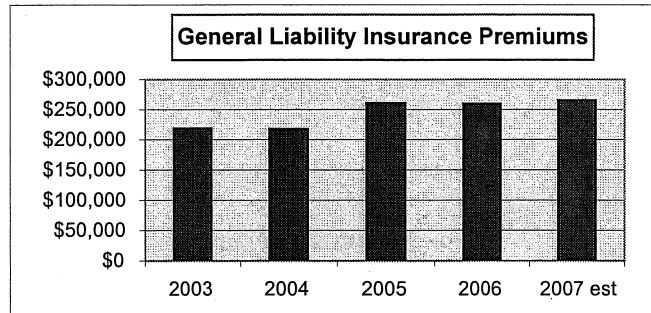
The other general governmental services section of the budget provides for all expenses of general operations of the city not provided under a specific fund and department.

ACTIVITIES AND SERVICES

Other general government includes miscellaneous government expenses such as duplication, printing, postage, general liability insurance, dues to the Association of Washington Cities and State Auditor's Office annual audit fees.

COMMENTS ON BUDGET APPROPRIATIONS

A significant portion of the general liability insurance premium to Washington Cities Insurance Authority is included in the budget of this department with a city-wide premium in 2005 of \$260,336, 2006 of \$259,145, and anticipated premium in 2007 of \$265,000.



OTHER GENERAL GOVERNMENT SERVICES DETAIL THREE YEAR COMPARISON

| 001.07 | Actual Expended 2005 | Actual Aprop 2006 | Estimated Required 2007 |
|---|----------------------------|-------------------------|-------------------------------|
| 519 900 MISCELLANEOUS | | | |
| Supplies | \$ 21,781 | \$ 23,500 | \$ 20,000 |
| Other Services and Charges | 91,317 | 99,200 | 104,000 |
| Intergovernmental Services and Taxes | 22,946 | 25,500 | 27,000 |
| Interfund Payments for Services | 1,870 | - | - |
| 531 700 AIR POLLUTION CONTROL | | | |
| Intergovernmental Services and Taxes (\$.30 per capita) | 4,260 | 4,402 | 5,000 |
| 567 000 MENTAL AND PHYSICAL HEALTH | | | |
| Intergovernmental Services and Taxes | 3,496 | 3,600 | 3,600 |
| 594 180 Machinery and Equipment | - | - | 20,000 |
| TOTAL OTHER GENERAL GOVERNMENT SERVICES | \$ 145,670 | \$ 156,202 | \$ 179,600 |
| % Increase (Decrease) Prior Year | | 7.23% | 14.98% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|---|-------------------|
| Professional Services (AWC membership - \$8,909, software license) | \$ 15,000 |
| Communication (postage, telephone charges) | 16,000 |
| Operating rentals and leases (postage meter, post office box) | 1,200 |
| Insurance (General Fund's portion of liability, property, and fidelity) | 52,000 |
| Repairs and Maintenance (Two copy machines, mail machine) | 8,000 |
| Code book updates, Code On-line, annual fee with WA General Admin., city pins | 12,000 |
| Total other services and charges | \$ 104,200 |

CAPITAL OUTLAY DETAIL:

| | |
|--------|------------------|
| Copier | \$ 20,000 |
|--------|------------------|

LID Fund

FUNCTION

To collect local improvement district revenue and to pay debt on LID construction projects.

COMMENTS ON BUDGET APPROPRIATIONS

Since the City no longer has any LID debt, receipts collected in this fund have no obligation; therefore, it is permissible to transfer cash to the General Fund to help finance general obligations of the City.

REVENUE DETAIL THREE YEAR COMPARISON

| 250.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ 10,000 | \$ 8,000 |
| Miscellaneous Revenue: | | | |
| 361 500 Interest on Assessment Receivables | 2,213 | - | - |
| 368 000 Principle of Special Assessment Receivables | 12,976 | - | - |
| Total Miscellaneous Revenue | <u>15,189</u> | <u>-</u> | <u>-</u> |
| Total Estimated Revenues | <u>\$ 15,189</u> | <u>\$ 10,000</u> | <u>\$ 8,000</u> |

EXPENDITURE DETAIL THREE YEAR COMPARISON

| 250.00 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---------------------------------|----------------------------|--------------------------|-------------------------------|
| Other Financing Sources: | | | |
| 597 000 Operating Transfers Out | \$ 30,000 | \$ 10,000 | \$ 8,000 |
| Total LID Guaranty Fund | <u>\$ 30,000</u> | <u>\$ 10,000</u> | <u>\$ 8,000</u> |

UNLIMITED TAX GENERAL OBLIGATION BOND REDEMPTION

MISSION STATEMENT

This fund accounts for the payment of principal and interest on the 1996 unlimited general obligation refunding bonds, often referenced as the "parks bonds", the bonds issued in 2000 to expand and remodel the city library, and the 2005 refunding bonds which replaces the last ten years of the original library bond issue.

REVENUE DETAIL THREE YEAR COMPARISON

| 239.00 | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--------|--------------------------------------|---------------------------|-------------------------------|------------------------------|
| | Taxes: | | | |
| 361 | 111 Real and Personal Property | \$ 790,871 | \$ 753,406 | \$ 758,269 |
| | Total Taxes | <u>790,871</u> | <u>753,406</u> | <u>758,269</u> |
| | Other Financing Sources: | | | |
| 391 | 100 Proceeds of Long-term Debt | 5,432,000 | - | - |
| 397 | 000 Operating Transfers In | 20,000 | - | - |
| | Total Other Financing Sources | <u>5,452,000</u> | <u>-</u> | <u>-</u> |
| | | <u>\$ 6,242,871</u> | <u>\$ 753,406</u> | <u>\$ 758,269</u> |

EXPENDITURE DETAIL THREE YEAR COMPARISON

| 239.00 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--------|--|----------------------------|--------------------------|-------------------------------|
| | Redemption of General Long Term Debt | | | |
| 591 | 720 Principal on Library Bonds | \$ 389,000 | \$ 341,000 | \$ 358,000 |
| 591 | 760 Principal on Park Bonds | 105,000 | 110,000 | 120,000 |
| | Total Redemption of General Long Term Debt | <u>494,000</u> | <u>451,000</u> | <u>478,000</u> |
| | Interest and Other Debt Service | | | |
| 592 | 100 Debt Issuance Costs | 38,744 | - | - |
| 592 | 720 Interest on Library Bonds | 257,934 | 281,571 | 264,989 |
| 592 | 760 Interest on Park Bonds | 26,085 | 20,835 | 15,280 |
| 593 | 720 Payment to Escrow Agent | 20,000 | - | - |
| 599 | 720 Payment to Refunded Debt Escrow | 5,393,256 | - | - |
| | Total Interest and Other Debt Service | <u>5,736,019</u> | <u>302,406</u> | <u>280,269</u> |
| | Total Unlimited Tax General Obligation Bond Redemption Fund | <u>\$ 6,230,019</u> | <u>\$ 753,406</u> | <u>\$ 758,269</u> |

**UNLIMITED TAX GENERAL OBLIGATION
BOND REDEMPTION SCHEDULES**

1996 Refunding Bonds

| | Principal | Interest | Total | Last Year of Payment |
|------|-------------------|------------------|-------------------|-------------------------|
| 2007 | \$ 120,000 | \$ 15,280 | \$ 135,280 | |
| 2008 | 115,000 | 9,160 | 124,160 | |
| 2009 | 60,000 | 1,590 | 61,590 | |
| | <u>\$ 295,000</u> | <u>\$ 26,030</u> | <u>\$ 321,030</u> | 2009 |

2000 Library Bonds

| | Principal | Interest | Total | Last Year of Payment |
|------|---------------------|-------------------|---------------------|-------------------------|
| 2007 | \$ 320,000 | \$ 69,000 | \$ 389,000 | |
| 2008 | 335,000 | 53,000 | 388,000 | |
| 2009 | 355,000 | 36,250 | 391,250 | |
| | <u>\$ 1,010,000</u> | <u>\$ 158,250</u> | <u>\$ 1,168,250</u> | 2010 |

2005 Refunding Library Bonds

| | Principal | Interest | Total | Last Year of Payment |
|------|-------------------|-------------------|-------------------|-------------------------|
| 2007 | \$ 38,000 | \$ 195,989 | \$ 233,989 | |
| 2008 | 39,000 | 194,583 | 233,583 | |
| 2009 | 41,000 | 193,140 | 234,140 | |
| | <u>\$ 118,000</u> | <u>\$ 583,712</u> | <u>\$ 701,712</u> | 2020 |

LIMITED TAX GENERAL OBLIGATION BOND REDEMPTION

MISSION STATEMENT

This fund accounts for the principal and interest on bonds issued in 1996 to construct the police facility and refund a CERB loan. This fund also accounts for the principal and interest for Public Works Trust Fund loans for Parker Street, SE 1st Street road improvements and the 2004 street reconstruction project.

The loan for the fire pumper truck purchased in 2003 is accounted for here also.

REVENUE DETAIL THREE YEAR COMPARISON

| 240.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| Taxes: | | | |
| 311 100 Real and Personal Property | \$ 300,886 | \$ 304,850 | \$ 303,488 |
| Total Taxes | <u>300,886</u> | <u>304,850</u> | <u>303,488</u> |
| Other Financing Sources: | | | |
| 397 000 Operating Transfers In: | 454,882 | 480,031 | 514,614 |
| Total Other Financing Sources | <u>454,882</u> | <u>480,031</u> | <u>514,614</u> |
| Total Estimated Resources | <u>\$ 755,768</u> | <u>\$ 784,881</u> | <u>\$ 818,102</u> |

**LIMITED TAX GENERAL OBLIGATION EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 240.00 | | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|-----|---|----------------------------|--------------------------|-------------------------------|
| 591 | 210 | Police Facility/Principal | \$ 170,000 | \$ 180,000 | \$ 190,000 |
| | 210 | Pacific Rim Blvd/Principal | 40,000 | 45,000 | 45,000 |
| | 595 | SE 1st Street Road Improvements/Principal | 33,252 | 33,252 | 33,252 |
| | 595 | Parker Street 1996/Principal | 96,429 | 96,429 | 96,429 |
| | 595 | Parker Street 1997/Principal | 57,857 | 57,857 | 57,857 |
| | 220 | Fire Pumper Truck Principal | 63,545 | 65,351 | 67,208 |
| | 595 | SE 1st Street Construction/Principal | 31,579 | 31,579 | 68,507 |
| | 595 | Street Reconstruction/Principal | 99,679 | 128,765 | 128,765 |
| 592 | 210 | Police Facility/Interest | 76,118 | 67,618 | 58,528 |
| | 210 | Pacific Rim Blvd/Interest | 14,232 | 12,232 | 9,960 |
| | 595 | SE 1st Street Road Improvements/Interest | 2,509 | 2,660 | 2,494 |
| | 595 | Parker Street 1996/Interest | 34,714 | 31,821 | 28,929 |
| | 595 | Parker Street 1997/Interest | 22,564 | 20,829 | 19,093 |
| | 220 | Fire Pumper Truck Interest | 6,057 | 4,252 | 2,394 |
| | 595 | SE 1st Street Construction/Principal | 3,000 | 2,842 | 5,823 |
| | 595 | Street Reconstruction/Principal | 3,696 | 4,394 | 3,863 |
| Total Limited Tax General | | | <u>\$ 755,231</u> | <u>\$ 784,881</u> | <u>\$ 818,102</u> |
| Obligation Bond Redemption Fund | | | <u>\$ 755,231</u> | <u>\$ 784,881</u> | <u>\$ 818,102</u> |

1996 Limited Tax Bonds (Police Facility)

| | Principal | Interest | Total | Last Year of Payment |
|------|------------|-----------|------------|-------------------------|
| 2007 | \$ 235,000 | \$ 68,488 | \$ 303,488 | |
| 2008 | 245,000 | 56,503 | 301,503 | |
| 2009 | 260,000 | 43,763 | 303,763 | 2011 |

Parker Street - 1996 PWTF Loan

| | Principal | Interest | Total | Last Year of Payment |
|------|-----------|-----------|------------|-------------------------|
| 2007 | \$ 96,429 | \$ 28,929 | \$ 125,358 | |
| 2008 | 96,429 | 26,036 | 122,465 | |
| 2009 | 96,429 | 23,143 | 119,572 | 2016 |

Parker Street - 1997 PWTF Loan

| | Principal | | Interest | | Total | Last Year of Payment |
|-------------|------------------|----|-----------------|----|--------------|---------------------------------|
| 2007 | \$ 57,857 | \$ | \$ 19,093 | \$ | \$ 76,950 | |
| 2008 | 57,857 | | 17,357 | | 75,214 | |
| 2009 | 57,857 | | 15,624 | | 73,481 | 2017 |

SE 1st Road Improvements - 2001 PWTF Loan

| | Principal | | Interest | | Total | Last Year of Payment |
|-------------|------------------|----|-----------------|----|--------------|---------------------------------|
| 2007 | \$ 33,252 | \$ | \$ 2,494 | \$ | \$ 35,746 | |
| 2008 | 33,252 | | 2,328 | | 35,580 | |
| 2009 | 33,252 | | 2,161 | | 35,413 | 2021 |

Fire Pumper Truck - 2003 Loan

| | Principal | | Interest | | Total | Last Year of Payment |
|-------------|------------------|----|-----------------|----|--------------|---------------------------------|
| 2007 | \$ 67,208 | \$ | \$ 2,394 | \$ | \$ 69,602 | |
| 2008 | 34,317 | | 484 | | 34,801 | 2008 |

SE 1st Construction - 2003 PWTF Loan

| | Principal | | Interest | | Total | Last Year of Payment |
|-------------|------------------|----|-----------------|----|--------------|---------------------------------|
| 2007 | \$ 68,507 | \$ | \$ 5,823 | \$ | \$ 74,330 | |
| 2008 | 68,507 | | 5,481 | | 73,988 | |
| 2009 | 68,507 | | 5,138 | | 73,645 | 2023 |

Street Reconstruction - 2002 PWTF Loan

| | Principal | | Interest | | Total | Last Year of Payment |
|-------------|------------------|----|-----------------|----|--------------|---------------------------------|
| 2007 | \$ 128,765 | \$ | \$ 3,863 | \$ | \$ 132,628 | |
| 2008 | 128,765 | | 3,219 | | 131,984 | |
| 2009 | 128,765 | | 2,575 | | 131,340 | 2012 |

FIREMEN'S PENSION

FUNCTION

The Firemen's Pension budget provides for medical care and pension payments for the city's regular paid firefighters who were employed prior to January 1, 1971. Firefighters retired subsequent to that date will be paid from the Law Enforcement Officers and Firefighters Retirement System administered by the State of Washington. Medical expenses for firefighters employed subsequent to January 1, 1971, must be paid by the city General Fund directly.

COMMENTS ON BUDGET APPROPRIATIONS

Retired firefighter pensions are increased by an amount equal to the change in the Seattle consumer price index January to January each year. There is currently one retired fire marshall and two firefighters receiving subsidy payments to their state pension.

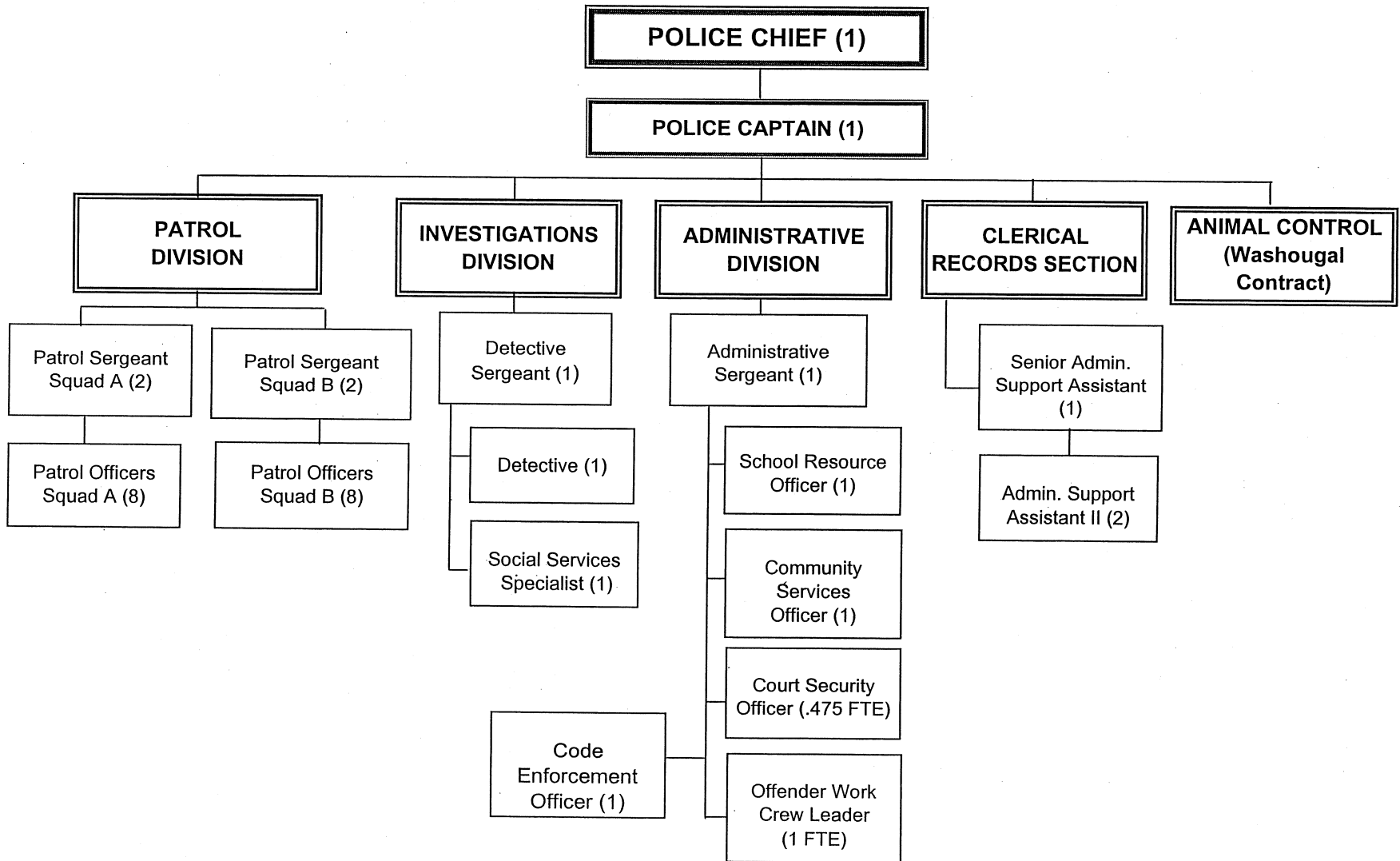
REVENUE DETAIL THREE YEAR COMPARISON

| | | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|-------------------------------------|-----|-----|---------------------------|-------------------------------|------------------------------|
| 611.00 | | | | | |
| Miscellaneous Revenues: | | | | | |
| | 361 | 110 | Investment Interest | 57,870 | - |
| | 369 | 000 | Employer Contribution | 23,224 | 15,000 |
| Total Miscellaneous Revenues | | | <u>81,094</u> | <u>25,000</u> | <u>15,000</u> |
| Total Estimated Revenues | | | <u>\$ 81,094</u> | <u>\$ 25,000</u> | <u>\$ 15,000</u> |

EXPENDITURE DETAIL THREE YEAR COMPARISON

| | | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|-----------------------------------|-----|--|----------------------------|--------------------------|-------------------------------|
| 611.00.522 | | | | | |
| Disability and Retirement: | | | | | |
| | 200 | | Pension and Disability | \$ 18,227 | \$ 15,000 |
| Total Firemen's Pension | | | <u>\$ 18,227</u> | <u>\$ 25,000</u> | <u>\$ 15,000</u> |

POLICE DEPARTMENT



LAW ENFORCEMENT DEPARTMENT

MISSION STATEMENT

The mission for every member of the Camas Police Department is to consistently seek and find ways to affirmatively promote, preserve and deliver a feeling of security, safety and quality of services to members of our community.

DEPARTMENTAL GOALS FOR 2007

The Camas Police Department is committed to maintaining the high level of service the citizens of Camas are accustomed to. Specific goals include:

- * Sustain the Camas community's confidence in their police department by providing caring, competent, efficient, timely services
- * Fully and efficiently integrate the code compliance function into the police department operation.
- * Develop employee wellness program.
- * Continue conscious management of city resources.
- * Review Camas PD staff deployment strategies to optimize acceptable service and maintain appropriate levels of safety for both staff and the community.

ACTIVITIES AND SERVICES

The activities of the Police Department include enforcing criminal violations, investigating a variety of non-criminal complaints and educating citizens on a multitude of crime prevention and security issues. Other activities include parking enforcement and coordination of neighborhood and community programs. In 2007 the Police Department will continue to manage corrections activities through Municipal Court to reduce overall jail and correction costs. Our staff will continue to apply for grants and seek ways to improve efficiencies while minimizing expenses.

COMMENTS ON BUDGET APPROPRIATIONS

Code Compliance

The city code compliance function has been reorganized under the Police Department. It is anticipated this function will be appropriately supported by the police department's existing system to effectively process and prosecute non-compliant violators. Code enforcement will take on some limited erosion control and animal control responsibilities. Our philosophy will be to promote voluntary compliance as a preferred remedy. This budget reflects the costs to perform the Code Compliance function.

Wellness

As bargained in the current police officers' labor agreement. We plan to develop a viable employee wellness program which meets the City and employees' goals. This budget funds the program anticipating a similar design to the plan established in 2006 by the Camas Fire Department.

Maintain Response Times (Performance Objective)

As the City continues to grow both geographically and in population, the police department is challenged with maintaining rapid response times to '911' calls for service. Our goal for 2007 is to maintain the average response times as follows:

- A. Respond to Priority 1, 2, and 3 calls (most critical) within 6 minutes or less.
- B. Respond to Priority 4 and 5 calls in under 10 minutes.

Conscious Management of City Resources

As in past years, we encourage staff to contain operation costs. We strive to grow in our professionalism and in turn work to gain the respect and confidence of our community. In 1999 we adopted the motto "**No Call Too Small**". Our community has become accustomed to this level of service. We credit the Camas City Council for its support thus allowing us to sustain this level of service and philosophy. This budget reflects the increased staffing initiated mid-year in 2006 for two new police full-time officers.

Each year we have to acknowledge the increasing costs for support services which are outside our direct influence. Some of those services are CRESA dispatch and emergency services, Clark County Probation services and Clark County Jail services, and District/Municipal Court services. We are constantly looking for ways or opportunities to reduce these necessary and important costs of necessary services.

We are committed to representing the citizens of Camas in the highest standards of police professionalism.

Community safety and a strong police presence are high priorities for the Police Department.

**LAW ENFORCEMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.08. | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|--|----------------------------|--------------------------|-------------------------------|
| 521 100 ADMINISTRATION | | | | |
| | Salaries and Wages | \$ 242,503 | \$ 305,930 | \$ 316,456 |
| | Personnel Benefits | 60,700 | 84,201 | 99,032 |
| | Supplies | 13,251 | 2,500 | 6,000 |
| | Other Services and Charges | | | |
| | Professional Services | 2,194 | 2,000 | 3,000 |
| | Communications (\$100), Travel (\$1,100) | 5,666 | 6,200 | 7,500 |
| | Repairs/Maint. (\$2,800), Registrations (\$3,500) | | | |
| | Interfund Payments for Services | 4,838 | 8,740 | 9,300 |
| 521 POLICE OPERATIONS | | | | |
| 220 PATROL AND INVESTIGATIONS | | | | |
| | Salaries and Wages | 1,428,011 | 1,557,712 | 1,714,079 |
| | Personnel Benefits | 443,504 | 463,264 | 547,417 |
| | Supplies | 39,814 | 17,700 | 29,100 |
| | Other Services and Charges | 24,475 | 26,800 | 27,900 |
| | Professional Service (\$3,500) | | | |
| | Uniform cleaning (\$10,000), Communication (\$400) | | | |
| | Insurance (\$10,000 liability), Advertising (\$1,000) | | | |
| | Repairs and Maint. (\$1,500), Travel (\$1,500) | | | |
| | Intergovernmental Services | 7,464 | 10,375 | 10,875 |
| | Interfund Payments for Services | 103,555 | 109,880 | 115,086 |
| 300 COMMUNITY SERVICES (Previously Crime Prevention) | | | | |
| | Salaries and Wages | 12,148 | 37,172 | 43,758 |
| | Personnel Benefits | 5,717 | 11,902 | 18,053 |
| | Supplies | 2,819 | 2,000 | 3,500 |
| | Other Services and Charges | 701 | 3,600 | 2,700 |
| | Communication (\$600), Travel (\$100), Rentals (\$300) | | | |
| | Repairs (\$500), Registrations (\$700), Profess. Service (\$500) | | | |
| | Intergovernmental Services | - | 98,750 | - |
| | Interfund Payments for Services | - | 2,420 | 2,516 |
| 400 TRAINING | | | | |
| | Salaries and Wages | 93 | - | - |
| | Personnel Benefits | 26 | - | - |
| | Supplies | 9,801 | 4,600 | 7,600 |
| | Other Services and Charges | 13,807 | 25,000 | 25,100 |
| | Professional Services (\$3,000 - AIS shooting trailer) | | | |
| | Travel (\$12,100 - training required for new officers), | | | |
| | Registrations, publications (\$10,000) | | | |
| | Intergovernmental Services | - | 1,500 | 1,500 |
| 500 FACILITIES | | | | |
| | Salaries and Wages | 6,929 | 7,500 | 6,000 |
| | Personnel Services | 2,030 | 2,250 | 1,800 |
| | Supplies | 2,844 | 7,000 | 9,000 |
| | Other Services and Charges | 71,456 | 72,256 | 85,000 |
| | Insurance (\$8,400 property insurance), Rentals (\$500) | | | |
| | Public Utilities (\$40,000), Communication (\$100) | | | |
| | Repairs and Maintenance (\$20,000) | | | |
| | Janitorial and mat cleaning services (\$16,000) | | | |
| | Interfund Payments for Services | 2,098 | 1,200 | 600 |

**LAW ENFORCEMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

(Continued)

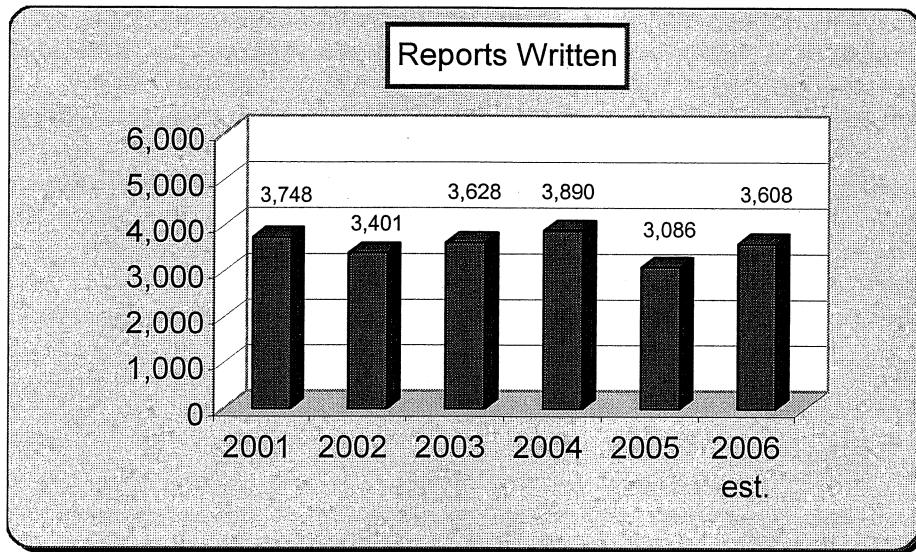
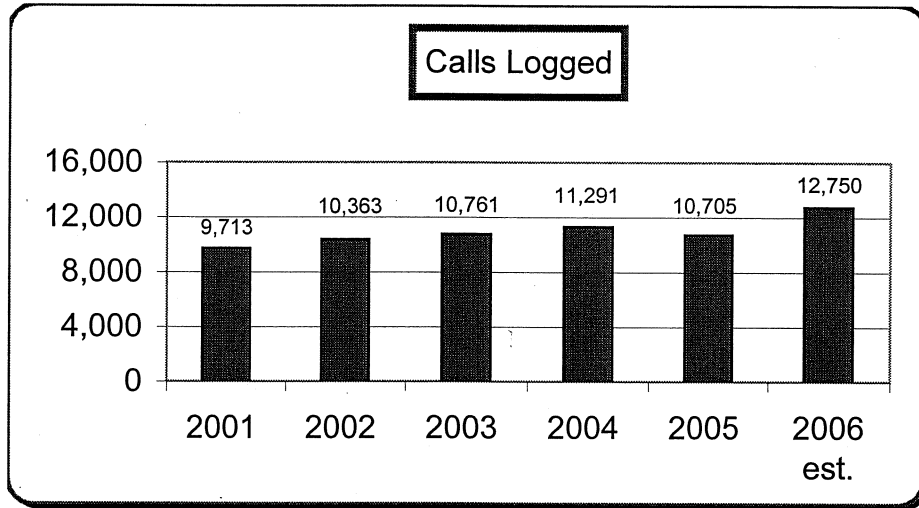
| 001.08 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 710 TRAFFIC POLICING - PARKING ENFORCEMENT | | | |
| Salaries and Wages | 11,698 | - | - |
| Personnel Benefits | 1,770 | - | - |
| Supplies | 16 | - | - |
| Other Services and Charges | 469 | - | - |
| Interfund Payments for Services | 1,992 | - | - |
| 900 CODE ENFORCEMENT | | | |
| Salaries and Wages | - | - | 42,770 |
| Personnel Benefits | - | - | 17,383 |
| Supplies | - | - | 500 |
| Other Services and Charges | - | - | 2,200 |
| Professional Services (\$500), Communications (\$600) | | | |
| Travel (\$100), Miscellaneous (\$1,000) | | | |
| Interfund Payments for Services | - | - | 1,920 |
| 910 OTHER MUNICIPAL SERVICES - SOCIAL SERVICES | | | |
| Salaries and Wages | 56,681 | 56,500 | 60,299 |
| Personnel Benefits | 12,256 | 12,760 | 18,440 |
| Supplies | 13 | 200 | 200 |
| Other Services and Charges | 432 | 1,600 | 900 |
| Travel (\$100), Misc. (\$800) | | | |
| 930 FINGERPRINTING/OTHER AGENCY | | | |
| Intgovernment Professional Services | 648 | 1,000 | 1,000 |
| 950 DISABILITY AND RETIREMENT LEOFF-1 | | | |
| Personnel Benefits | 48,473 | 54,000 | 60,000 |
| 528 600 COMMUNICATION, OPERATIONS, CONTRACTED SERVICES | | | |
| Supplies | 188 | - | - |
| Intergovernmental Services | 166,592 | 173,192 | 182,073 |
| 528 800 COMMUNICATIONS, GENERAL | | | |
| Supplies | 820 | 1,500 | 1,500 |
| Other Services and Charges | 27,559 | 25,500 | 26,500 |
| Communication (\$22,500 cell phones, pagers, telephone) | | | |
| Repairs and Maintenance (\$4,000 repair phones and radios) | | | |
| CAPITAL OUTLAY | | | |
| Machinery and Equipment | 8,088 | 47,400 | 70,000 |
| Building Improvements | - | - | 300,000 |
| TOTAL LAW ENFORCEMENT AND COMMUNICATIONS | | | |
| | \$ 2,844,139 | \$ 3,246,104 | \$ 3,878,557 |
| % Increase (Decrease) Prior Year | | 14.13% | 19.48% |

CAPITAL OUTLAY DETAIL:

| | |
|---------------------------------|-------------------|
| Records management software | \$ 40,000 |
| Community AM Alert Radio | 16,000 |
| Photocopier for police facility | 14,000 |
| HVAC | 300,000 |
| Total | \$ 370,000 |

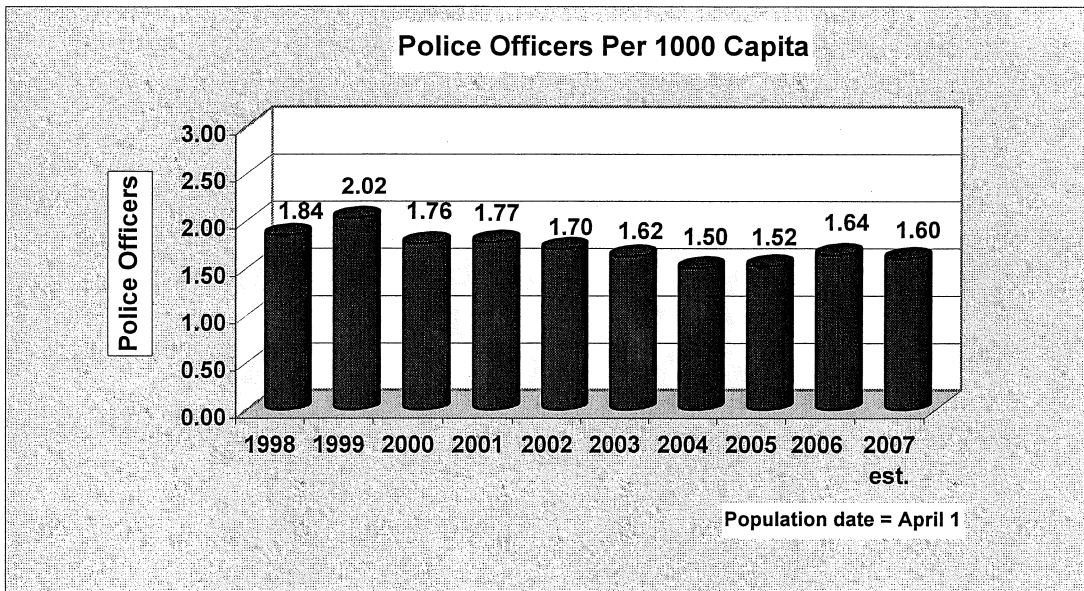
Statistics

The charts below reflect the calls logged and reports written by the Police department for a six year time period.



LAW ENFORCEMENT PERSONNEL SCHEDULE

| | Actual Approp 2006 | Estimated Required 2007 |
|-------------------------------------|--------------------------|-------------------------------|
| Police Chief | \$ 99,756 | \$ 110,040 |
| Police Captain | 76,242 | 89,928 |
| Senior Admin Support Assistant | 51,626 | 44,113 |
| Admin Support Assistant II (2 FTE) | 77,856 | 71,924 |
| Administrative Overtime | 450 | 450 |
| Police Sergeant (6 FTE) | 416,548 | 470,736 |
| Police Officers (18 FTE) | 1,030,483 | 1,121,705 |
| Police Operations Overtime | 42,500 | 42,500 |
| Holiday Pay | 68,181 | 79,139 |
| Community Services Officer | 35,972 | 43,258 |
| Community Services Overtime | 1,200 | 500 |
| Code Enforcement Officer | - | 42,520 |
| Code Enforcement Overtime | - | 250 |
| Social Services Specialist | 55,500 | 59,299 |
| Social Services Specialist Overtime | 1,000 | 1,000 |
| TOTAL LAW ENFORCEMENT | \$ 1,957,314 | \$ 2,177,362 |
| | | |
| % Increase (Decrease) Prior Year | | 11.24% |



DETENTION AND CORRECTION

FUNCTION

The detention and correction budget provides for cost of care of prisoners and parole services.

ACTIVITIES AND SERVICES

Prisoners are detained in the city jail temporarily. All other prisoners are held in the county jail. The city reimburses the county for board of prisoners and probation services.

COMMENTS ON BUDGET APPROPRIATIONS

As of January, 1997 the City must reimburse Clark County for its share of jail and probation costs.

All expenses of the work crew program are now accounted for in this department. In previous years some of these costs were in the Street Fund.

Noteworthy is \$270,000 paid to Clark County for jail and probation services. Camas has very little control of these costs. They represent services that would be far more costly to provide locally. We will continue to use local resources and seek ways to mitigate these costs wherever possible.

DETENTION AND CORRECTION EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.10.523 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 300 PROBATION AND PAROLE SERVICES | | | |
| Salaries and Wages | \$ 40,862 | \$ 42,163 | \$ 44,247 |
| Personnel Services | 5,569 | 7,246 | 8,022 |
| Supplies | 7,056 | 9,000 | 8,000 |
| Other Services and Charges | 639 | 2,250 | 2,400 |
| Intergovernmental Services and Taxes | 58,170 | 90,000 | 104,466 |
| Interfund Payments | 6,020 | 6,300 | 6,648 |
| 600 CARE AND CUSTODY OF PRISONERS | | | |
| Salaries and Wages | 21,969 | 23,136 | 24,294 |
| Personnel Services | 2,582 | 3,276 | 3,600 |
| Supplies | 438 | 600 | 600 |
| Other Services and Charges | 817 | 300 | 300 |
| Intergovernmental Services and Taxes | 128,706 | 208,000 | 166,372 |
| TOTAL DETENTION AND CORRECTION | \$ 272,828 | \$ 392,271 | \$ 368,949 |
| % Increase (Decrease) Prior Year | | 43.78% | -5.95% |

DETENTION AND CORRECTION PERSONNEL SCHEDULE

| | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Offender Crew Leader (one at .475 FTE and one at .525 FTE) | \$ 40,163 | \$ 44,247 |
| Overtime | 2,000 | - |
| Court Security Officer (.475 FTE) | 22,076 | 24,294 |
| Overtime | 1,060 | - |
| Total Personnel | \$ 65,299 | \$ 68,541 |
| % Increase (Decrease) Prior Year | | 4.96% |

ANIMAL CONTROL

MISSION STATEMENT

The Animal Control Department provides for animal control expenses.

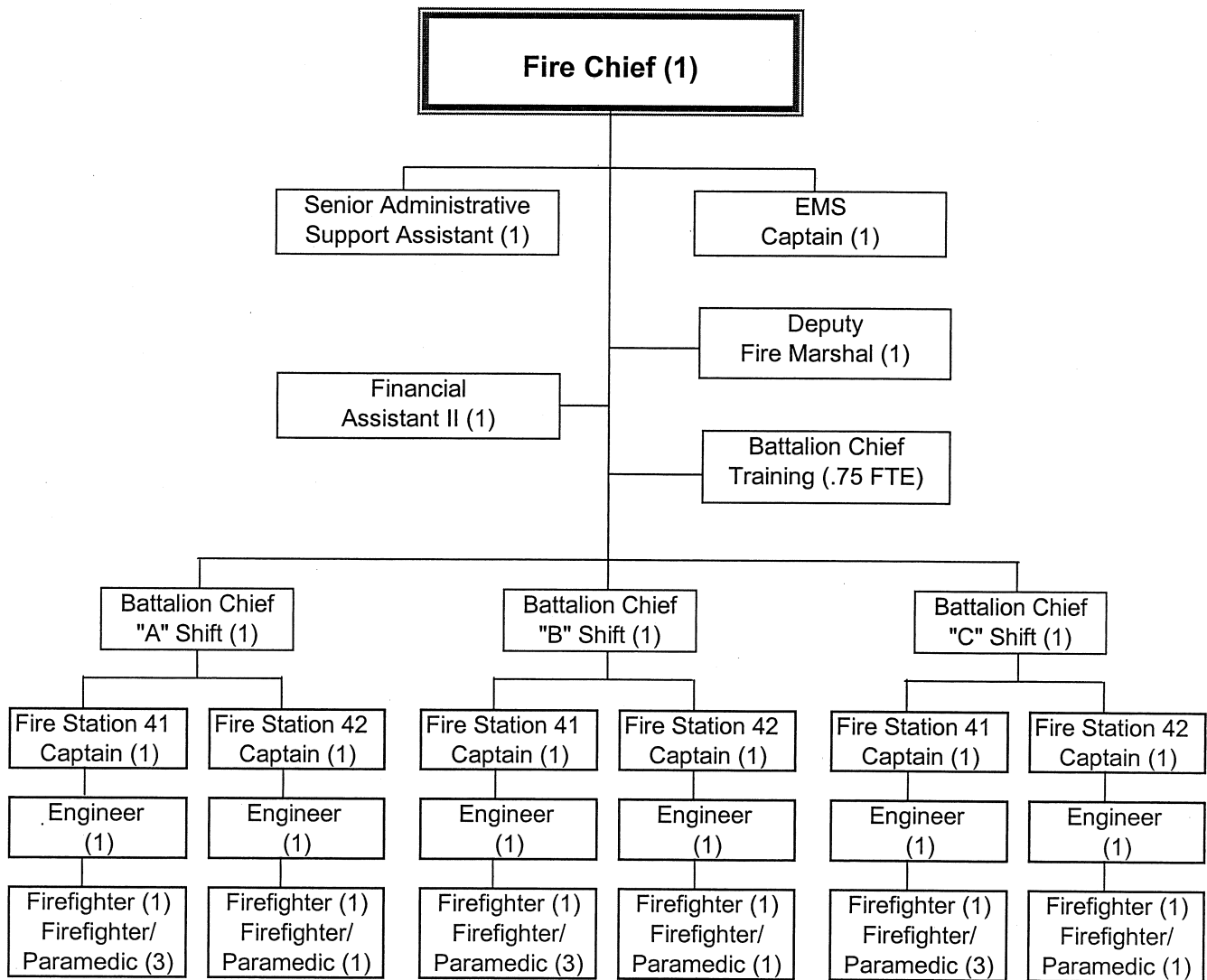
ACTIVITIES AND SERVICES

The City of Camas and the City of Washougal operate the Animal Control services under an interlocal agreement with the City of Washougal administering the program. The City of Washougal also operates an animal control facility. Costs budgeted here are the City of Camas' anticipated share of its costs.

OTHER PHYSICAL ENVIRONMENT EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.16 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 539 300 ANIMAL CONTROL | | | |
| Supplies | \$ - | \$ 500 | \$ 500 |
| Other Services and Charges | 672 | 1,000 | 1,000 |
| Intergovernmental Services | <u>64,070</u> | <u>77,031</u> | <u>80,880</u> |
| Total Other Physical Environment | <u>\$ 64,742</u> | <u>\$ 78,531</u> | <u>\$ 82,380</u> |
| % Increase (Decrease) Prior Year | | 21.30% | 4.90% |

FIRE DEPARTMENT



FIRE DEPARTMENT

MISSION STATEMENT

To provide quality and cost effective fire suppression, prevention, emergency medical services and educational programs to the community.

DEPARTMENTAL GOALS FOR 2007

1. Develop a long range master plan/strategic plan (continuation of 2006 goals).
2. Continue to reach goals identified by Oldani Group Plan of 2004
3. Increase daily staffing to seven (7) per day (continuation of 2006 goals).
4. Create new position of Training Officer to handle all department training needs.
5. Develop long range facilities plan.
6. Identify funding to replace one fire apparatus as per vehicle replacement program.
7. Review and update department policies and procedures.
8. Develop plans for a firefighter intern or limited firefighter volunteer program.

ACTIVITIES AND SERVICES

Fire suppression is provided by two fire stations strategically located in the City Hall complex and in Grass Valley. Thirty-three professional firefighters/medics and officers provide 24/7 service to the community.

The Fire Prevention Unit provides: plan reviews of new construction, fire and life safety inspections of commercial and public occupancies, arson investigation and fire safety education programs.

Public educational programs provide fire and health safety open houses, school safety education classes and other community activities.

The administrative office composed of the Fire Chief, Administrative Assistant, and Ambulance Billing Clerk provides the management and planning of all aspects of fire department service.

**FIRE DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.09 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|--|----------------------------|--------------------------|-------------------------------|
| 522 100 ADMINISTRATION | | | | |
| | Salaries and Wages | \$ 168,409 | \$ 72,665 | \$ 79,450 |
| | Personnel Benefits | 43,499 | 16,746 | 19,185 |
| | Supplies | 6,368 | 5,500 | - |
| | Other Services and Charges | 13,878 | 11,600 | 8,400 |
| | Interfund Payments for Services | 10,868 | 2,962 | 2,808 |
| 522 FIRE SUPPRESSION | | | | |
| 210 REGULAR FORCE | | | | |
| | Salaries and Wages | 1,293,870 | 1,477,022 | 1,580,389 |
| | Personnel Benefits | 317,142 | 355,506 | 408,914 |
| | Supplies | 29,055 | 29,200 | 39,600 |
| | Other Services and Charges | 64,014 | 74,410 | 68,315 |
| | Professional Services (\$7,000 for equipment testing, medicals) | | | |
| | Insurance (\$14,215 liability insurance) | | | |
| | Repairs and Maintenance (\$37,000 on equipment and vehicles) | | | |
| | Registration, publications, laundry, operating rentals (\$10,100) | | | |
| | Intergovernmental Services | - | 200 | - |
| | Interfund Payments for Services | 1,893 | 6,996 | 7,988 |
| 220 VOLUNTEER FORCE | | | | |
| | Salaries and Wages | - | 8,000 | 5,000 |
| | Personnel Benefits | 1,358 | 8,800 | 5,300 |
| | Supplies | 15 | 500 | 500 |
| | Other Services and Charges | 3,150 | 700 | 700 |
| 230 WATER SERVICE | | | | |
| | Other Services and Charges (public utility-hydrant rental) | 10,800 | 11,000 | 11,500 |
| 300 FIRE PREVENTION AND INVESTIGATION | | | | |
| | Salaries and Wages | 156,437 | 73,552 | 84,264 |
| | Personnel Benefits | 30,421 | 15,206 | 16,795 |
| | Supplies | 4,497 | 8,000 | 8,000 |
| | Other Services and Charges | 2,980 | 9,450 | 10,750 |
| | Professional Services (\$6,500 for technical consulting and new permit program, third party billing) | | | |
| | Registration, publications, and repairs (\$4,250) | | | |
| | Interfund Payments for Services | 14,520 | 5,724 | 5,616 |
| 400 TRAINING | | | | |
| | Supplies | 1,483 | 5,100 | 5,400 |
| | Other Services and Charges | 8,956 | 24,500 | 16,050 |
| | Professional Services (\$7,500) | | | |
| | Travel (\$4,650) | | | |
| | Registration, publications (\$3,900) | | | |

**FIRE DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

(Continued)

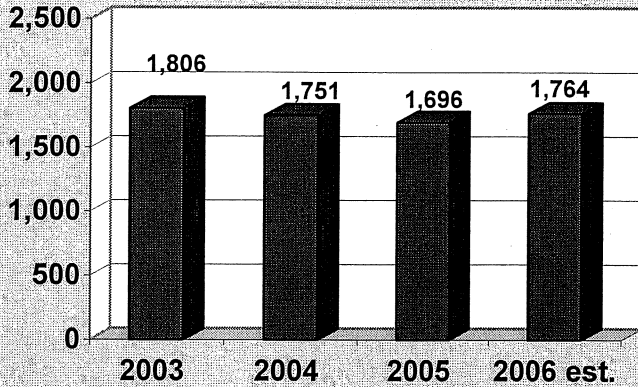
| 001.09 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 500 FACILITIES | | | |
| Salaries and Wages | 6,665 | 7,800 | 7,800 |
| Personnel Benefits | 2,247 | 2,200 | 2,200 |
| Supplies | 681 | 2,700 | 2,500 |
| Other Services and Charges | 35,290 | 39,816 | 38,510 |
| Professional Services (\$6,000 janitorial, floor mats) | | | |
| Insurance (\$4,510 property insurance) | | | |
| Public Utility (\$21,000) | | | |
| Repairs and Maintenance (\$7,000 on bldg., HVAC, maintenance of auxiliary station and drill tower) | | | |
| Interfund Payments for Services | 22 | - | - |
| 950 DISABILITY AND RETIREMENT-LEOFF 1 | | | |
| Personnel Benefits | 56,241 | 49,980 | 51,924 |
| 528 COMMUNICATIONS | | | |
| 600 OPERATIONS, CONTRACTED SERVICES | | | |
| Intergovernmental Services | 73,227 | 63,712 | 63,078 |
| 800 COMMUNICATIONS, GENERAL | | | |
| Supplies | 9,426 | 6,800 | 6,800 |
| Other Services and Charges | 24,402 | 19,700 | 21,500 |
| Communication (\$18,500 for cell phones, pagers, phones) | | | |
| Repairs and Maintenance (\$3,000 for radio repairs) | | | |
| 594 220 CAPITAL OUTLAY | | | |
| Fire Suppression - 2004 New Fire Facility Study | 8,347 | - | - |
| TOTAL FIRE CONTROL AND COMMUNICATIONS | <u>\$ 2,400,161</u> | <u>\$ 2,416,047</u> | <u>\$ 2,579,236</u> |
| % Increase (Decrease) Prior Year | | 0.66% | 6.75% |

FIRE DEPARTMENT PERSONNEL SCHEDULE

| | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|-------------------------------|
| Fire Chief (.5 FTE) | \$ 47,427 | \$ 52,870 |
| Sr. Admin Support Assistant (.5 FTE) | 23,238 | 24,580 |
| Overtime | 2,000 | 2,000 |
| Battalion Chiefs (2.4 FTE - 2006, 3 FTE - 2007) | 196,110 | 267,604 |
| Fire Captain (6) | 415,354 | 463,397 |
| Engineers (0 FTE - 2006, 2 FTE - 2007) | - | 147,144 |
| Firefighter (6) | 352,368 | 383,832 |
| Firefighter/Paramedic (6 - 2006, 2.5 - 2007) | 358,193 | 163,757 |
| Holiday Pay | 54,997 | 29,655 |
| Fire Suppression Overtime | 100,000 | 125,000 |
| Volunteer Force | 8,000 | 5,000 |
| Deputy Fire Marshal (1) | 69,552 | 76,764 |
| Fire Prevention Overtime | 4,000 | 7,500 |
| Total Fire Control | <u>\$ 1,631,239</u> | <u>\$ 1,749,103</u> |
| % Increase (Decrease) Prior Year | | 7.23% |

Statistics

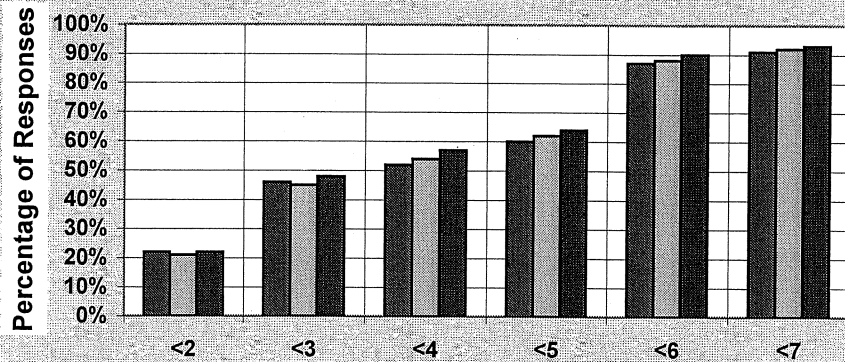
**Fire Responses
Four Year Comparison**



The Fire Department responds to both fire and emergency medical calls within the city limits. Call increases are typically related to population, which has been consistently growing. However, fluctuations have occurred in call volume over the past several years, possibly indicating a shift in demographics as the community has grown. The increase in 2003 reflects a change in reporting to count both Fire & EMS vehicles as separate responses when both are responding to the same call.

A department goal is to arrive on emergency scenes within 7 minutes of dispatch 90% of the time throughout the City.

**Fire Responses
Time Comparisons**



Response Time in Minutes
(Running total based on Year-to-Date 2004, 2005, and through mid-Oct. 2006)

■ 2004 □ 2005 ■ 2006 est.

EMERGENCY SERVICES

FUNCTION

Emergency management provides for safety, food, aid and housing to citizens during time of disaster.

ACTIVITIES AND SERVICES

The emergency management budget provides for an intergovernmental payment to the county emergency services operation. The cost is based on per-capita.

EMERGENCY SERVICES EXPENDITURE DETAIL THREE YEAR COMPARISON

| 001.11.525 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|----------------------------|--------------------------|-------------------------------|
| 100 ADMINISTRATION | | | |
| Intergovernmental Services | <u>\$ 12,570</u> | <u>\$ 12,664</u> | <u>\$ 15,500</u> |
| TOTAL EMERGENCY SERVICES | <u><u>\$ 12,570</u></u> | <u><u>\$ 12,664</u></u> | <u><u>\$ 15,500</u></u> |
| % Increase (Decrease) Prior Year | | 0.75% | 22.39% |

EMERGENCY RESCUE

MISSION STATEMENT

To provide the highest quality service to our community through the protection and preservation of life and property.

GOALS FOR 2007

1. Meet ambulance response time standards established by Clark County Ordinance.
2. Provide all Basic Life Support pre-hospital care providers in the East Clark County area with essential training in treatment of a variety of medical emergencies.
3. Provide Advanced Life Support personnel (paramedics of Camas Fire Department) with essential training in advanced cardiac, trauma and pediatric care.
4. Increase public awareness of the services provided by their Emergency Rescue fund.
5. Continue to show gains in recovery of financial health throughout 2007.
6. Develop a plan for replacement of aging diagnostic equipment.
7. Continue to reduce sick leave and on-duty injuries with the implementation of a wellness/fitness program and the introduction of more ergonomic equipment.

ACTIVITIES AND SERVICES

The Fire Department provides emergency medical care and ambulance transport to east Clark County. Efforts are being made to improve public awareness and expand educational opportunities for both care providers and the public at large. Every effort is made to provide the best possible service with the resources available.

COMMENTS ON BUDGET APPROPRIATIONS

The 2007 budget reflects a successful effort in gaining financial health. This has been done through the implementation of more efficient billing and a projected increase in the EMS levy. The increased budget reflects adding of personnel, a program of replacement of aging cardiac monitors and the purchase of motorized gurneys to aid in the prevention of on-the-job injuries.

**EMERGENCY RESCUE
REVENUE DETAIL
THREE YEAR COMPARISON**

| 115.00 | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--------|-----|--|-------------------------------|------------------------------|
| 291 | 740 | Beginning Appropriated Fund Balance | | |
| | | \$ - | \$ 90,000 | \$ 2,006 |
| 311 | 100 | Taxes: | | |
| | | Real and Personal Property | | |
| | | \$ 569,103 | \$ 593,000 | \$ 1,045,000 |
| | | Total Taxes | | |
| | | 569,103 | 593,000 | 1,045,000 |
| | | Intergovernmental Revenue: | | |
| 334 | 040 | State Grants | | |
| | | 1,290 | - | - |
| 338 | 260 | Shared Costs-Ambulance, Rescue, Emergency Aid | | |
| | | 423,418 | 450,000 | 475,000 |
| | | Total Intergovernmental Revenue | | |
| | | 424,708 | 450,000 | 475,000 |
| | | Charges for Goods and Services | | |
| 341 | 600 | Printing and Duplicating | | |
| | | 202 | 100 | - |
| 342 | 600 | Ambulance and Emergency Aid Fees | | |
| | | 653,650 | 662,596 | 692,000 |
| 342 | 601 | Ambulance/Emergency Aid Fees - Out of District | | |
| | | - | - | 69,000 |
| 347 | 900 | Culture and Recreation (First-aid/CPR classes) | | |
| | | 3,650 | 3,300 | 3,500 |
| | | Total Charges for Goods and Services | | |
| | | 657,502 | 665,996 | 764,500 |
| | | Miscellaneous Revenues: | | |
| 361 | 110 | Investment Interest | | |
| | | 11 | - | 1,000 |
| 367 | 000 | Contributions and Donations-Private Sources | | |
| | | 660 | 500 | 500 |
| 369 | 900 | Other Miscellaneous Revenue | | |
| | | 1,001 | 100 | - |
| | | Total Miscellaneous Revenues | | |
| | | 1,672 | 600 | 1,500 |
| | | Total Estimated Revenues | | |
| | | 1,652,985 | 1,709,596 | 2,286,000 |
| | | Total Estimated Resources | | |
| | | \$ 1,652,985 | \$ 1,799,596 | \$ 2,288,006 |

**EMERGENCY RESCUE EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 115.00 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 526 100 ADMINISTRATION | | | |
| Salaries and Wages | \$ 130,829 | \$ 116,785 | \$ 127,181 |
| Personnel Benefits | 27,179 | 24,315 | 33,505 |
| Supplies | 4,802 | 3,100 | - |
| Other Services and Charges | 6,476 | 7,200 | 4,800 |
| Interest | 3,750 | 2,500 | 2,500 |
| Interfund Payments | - | 4,240 | 177,808 |
| 200 AMBULANCE SERVICES | | | |
| Salaries and Wages | 801,443 | 972,656 | 1,236,504 |
| Personnel Benefits | 185,736 | 230,433 | 327,354 |
| Supplies | 125,512 | 120,000 | 113,940 |
| Other Services and Charges | 76,534 | 66,700 | 68,850 |
| Professional Services (\$6,700 for medical advice) | | | |
| Operating rentals (\$6,250 for oxygen cylinders) | | | |
| Insurance (\$20,000 liability and property insurance) | | | |
| Repairs and Maintenance (\$25,000 for equipment and ambulances) | | | |
| Medical waste disposal, laundry (\$10,000) | | | |
| Intergovernmental Services and Taxes | - | 400 | - |
| Interfund Payments for Services | - | 6,433 | 7,214 |
| 400 TRAINING | | | |
| Supplies | 4,621 | 11,500 | 6,500 |
| Other Services and Charges | 9,010 | 19,100 | 15,600 |
| Professional Services (classes \$8,500) | | | |
| Travel (\$2,000), Registrations (\$5,000) | | | |
| Interfund Payments for Services | 333 | - | - |
| 528 600 COMMUNICATIONS, ALARMS AND DISPATCH OPERATIONS, CONTRACTED SERVICES | | | |
| Intergovernmental Services and Taxes | 88,636 | 106,734 | 115,000 |
| 800 COMMUNICATIONS, GENERAL | | | |
| Supplies | 14,865 | 2,500 | 12,250 |
| Other Services and Charges | 11,750 | 15,000 | 14,000 |
| Communication (\$8,000 for cell phones, pagers, telephones) | | | |
| Repairs and Maintenance (\$6,000 for radio, GPS, VRMS repair) | | | |
| 594 260 CAPITAL OUTLAY | | | |
| Ambu/Rescue/Emer Aid | 106,968 | 90,000 | - |
| 597 000 OTHER FINANCING USES | | | |
| Operating Transfers | - | - | 25,000 |
| TOTAL EMERGENCY RESCUE FUND | \$ 1,598,444 | \$ 1,799,596 | \$ 2,288,006 |

% Increase (Decrease) Prior Year

12.58%

27.14%

EMERGENCY RESCUE PERSONNEL SCHEDULE

Actual
Approp
2006

Estimated
Required
2007

AMBULANCE, RESCUE AND EMERGENCY AID

ADMINISTRATION

| | | |
|--|-----------|-----------|
| Fire Chief (.5 FTE) | \$ 47,427 | \$ 52,870 |
| Sr. Admin. Support Specialist (.5 FTE) | 23,238 | 24,580 |
| Financial Assistant II | 45,120 | 47,731 |
| Overtime | 1,000 | 2,000 |

TOTAL ADMINISTRATION

116,785 127,181

AMBULANCE

| | | |
|---|---------|---------|
| Battalion Chiefs (.6 FTE - 2006, .75 FTE - 2007) | 49,028 | 66,902 |
| Paramedic Captain | 75,828 | 83,160 |
| Engineers (4) | - | 294,288 |
| Firefighter/Paramedic (12 - 2006, 9.5 FTE - 2007) | 706,376 | 637,463 |
| Holiday Compensation | 31,424 | 20,771 |
| Overtime | 110,000 | 135,000 |

TOTAL AMBULANCE

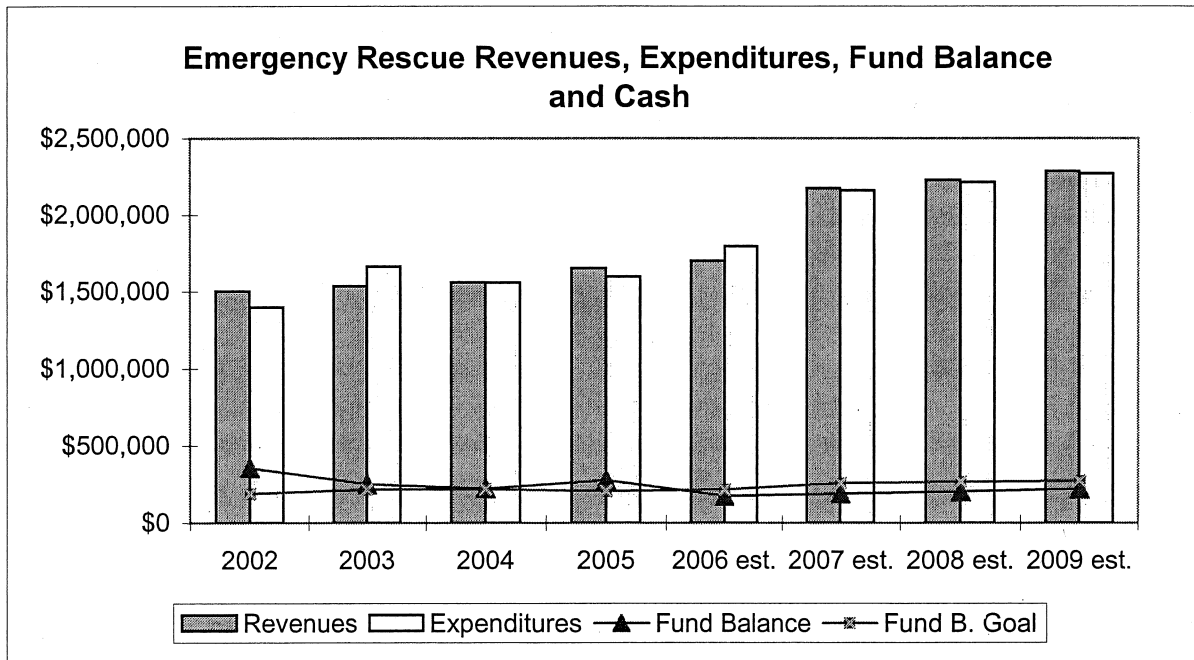
972,656 1,237,584

TOTAL AMBULANCE, RESCUE AND EMERGENCY AID

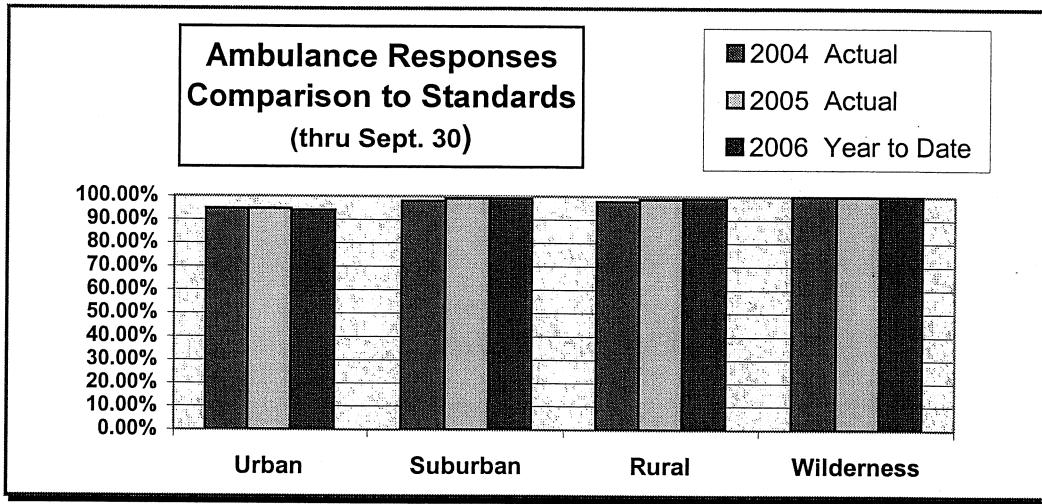
\$ 1,089,441 \$ 1,364,765

% Increase (Decrease) over prior year

25.27%



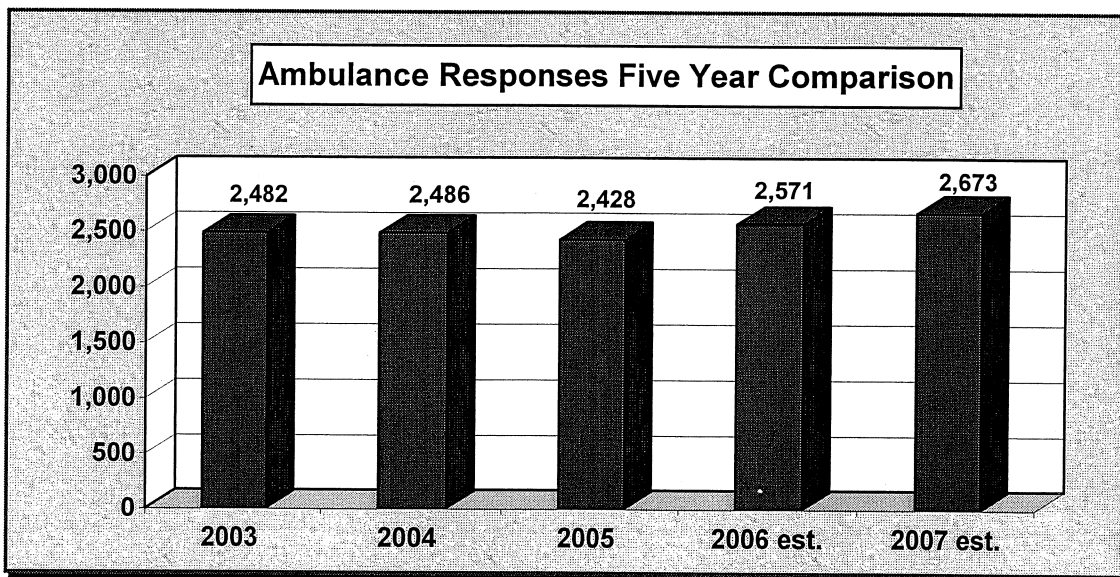
The following charts compare ambulance response times to standards.



Response Time Standards (per Clark County Ordinance)

| Category | Time Standard | Density of Population per Sq.Mile |
|------------|---------------|-----------------------------------|
| Urban | 8:59 | >2,000 |
| Suburban | 12:59 | 1,000-2,000 |
| Rural | 19:59 | <1,000 |
| Wilderness | 1:00.59 | 1 or less |

Emergency Rescue responds to a number of calls each year as reflected in the graph below:



FIRE EQUIPMENT CUMULATIVE RESERVE

MISSION STATEMENT

The Fire Equipment Cumulative Reserve is a restrictive reserve fund where funds are accumulated for the purchase and replacement of the city's fire apparatus and equipment.

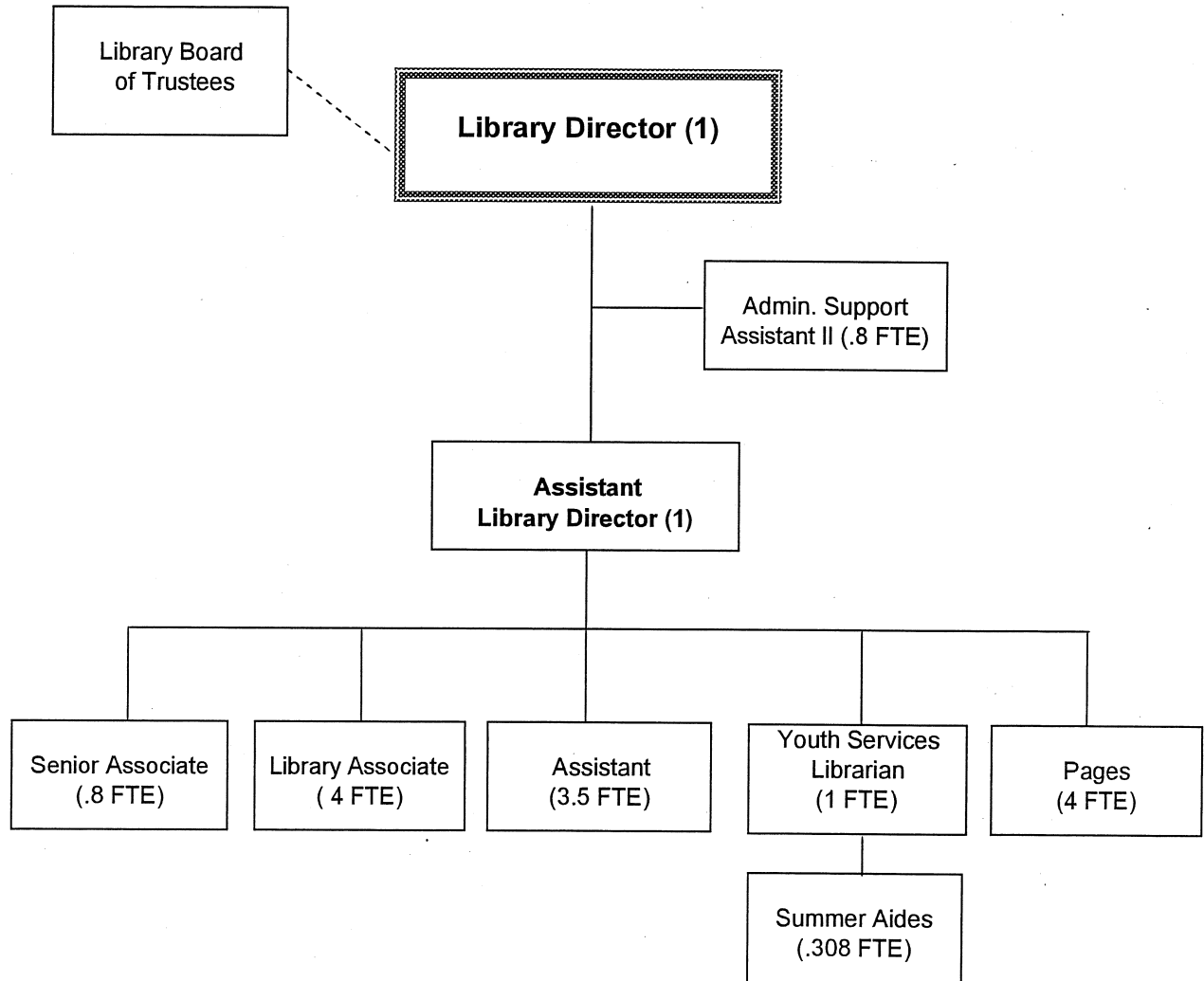
REVENUE DETAIL THREE YEAR COMPARISON

| 118.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--------------------------------------|---------------------------|-------------------------------|------------------------------|
| Other Financing Sources: | | | |
| 397 100 Operating Transfers in | \$ - | \$ - | \$ 50,000 |
| Total Other Financing Sources | - | - | 50,000 |
| Total Estimated Resources | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 50,000</u> |

EXPENDITURE DETAIL THREE YEAR COMPARISON

| 118.00.597 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| CAPITAL OUTLAY | | | |
| 594 220 Equipment | \$ - | \$ - | \$ 50,000 |
| Total Fire Equipment Cumulative Reserve Fund | <u>\$ -</u> | <u>\$ -</u> | <u>\$ 50,000</u> |

LIBRARY



LIBRARY DEPARTMENT

MISSION STATEMENT

The Camas Public Library exists to enrich the lives, encourage the self-education and promote an enlightened citizenry by providing free access to diverse and expansive collections.

DEPARTMENT GOALS FOR 2007

1. Seek ways to maintain quality services with funding provided.
2. With help from affiliate organizations, the library will maintain a level of new materials acquisitions to ensure continued vitality of library collections.
3. Restore Wednesday and Thursday evening hours and the annual library sleepover.

ACTIVITIES AND SERVICES

In 2007, the Camas Public Library will circulate over 300,000 books, audio-tapes, videos, CDs and DVDs to residents of the greater Camas area. The library directly serves almost 80 percent of Camas residents and the number of visits to the library equals about 10 per capita.

The library answers about 15,000 telephone and in-person information and research questions annually. Through undertakings such as a summer reading program, weekly story times, and regularly scheduled adult events, the library provides informational, educational, recreational, and cultural activities to well over 10,000 participants.

Besides these services, the library's meeting spaces accommodate over 300 non-library events per year, which serve over 3,000 people.

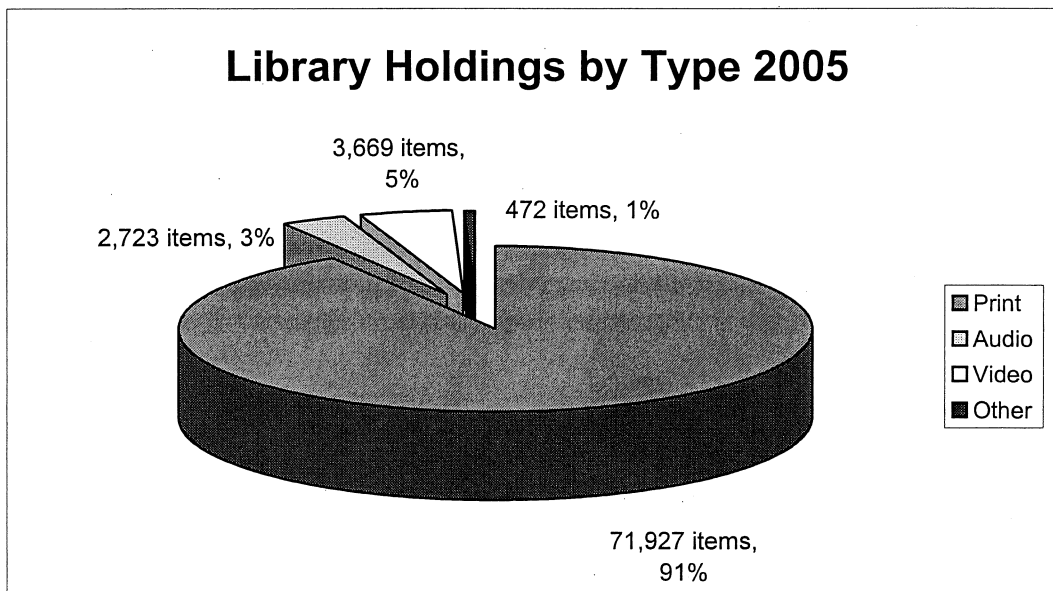
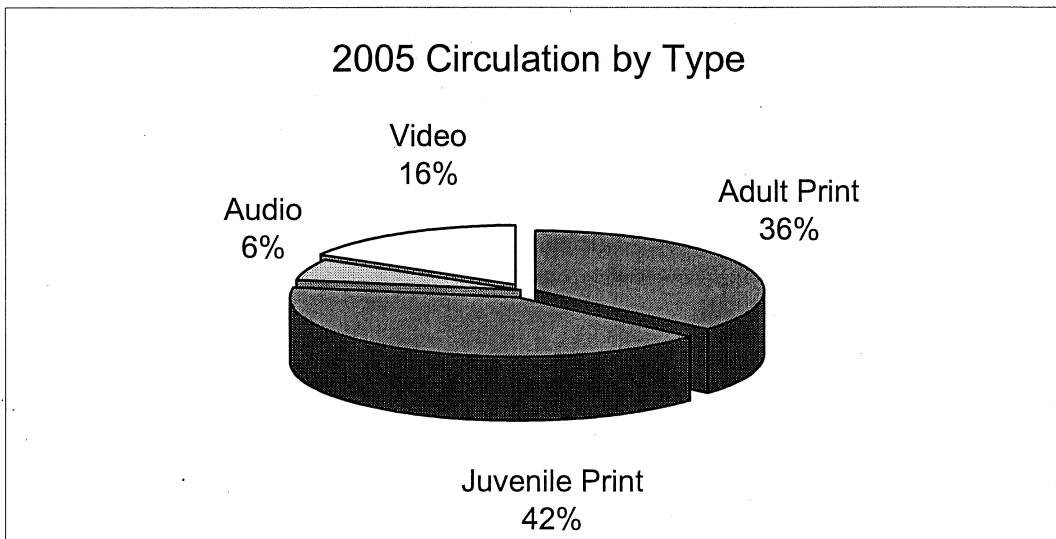
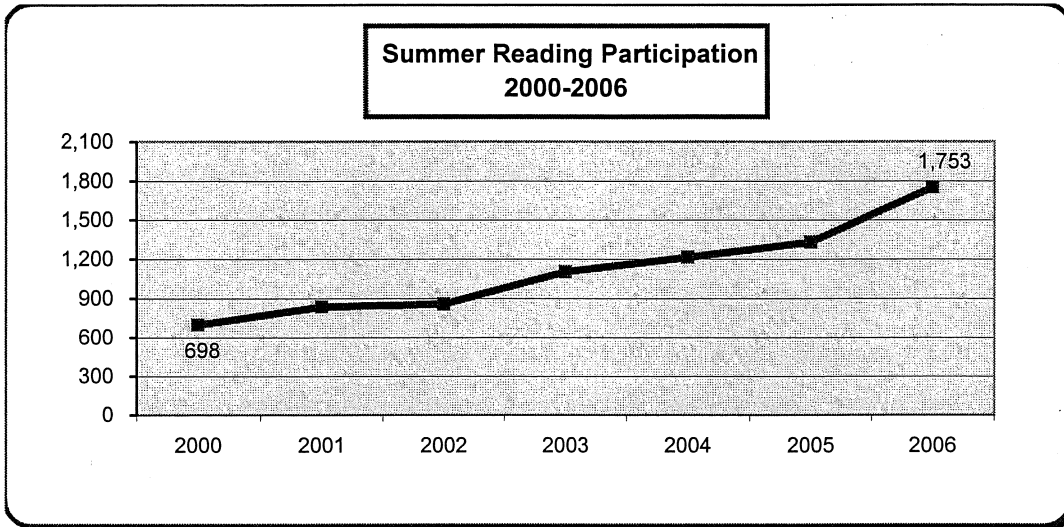
COMMENTS ON BUDGET APPROPRIATIONS

The department continues to experience growing pangs as it moves from a sleepy small town book lender to a contemporary, thriving, mid-sized city library, as it moves from the print world into the digital world, and as new demands - and opportunities - for services become apparent.

The adopted strategic plan calls for increasing and improving collections and exploring new avenues for service delivery.

This budget represents what it will take to maintain the current level of services and programs at the library 60 hours per week, to make progress with the strategic plan, and to maintain the library itself as it moves into the brave new world. It also reflects the data gathered from the 2006 survey.

STATISTICAL INFORMATION



**LIBRARY DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.30 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------------|--------------------------|-------------------------------|
| 572 100 ADMINISTRATION | | | |
| Salaries and Wages | \$ 79,140 | \$ 80,723 | \$ 83,400 |
| Personnel Benefits | 20,026 | 20,180 | 20,850 |
| Other Services and Charges (travel) | 299 | 1,875 | 1,875 |
| 200 LIBRARY SERVICES | | | |
| Salaries and Wages | 472,696 | 530,564 | 620,269 |
| Personnel Benefits | 111,951 | 127,102 | 150,085 |
| Supplies | 13,131 | 15,244 | 17,480 |
| Other Services and Charges | 32,182 | 37,311 | 40,980 |
| Professional Services (\$500) | | | |
| Communication (\$16,250 for postage, phone) | | | |
| Advertising (\$1,500) | | | |
| Insurance (\$11,000) | | | |
| Repairs (\$4,000 for maintenance contracts) | | | |
| Misc. (\$7,730 for printing, registrations, memberships, interlibrary loans, catalog databases) | | | |
| Intergovernmental Services and Taxes | 16,756 | 20,600 | 20,600 |
| 400 TRAINING | | | |
| Other Services and Charges (travel costs, registration) | 275 | 2,750 | 2,750 |
| 500 FACILITIES | | | |
| Salaries and Wages | 5,900 | 8,000 | 8,000 |
| Personnel Benefits | 1,954 | 2,400 | 2,400 |
| Supplies | 1,400 | 3,600 | 3,600 |
| Other Services and Charges | 90,827 | 94,706 | 109,870 |
| Professional Services (\$33,140 for janitorial, window cleaning, alarm monitoring, landscaping) | | | |
| Communication (\$2,000 for telephone, postage) | | | |
| Insurance (\$10,900 property) | | | |
| Public Utility (\$49,830) | | | |
| Repairs and Maintenance (\$14,000) | | | |
| Interfund Payments for Services | 168 | 250 | 250 |
| 594 720 CAPITAL OUTLAY | | | |
| Books | 113,546 | 119,600 | 128,000 |
| TOTAL LIBRARIES | <u>\$ 960,251</u> | <u>\$ 1,064,905</u> | <u>\$ 1,210,409</u> |
| | | 10.90% | 13.66% |
| | % Increase (Decrease) Prior Year | | |

PERSONNEL SCHEDULE

| | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Library Director | \$ 80,723 | \$ 83,400 |
| Assistant Library Director | 56,894 | 60,542 |
| Senior Library Associate (.8 FTE) | 39,446 | 41,566 |
| Library Associate [4 FTE] | 185,896 | 195,902 |
| Admin. Support Assistant II (.8 FTE) | 31,142 | 32,811 |
| Library Assistant (2.225 FTE - 2006, 3.5 FTE - 2007) | 76,065 | 115,666 |
| Youth Services Librarian (.6 FTE - 2006, 1 - 2007) | 31,011 | 55,113 |
| Overtime | 868 | 1,370 |
| Pages (3.8 FTE - 2006, 4 FTE - 2007) | 88,205 | 96,366 |
| Summer Aides (.308 FTE) | 6,067 | 6,317 |
| Substitutes | 14,970 | 14,616 |
| Total Libraries | <u>\$ 611,287</u> | <u>\$ 703,669</u> |
| % Increase (Decrease) Prior Year | | 15.11% |

LIBRARY CONSTRUCTION

PROJECT STATEMENT

This fund accounts for the construction of the expansion and remodel of the Library building, and \$800,000 designated to be used to expand parking. \$123,199 has been spent on parking to date.

COMMENTS ON BUDGET APPROPRIATIONS

Design was started in 2000. The library moved to its temporary location in the Fall of 2001. Construction of both the remodel and expansion began December 2001. The grand opening was May 2003. Total construction costs are \$7,982,141.

REVENUE DETAIL THREE YEAR COMPARISON

| 320.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ - | \$ 25,000 |
| Miscellaneous Revenues: | | | |
| 361 110 Investment Interest | 21,926 | 14,575 | 20,000 |
| Total Miscellaneous Revenues | <u>21,926</u> | <u>14,575</u> | <u>20,000</u> |
| Total Estimated Resources | <u>\$ 21,926</u> | <u>\$ 14,575</u> | <u>\$ 45,000</u> |

EXPENDITURE DETAIL THREE YEAR COMPARISON

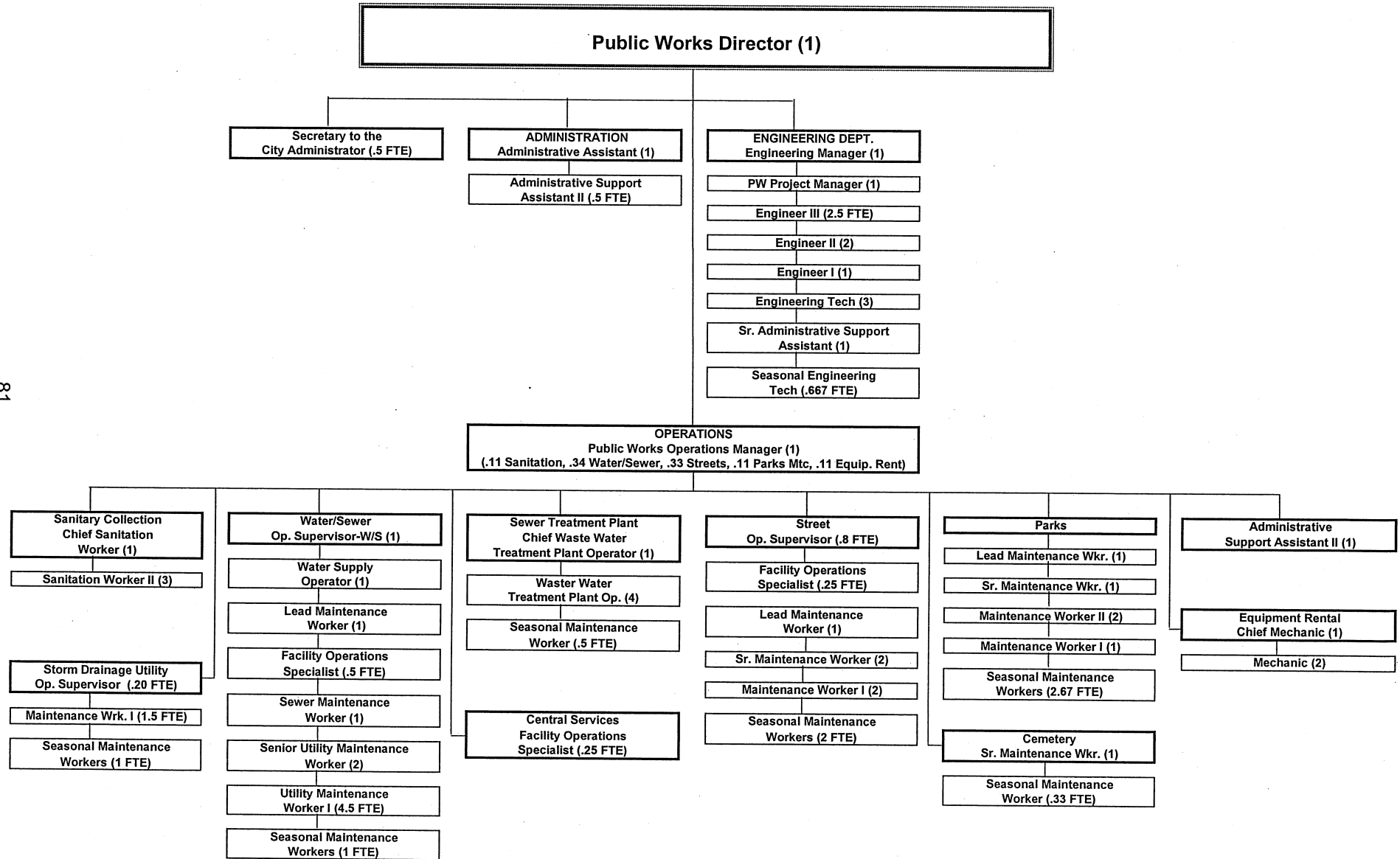
| 320.00.594.720 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------|----------------------------|--------------------------|-------------------------------|
| Supplies | \$ 1,034 | \$ 4,575 | \$ 8,000 |
| Other Services and Charges | 4,379 | 3,000 | - |
| Capital Outlay | 45,017 | 7,000 | 37,000 |
| Transfers Out | 20,000 | - | - |
| Total | <u>\$ 70,430</u> | <u>\$ 14,575</u> | <u>\$ 45,000</u> |

CAPITAL OUTLAY DETAIL:

| | |
|--------------------------------|------------------|
| Self-check unit | \$ 24,000 |
| Sound system for meeting rooms | 5,000 |
| Signage | <u>8,000</u> |
| Total | <u>\$ 37,000</u> |

PUBLIC WORKS DEPARTMENT

81



ENGINEERING DEPARTMENT

MISSION STATEMENT

The Administration Department provides administrative, research, secretarial and clerical support for the Engineering and Operations Departments.

The Engineering Department provides general administration and supervision including planning and developing of capital improvement programs of city public works operations, and provides for long range utility and transportation planning.

DEPARTMENT GOALS FOR 2007

Administration:

1. Support the revitalization and development of the business districts of the community.
2. Guide and strengthen an effective team.
3. Continue in the development and implementation of information systems and electronic record management.

Engineering:

1. Continue the conversion of as-built drawings to digital format. Distribute to desk top for staff.
2. Maintain the GIS mapping system.
3. Review plans, inspect, and monitor numerous residential and commercial developments.
4. Provide engineering and administrative services for all water/sewer capital projects.
5. Provide engineering and administrative services for all street and park capital projects.

ACTIVITIES AND SERVICES

The Engineering Department designs and supervises capital improvement programs for the city. It is responsible for engineering, inspection and supervision of the Streets, Water-Sewer, Parks maintenance, Equipment Rental and Sanitary Departments. Engineering programs include design, plans and specifications for all construction projects in the City not contracted with consulting engineering firms. Supervision of sanitary collection activities, also, falls within the jurisdiction of this department.

**ENGINEERING DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.13 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|------------|--|----------------------------|--------------------------|-------------------------------|
| 532 | 100 ADMINISTRATION | | | |
| | Salaries and Wages | \$ 171,104 | \$ 186,347 | \$ 195,890 |
| | Personnel Benefits | 40,979 | 51,880 | 58,544 |
| | Supplies | 2,671 | 2,000 | 2,850 |
| | Other Services and Charges (cell phones, travel, etc.) | 7,082 | 6,950 | 7,150 |
| | Interfund Payments for Services | 2,669 | 2,000 | 2,500 |
| | 200 ENGINEERING PLANS AND SERVICES | | | |
| | Salaries and Wages | 578,731 | 660,640 | 730,914 |
| | Personnel Benefits | 170,034 | 203,973 | 215,538 |
| | Supplies | 14,164 | 16,400 | 16,400 |
| | Other Services and Charges | | | |
| | Professional Services | 2,248 | 19,200 | 25,000 |
| | Traffic Counts | 6,764 | 5,000 | 15,000 |
| | Cell phones, travel, registrations, insurance, etc. | 30,357 | 22,600 | 23,400 |
| | Intergovernmental Services | 5,056 | 15,600 | 8,000 |
| | Interfund Payments for Services | 10,479 | 20,000 | 15,000 |
| | 400 TRAINING | | | |
| | Other Services and Charges (travel, registrations) | 560 | 5,000 | 6,500 |
| 594 | 320 CAPITAL OUTLAY | | | |
| | Administration | 1,500 | - | - |
| | TOTAL ENGINEERING | \$ 1,044,398 | \$ 1,217,590 | \$ 1,322,686 |
| | % Increase (Decrease) Prior Year | | 16.58% | 8.63% |

| ENGINEERING PERSONNEL SCHEDULE | | Actual Approp 2006 | Estimated Required 2007 |
|---------------------------------------|---|--------------------------|-------------------------------|
| | Public Works Director | \$ 96,021 | \$ 101,316 |
| | Administrative Assistant | 46,022 | 50,639 |
| | Secretary to the City Administrator (.5 FTE) | 23,721 | 24,586 |
| | Admin. Support Assistant II (2 - 2006, .5 - 2007) | 75,743 | 18,289 |
| | Administrative Overtime | 1,060 | 1,060 |
| | Engineering Manager | 75,460 | 83,674 |
| | Project Manager | 72,410 | 76,594 |
| | Engineer III (2 FTE - 2006, 2.5 FTE 2007)) | 130,600 | 169,554 |
| | Engineer II (2) | 119,228 | 118,943 |
| | Engineer I | 47,520 | 52,546 |
| | Engineering Technician (3) | 142,798 | 152,822 |
| | Senior Admin. Support Assistant | - | 44,874 |
| | Seasonal Engineering Tech. (1 at 3 mths - 2006, 2 at 4 mths - .667 FTE) | 8,904 | 24,407 |
| | Overtime | 7,500 | 7,500 |
| | Total Engineering | \$ 846,987 | \$ 926,804 |
| | % Increase (Decrease) Prior Year | | 9.42% |

CENTRAL SERVICES

FUNCTION

The central services function is a classification for general building services as prescribed in the state auditor's Budgeting, Accounting and Reporting System (BARS). This budget includes the costs of providing housing facilities for general government, public safety, public works, engineering, and administration.

ACTIVITIES AND SERVICES

Expenses under this budget include the maintenance and operation of the municipal building.

THREE YEAR COMPARISON

| 001.23 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 518 200 PROPERTY MANAGEMENT SERVICES | | | |
| Salaries and Wages | \$ 17,855 | \$ 12,752 | \$ 15,306 |
| Personnel Benefits | 4,941 | 5,766 | 6,550 |
| Supplies | 23,085 | 16,500 | 16,200 |
| Other Services and Charges | 99,143 | 136,000 | 156,300 |
| Interfund Payment for Services | 70 | 100 | 14,500 |
| 594 180 CAPITAL OUTLAY | | | |
| Other Improvements | - | 18,000 | - |
| TOTAL CENTRAL SERVICES | <u>\$ 145,094</u> | <u>\$ 189,118</u> | <u>\$ 208,856</u> |
| % Increase (Decrease) Prior Year | | 30.34% | 10.44% |

| CENTRAL SERVICES PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Facility Operations Specialist (.25 FTE) | \$ - | \$ 15,106 |
| Lead Maintenance Worker (.25 FTE) | 12,552 | - |
| Overtime | 200 | 200 |
| Total Central Services | <u>\$ 12,752</u> | <u>\$ 15,306</u> |
| % Increase (Decrease) Prior Year | | 20.03% |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|--|-------------------|
| Professional Services (janitorial for City Hall, fire system monitor, alarm maint.) | \$ 16,400 |
| Communication (telephone, Portland line) | 2,000 |
| Insurance (property insurance for City Hall) | 7,700 |
| Public Utility (electric, gas, water, sewer, garbage) | 38,150 |
| Repairs and Maintenance (HVAC, generator, painting, garage doors, HVAC water treatment controls, fire extinguisher maint., lighting basement storage upgrade, heat pump replacement, fire dept. kitchen/bath remodel, update Mayor's office, window coverings, replace front door glass) | 92,050 |
| Total other services and charges | <u>\$ 156,300</u> |

CITY STREET DEPARTMENT

MISSION STATEMENT

The street budget provides for maintenance and minor construction of all city streets within the city limits.

DEPARTMENT GOALS FOR 2007

1. Provide for the safe movement of drivers, cyclists and pedestrians within our community.
2. Maintain the roadways, bike paths and sidewalks in a manner which preserves the City's long term investment, provides the optimum mobility, and optimum safety.
3. Promote water quality, minimize runoff of pollutants into fish bearing waterways, sweep all streets once per month (downtown mall once per week), and clean out all catch basins a minimum of once per year.
4. Maintain street surfaces by performing preventative maintenance including crack sealing, chip sealing, slurry sealing, and hot mix asphalt.

ACTIVITIES AND SERVICES

Maintaining, seal coating, patching and grading of streets, providing lighting of roads and intersections, providing snow and ice control, sweeping of streets, and maintaining traffic control devices are activities and services provided from the street budget activity.

CITY STREET FUND
REVENUE DETAIL
THREE YEAR COMPARISON

| 112.00 | | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--|-----|--|---------------------------|-------------------------------|------------------------------|
| 291 | 740 | Beginning Appropriated Fund Balance | \$ - | \$ - | \$ 155,000 |
| Intergovernmental Revenue: | | | | | |
| 333 | 140 | Community Dev. Block Grant | 11,905 | 122,719 | 107,043 |
| 333 | 200 | Federal Indirect Grants-STP | 197,500 | - | 190,000 |
| 333 | 200 | Federal Indirect Grant - Emergency Relief | - | | 216,250 |
| 334 | 036 | State Grants | - | 190,000 | 21,625 |
| 336 | 000 | Motor Vehicle Fuel Tax-City Street | 261,966 | 321,723 | 396,206 |
| 336 | 000 | Motor Vehicle Fuel Tax-Street Imp. | 66,165 | - | |
| 338 | 950 | Shared Costs-Road Improvements | 25,000 | - | - |
| Total Intergovernmental Revenue | | | <u>562,536</u> | <u>634,442</u> | <u>931,124</u> |
| Charges for Goods and Services: | | | | | |
| 344 | 900 | Other Fees/Charges Physical Env | 2,427 | - | 1,000 |
| Total Charges for Goods and Service | | | <u>2,427</u> | <u>-</u> | <u>1,000</u> |
| Miscellaneous Revenues: | | | | | |
| 363 | 000 | Recoveries | 12,237 | - | - |
| 367 | 110 | Contributions | 192,895 | - | - |
| 369 | 900 | Miscellaneous | 229 | - | - |
| Total Charges for Goods and Service | | | <u>205,361</u> | <u>-</u> | <u>-</u> |
| Total Estimated Revenues | | | <u>770,324</u> | <u>634,442</u> | <u>1,087,124</u> |
| Other Financing Sources: | | | | | |
| 391 | 800 | Intergovernmental Loan Proceeds (PWTF) | 203,600 | - | - |
| 395 | 100 | Proceeds from Sale of Capital Assets | 52,728 | - | - |
| 397 | 000 | Operating Transfers In | 1,864,869 | 2,164,882 | 2,497,971 |
| Total Other Financing Sources | | | <u>2,121,197</u> | <u>2,164,882</u> | <u>2,497,971</u> |
| Total Estimated Resources | | | <u>\$ 2,891,521</u> | <u>\$ 2,799,324</u> | <u>\$ 3,585,095</u> |

**CITY STREET DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 112.00 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--------|---|----------------------------|--------------------------|-------------------------------|
| | Roadway Preservation | | | |
| 541 | 300 Roadway | \$ 183,892 | \$ 251,661 | \$ 322,715 |
| | 900 Administration | 22 | - | - |
| | Road and Street Maintenance | | | |
| 542 | 300 Roadway | 219,260 | 230,088 | 247,259 |
| | 500 Structures | 11,562 | 22,482 | 42,527 |
| | 610 Sidewalks | 7,547 | 31,077 | 32,124 |
| | 620 Special Purpose Paths | 209 | 982 | 1,027 |
| | 630 Street Lighting | 231,067 | 226,448 | 242,814 |
| | 640 Traffic Control Devices | 76,050 | 134,800 | 155,993 |
| | 650 Parking Facilities | 983 | 1,464 | 1,554 |
| | 660 Snow and Ice Control | 27,975 | 33,348 | 34,304 |
| | 670 Street Cleaning | 46,334 | - | - |
| | 700 Roadside | 60,889 | 82,161 | 86,715 |
| | 710 Downtown Mall Maintenance | 39,113 | 41,077 | 42,124 |
| | 800 Ancillary Operations | 16,544 | 19,373 | 20,170 |
| | 810 Work Crew | 379 | - | - |
| | 900 Maintenance Administration | 140,924 | 89,099 | 97,148 |
| | Road and Street General Administration | | | |
| 543 | 100 Management | 36,462 | 2,000 | 1,500 |
| | 300 General Services | 351,598 | 308,540 | 347,714 |
| | 500 Facilities | 432 | - | - |
| | 600 Training | 9,040 | 11,224 | 11,907 |
| | Road and Street Facilities | | | |
| 544 | 200 Maintenance of Stations and Bldgs | 39,011 | 49,500 | 49,500 |
| | Road and Street Construction | | | |
| 595 | 200 Right of Way | - | - | 50,000 |
| | 300 Roadway | 431,711 | 1,179,000 | 1,434,000 |
| | 500 Structures | - | - | 80,000 |
| | 600 Traffic & Pedestrian | - | - | 25,000 |
| | 610 Sidewalks | - | 85,000 | 190,000 |
| | 620 Special Purpose Paths | 24,856 | - | 50,000 |
| | 640 Traffic Control Devices | 386,256 | - | - |
| | 660 Snow and Ice Control | - | - | 19,000 |
| | Transfers | | | |
| 597 | 000 Operating Transfer | 42,200 | - | - |
| | Total City Street Fund | <u>\$ 2,384,316</u> | <u>\$ 2,799,324</u> | <u>\$ 3,585,095</u> |
| | % Increase (Decrease) over prior year | | 17.41% | 28.07% |

| PERSONNEL SCHEDULE | Actual | Estimated |
|--|-------------------|-------------------|
| | Approp 2006 | Required 2007 |
| Transportation/Road & Street Construction | | |
| Public Works Operations Manager (.33 FTE) | \$ 28,028 | \$ 29,074 |
| Operations Supervisor - Streets (.8 FTE) | 55,432 | 57,272 |
| Facility Operations Specialist (.25 FTE) | - | 15,106 |
| Lead Maintenance Worker (1.25 FTE - 2006, 1 - 2007) | 71,617 | 62,236 |
| Senior Maintenance Worker (2) | 107,838 | 111,170 |
| Maintenance Worker II (1 - 2006) | 44,608 | - |
| Maintenance Worker (1 - 2006, 2 - 2007) | 42,048 | 87,704 |
| Seasonal Maintenance Workers (2 - 3 months, 2 - 6 months - 2006, 6 - 3 months, 1 - 6 months - 2007) | 41,977 | 42,937 |
| Overtime | 9,953 | 10,029 |
| Total Transportation/Road and Street Const. | <u>\$ 401,501</u> | <u>\$ 415,528</u> |
| % Increase (Decrease) over prior year | | 3.49% |

CAPITAL OUTLAY DETAIL:

| | | |
|--|---|---------------------|
| Road and Street Right of Way | | |
| 112-53-595-200-65 | * NW Astor Street/11th ROW - Design | \$ 50,000 |
| Roadway Construction Projects | | |
| 112-50-595-300-65 | * NW Brady/Parker 16th-25th | 100,000 |
| 112-51-595-300-65 | * NW 18th Avenue - West of Astor | 50,000 |
| 112-70-595-300-65 | * Leadbetter design | 314,000 |
| 112-72-595-300-65 | * NW Maryland Street - 19th to 24th | 120,000 |
| 112-73-595-300-65 | * NW Astor 1/2 Street - 18th to Forest Home Road | |
| 112-74-595-300-65 | * NE 38th Avenue - Everett to Franklin (CDBG) | |
| 112-76-595-300-65 | * NW 38th - Grass Valley Park to west city limits Feasibility Study | 300,000 |
| 112-78-595-300-65 | * Forest Home Road | 250,000 |
| 112-79-595-300-65 | * City-wide Reconstruction | 300,000 |
| Structures | | |
| 112-00-595-500-65 | * Bridge seismic upgrade - NE 3rd Avenue | 40,000 |
| | * City-wide bridge upgrades | 40,000 |
| Traffic and Pedestrian | | |
| 112-00-595-600-65 | * ADA compliance inventory | 25,000 |
| Sidewalk Construction Projects | | |
| 112-77-595-610-65 | * Mobility - CDBG | 150,000 |
| 112-00-595-610-65 | * Sidewalks and Curb Ramps | 35,000 |
| | * Cemetery frontage sidewalk | 5,000 |
| Special Purpose Paths | | |
| 112-54-595-620-65 | * Bike Lane, NW Lake Road | 50,000 |
| Snow & Ice Control | | |
| 112-00-595-660-64 | Gallon tank and de-icer unit | 19,000 |
| Total City Street Projects and Equipment | | <u>\$ 1,848,000</u> |

SE 1st Street/Lake Road Construction

FUNCTION

This fund was established to account for the construction of the SE 1st Street/Lake Road construction project.

COMMENTS ON BUDGET APPROPRIATIONS

This project is funded by a variety of sources which include federal and state grants, cost sharing with Clark County, the City of Vancouver, private industry, and Public Works Trust Fund loans.

REVENUE DETAIL THREE YEAR COMPARISON

| 113.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--|---------------------------|-------------------------------|------------------------------|
| Intergovernmental Revenue: | | | |
| 333 202-00 Federal Interstate Discretionary Maintenance | \$ 211,051 | \$ - | \$ - |
| 333 202-05 Federal - STPUS Grant | - | - | - |
| 333 202-50 Federal - CMAQ Grant | 55,589 | - | - |
| 334 036 State Grant - TIB | 1,306,253 | 510,000 | 500,000 |
| 338 950 Shared Costs | 462,000 | - | - |
| Total Intergovernmental Revenue | 2,034,893 | 510,000 | 500,000 |
| Miscellaneous Revenue: | | | |
| 361 110 Investment Interest | 8,712 | - | - |
| 367 110 Contributions | - | - | - |
| Total Miscellaneous Revenue | 8,712 | - | - |
| Other Financing Sources: | | | |
| 391 800 Intergovernmental Loan Proceeds | 400,000 | 1,000,000 | 1,000,000 |
| 397 000 Transfers | 84,780 | - | - |
| Total Other Financing Sources | 484,780 | 1,000,000 | 1,000,000 |
| Total Estimated Revenues | \$ 2,528,385 | \$ 1,510,000 | \$ 1,500,000 |

EXPENDITURE DETAIL THREE YEAR COMPARISON

| 113.65 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| Road and Street Construction | | | |
| 595 300 Road Construction | \$ 3,250,391 | \$ 1,510,000 | \$ 1,500,000 |
| Total SE 1st St./Lake Rd. Construction | \$ 3,250,391 | \$ 1,510,000 | \$ 1,500,000 |

CEMETERY FUND

FUNCTION

This fund was established to account for the operation and maintenance of the cemetery.

REVENUE DETAIL

| | | Estimated Revenue 2007 |
|--|--------------------|------------------------------|
| 125.00 | | |
| Charges for Goods and Services | | |
| 343 600 | Cemetery Lot Sales | \$ 20,000 |
| 343 610 | Cemetery Services | 5,000 |
| Total Intergovernmental Revenue | | <u>25,000</u> |
| Miscellaneous Revenue: | | |
| 367 100 | Cemetery Endowment | <u>110,518</u> |
| Total Miscellaneous Revenue | | <u>110,518</u> |
| Total Estimated Revenues | | <u><u>\$ 135,518</u></u> |

CEMETERY FUND EXPENDITURE DETAIL

EXPENDITURE DETAIL

| | | |
|----------------|--|--|
| 125.00 | | Estimated Required 2007 |
| <hr/> | | |
| | Operations and Maintenance | |
| 536 500 | Salaries and Wages | \$ 56,071 |
| | Personnel Benefits | 15,597 |
| | Supplies | 6,250 |
| | Other Services and Charges (communication \$600, insurance \$1,500, utilities \$5,000, repairs and maintenance \$6,500, miscellaneous \$500) | 14,100 |
| | Interfund payments for service | <u>18,500</u> |
| | Total Operations and Maintenance | <u>110,518</u> |
| | Capital | |
| 594 360 | Machinery and Equipment - lawn mower | <u>25,000</u> |
| | Total Capital | <u>25,000</u> |
| | Total Cemetery | <u><u>\$ 135,518</u></u> |

| | | |
|------------------------------------|--|--|
| CEMETERY PERSONNEL SCHEDULE | | Estimated Required 2007 |
| <hr/> | | |
| | Senior Maintenance Worker 1 (1 FTE) | 48,415 |
| | Overtime | 500 |
| | Seasonal Maint. Wkr. (1 at 4 months = .33 FTE) | 7,156 |
| | Total Storm Water Drainage | <u><u>\$ 56,071</u></u> |

STORM WATER DRAINAGE UTILITY

MISSION STATEMENT

The storm water drainage function provides for planning and construction of storm sewer capital facilities in the Fisher Basin drainage area in west Camas. And with the expansion of this utility, maintenance, operations and construction for storm water city-wide.

DEPARTMENT GOALS FOR 2007

1. Implementation of National Pollutant Discharge Elimination System (NPDES Phase 2).
2. Continue to monitor and evaluate stream flows in the Fisher Basin in accordance with ESA and NPDES Phase 2 requirements.
3. Inspect, report, and follow-up on existing storm detention facilities.

REVENUE DETAIL THREE YEAR COMPARISON

| 419.00 | Actual Revenue 2005 | Actual Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-----------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ 618,275 | \$ 501,048 |
| Charges for Goods and Services: | | | |
| 343 800 Storm Drainage - O & M Fisher Basin | 98,910 | 117,454 | 115,000 |
| 343 831 Storm Drainage Revenues - Capital | 57,392 | 69,264 | 70,000 |
| 343 830 Storm Drainage Revenues - O & M Non FB | 227,152 | 274,877 | 280,000 |
| Total Charges for Goods and Services | 383,454 | 461,595 | 465,000 |
| Miscellaneous Revenues: | | | |
| 361 110 Investment Interest | 29,347 | 30,000 | 40,000 |
| Total Miscellaneous Revenues | 29,347 | 30,000 | 40,000 |
| Other Income | | | |
| 333 140 Federal Grant - CDBG | 468 | - | - |
| 379 000 Contributed Capital - Infrastructure | 413,645 | - | - |
| 379 100 Fisher Basin Capital Contributions | - | 50,000 | 50,000 |
| 397 000 Transfers In | 19,908 | - | - |
| Total Other Income | 434,021 | 50,000 | 50,000 |
| Total Estimated Revenues | 846,822 | 1,159,870 | 1,056,048 |
| Total Estimated Resources | \$ 846,822 | \$ 1,159,870 | \$ 1,056,048 |

**STORM WATER DRAINAGE UTILITY EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 419.00.538 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 300 Operations and Maintenance | | | |
| Salaries and Wages | \$ 29,025 | \$ 35,346 | \$ 56,257 |
| Personnel Benefits | 8,138 | 10,454 | 13,552 |
| Supplies | 7,271 | 5,000 | 3,000 |
| Other Services and Charges | 74,502 | 104,200 | 149,700 |
| Intergovernmental Services and Taxes | 3,749 | 7,097 | 17,097 |
| Interfund Payments for Services | <u>83,937</u> | <u>100,067</u> | <u>103,545</u> |
| Total Operations and Maintenance | <u>206,622</u> | <u>262,164</u> | <u>343,151</u> |
| 315 Street Cleaning | | | |
| Salaries and Wages | 16,982 | 39,048 | 42,382 |
| Personnel Benefits | 4,318 | 11,714 | 12,715 |
| Supplies | 514 | 100 | 100 |
| Other Services and Charges (catch basin cleaning) | 1,149 | 5,000 | 6,700 |
| Interfund Payments for Services | <u>7,901</u> | <u>38,000</u> | <u>38,000</u> |
| Total Street Cleaning | <u>30,864</u> | <u>93,862</u> | <u>99,897</u> |
| Capital | | | |
| 594 380 Capital Outlays - Non-Fisher Basin | 127,742 | 258,275 | 30,000 |
| 594 381 Capital Outlays - Fisher Basin | <u>244,504</u> | <u>545,569</u> | <u>550,000</u> |
| Total Capital | <u>372,246</u> | <u>803,844</u> | <u>580,000</u> |
| Estimated Other Financing Uses: | | | |
| 597 000 Transfers Out | <u>-</u> | <u>-</u> | <u>33,000</u> |
| Total Estimated Other Financing Uses | <u>-</u> | <u>-</u> | <u>33,000</u> |
| Total Storm Water Drainage Utility Fund | <u>\$ 609,732</u> | <u>\$ 1,159,870</u> | <u>\$ 1,056,048</u> |
| % Increase (Decrease) Prior Year | | 90.23% | -8.95% |

| 419.00.538 | Actual Approp 2006 | Estimated Required 2007 |
|------------|--------------------------|-------------------------------|
|------------|--------------------------|-------------------------------|

OTHER SERVICES AND CHARGES DETAIL:

| | | |
|-----------------------------------|-------------------|-------------------|
| Operating Rentals | \$ 1,000 | \$ 1,000 |
| Repairs and Maintenance | | |
| Storm Repairs | 5,000 | 1,500 |
| Pond Maintenance | | 15,000 |
| Wetland monitoring and planting | | 42,000 |
| 10th and Drake Retaining System | - | 25,000 |
| Ditch Cleaning | 25,000 | 15,000 |
| Miscellaneous Detention Facility | 73,000 | 50,000 |
| Miscellaneous | 200 | 200 |
| Total Other Services and Charges: | <u>\$ 104,200</u> | <u>\$ 149,700</u> |

STORM DRAINAGE UTILITY CAPITAL DETAIL:

| | | |
|--------------------------------------|--|-------------------|
| Non-Fisher Basin | | |
| MacIntosh culvert | | \$ 30,000 |
| Fisher Basin | | |
| Wetland property purchase | | 300,000 |
| Fisher Basin storm improvements | | 50,000 |
| Wetland bank design | | 200,000 |
| Total Storm Drainage Utility Capital | | <u>\$ 580,000</u> |

| STORM WATER DRAINAGE PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|---|--------------------------|-------------------------------|
| Operations Supervisor (.2 FTE) | \$ 13,858 | \$ 14,318 |
| Maintenance Worker I (1 FTE - 2006, 1.5 FTE - 2007) | 39,048 | 62,353 |
| Overtime | 500 | 500 |
| Seasonal Maint. Wkr. (2 at 6 months = 1 FTE) | 20,988 | 21,468 |
| Total Storm Water Drainage | <u>\$ 74,394</u> | <u>\$ 98,639</u> |
| % Increase (Decrease) Prior Year | | 32.59% |

CITY SANITARY

MISSION STATEMENT

The solid waste management function provides for the collection and disposal of refuse from businesses and residences within the City of Camas. This function also includes the revenues and expenses of the city recycling program.

DEPARTMENT GOALS FOR 2007

1. Continue to improve the efficiency and productivity of the automated collection system.
2. Absorb new customers into existing routes without adding employees.
3. Purchase and place into service a new refuse collection truck.

ACTIVITIES AND SERVICES

Daily and/or weekly general refuse collection and disposal activities are provided for in this budget. The city will continue to serve residential and commercial customers and provide drop box service up to two yards. Large drop box and yard debris services are contracted out with the contractor handling all billing and service requests. The city will continue to bill for recycling services and pay a private contractor for this service.

REVENUE DETAIL THREE YEAR COMPARISON

| 422.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--|---------------------------|-------------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ 28,798 | \$ - |
| 343 Charges for Goods and Services: | | | |
| Garbage/Solid Waste Fees | 1,667,473 | 1,688,508 | 1,743,840 |
| Total Charges for Goods and Services | <u>1,667,473</u> | <u>1,688,508</u> | <u>1,743,840</u> |
| Miscellaneous Revenues: | | | |
| 361 110 Interest Earnings | 24,314 | 11,000 | 45,000 |
| 362 900 Other Rents & Use Charges | 12,171 | 11,686 | 15,000 |
| 363 000 Other Non-Revenues - Recoveries | 1,517 | - | - |
| Total Miscellaneous Revenues | <u>38,002</u> | <u>22,686</u> | <u>60,000</u> |
| Total Estimated Revenues | <u>1,705,475</u> | <u>1,711,194</u> | <u>1,803,840</u> |
| Total Estimated Resources | <u>\$ 1,705,475</u> | <u>\$ 1,739,992</u> | <u>\$ 1,803,840</u> |

**CITY SANITARY EXPENSE DETAIL
THREE YEAR COMPARISON**

| 422.00.537 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 800 & 900 GARBAGE AND SOLID WASTE UTILITY | | | |
| Salaries and Wages | \$ 228,365 | \$ 225,087 | \$ 244,221 |
| Personnel Benefits | 78,219 | 66,526 | 71,066 |
| Supplies | 99,813 | 62,000 | 90,000 |
| Other Services and Charges | | | |
| Insurance, repairs, communication, bill processing | 29,017 | 25,800 | 35,800 |
| Recycling Contractor | 195,966 | 199,000 | 215,000 |
| Disposal Fees | 523,835 | 560,000 | 560,000 |
| Intergovernmental Services and Taxes | 75,315 | 78,000 | 78,000 |
| Interfund Payments for Services | 233,197 | 363,579 | 449,753 |
| TOTAL GARBAGE AND SOLID WASTE UTILITY | <u>1,463,727</u> | <u>1,579,992</u> | <u>1,743,840</u> |
| 597 000 ESTIMATED OTHER FINANCING USES: | | | |
| Transfers Out | 217,390 | 160,000 | 60,000 |
| TOTAL ESTIMATED OTHER FINANCING USES: | <u>217,390</u> | <u>160,000</u> | <u>60,000</u> |
| TOTAL GARBAGE AND SOLID WASTE UTILITY | <u>\$ 1,681,117</u> | <u>\$ 1,739,992</u> | <u>\$ 1,803,840</u> |
| % Increase (Decrease) Prior Year | | 3.50% | 3.67% |

| CITY SANITARY PERSONNEL SCHEDULE | Actual Approp 2006 | # | Estimated Required 2007 |
|--|--------------------------|---|-------------------------------|
| REFUSE COLLECTION | | | |
| Public Works Operations Manager (.11 FTE) | \$ 9,343 | 1 | \$ 9,691 |
| Chief Sanitation Worker | 57,344 | 1 | 60,425 |
| Sanitation Worker II (3) | 148,400 | 3 | 154,105 |
| Overtime | 10,000 | - | 20,000 |
| Total Garbage and Solid Waste Utility | <u>\$ 225,087</u> | - | <u>\$ 244,221</u> |
| % Increase (Decrease) Prior Year | | | 8.50% |

WATER-SEWER

MISSION STATEMENT

The water-sewer operation of the city provides for furnishing domestic water and sanitary sewage disposal services to industrial, commercial and residential areas within the city and some surrounding areas.

DEPARTMENT GOALS FOR 2007

1. Provide safe and reliable water service to our customers for domestic, commercial, industrial, and fire protection uses.
2. Reduce infiltration and inflow of ground and surface water into the sewer system through the systematic reconstruction and maintenance of aged and leaking pipes.
3. Begin the design phase of wastewater treatment plant solids handling upgrade.
4. Construct the Washougal River pipeline crossing and pedestrian bridge.
5. Secure a site for the future West Prune Hill Reservoir.
6. Increase testing of incoming wastewater from industrial areas.
7. Install liners in Lower Prune Hill and Butler Reservoirs.
8. Continue with the quest for future water sources and water rights.
9. Construct #13 Well pumping, treatment equipment, and building.
10. Upper Prune Hill area water delivery improvements.
11. Crown Road water pumping station and main upsize.
12. Bar screen replacement at WWTP.
13. Replace sewer main on NW 6th Avenue, Logan to Drake.

ACTIVITIES AND SERVICES

The water budget provides for the source of supply operation and maintenance, pumping expenses, water treatment expenses, transmission and distribution, and accounting and administrative expenses of the water operation. This budget also accounts for the collection and treatment of sanitary sewage.

**WATER-SEWER REVENUE DETAIL
THREE YEAR COMPARISON**

| 424.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|--|---------------------------|-------------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ 493,698 | \$ 518,897 |
| 343 Charges for Goods and Services: | | | |
| Water-Sewer | 5,390,327 | 5,494,872 | 5,841,300 |
| 346 500 Inspection Fees - Step System | 24,845 | 10,000 | 10,000 |
| Total Charges for Goods and Services | <u>5,415,172</u> | <u>5,504,872</u> | <u>5,851,300</u> |
| Miscellaneous Revenues: | | | |
| 361 110 Investment Interest | 43,490 | 37,000 | 85,000 |
| Other Miscellaneous Revenue | 91,082 | 70,020 | 95,000 |
| Total Miscellaneous Revenues | <u>134,572</u> | <u>107,020</u> | <u>180,000</u> |
| Total Estimated Revenues | <u>5,549,744</u> | <u>5,611,892</u> | <u>6,031,300</u> |
| Non Revenues: | | | |
| 333 140 Federal Grant - CDBG | 13,701 | - | - |
| 338 800 Job Costing Charges - City of Vancouver | 188,323 | - | - |
| 343 450 Water Hook-up Fees | 102,940 | 50,000 | 75,000 |
| 343 550 Sewer Hook-up Fees | 7,300 | 3,000 | 10,000 |
| 379 000 Contributed Capital | 1,548,331 | - | - |
| 395 400 Loss on Disposal of Assets | (519,843) | - | - |
| 397 000 Operating Transfers In | 1,079,210 | 1,239,160 | 1,176,160 |
| 398 900 Long-term Debt Proceeds | - | 2,700,000 | 5,500,000 |
| Total Estimated Non-Revenues | <u>2,419,962</u> | <u>3,992,160</u> | <u>6,761,160</u> |
| Total Estimated Resources | <u>\$ 7,969,706</u> | <u>\$ 10,097,750</u> | <u>\$ 13,311,357</u> |

**WATER-SEWER EXPENSE DETAIL
THREE YEAR COMPARISON**

| 424.00 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|------------------------------|--|----------------------------|--------------------------|-------------------------------|
| 534, 535, and 538 | WATER-SEWER | | | |
| | Salaries and Wages | \$ 863,463 | \$ 920,958 | \$ 999,922 |
| | Personnel Benefits | 281,146 | 265,187 | 293,501 |
| | Supplies | 693,849 | 738,000 | 798,300 |
| | Other Services and Charges | 1,149,851 | 1,306,550 | 1,209,750 |
| | Intergovernmental Services and Taxes | 224,532 | 182,000 | 182,000 |
| 585 and 592 | Debt Service | 1,479,933 | 1,482,949 | 1,487,636 |
| 594 340/350 | Capital Outlays | 1,448,878 | 4,630,000 | 7,669,000 |
| 534/535/538 | Interfund Payments for Services | 558,828 | 572,106 | 666,248 |
| | Total Water-Sewer Fund | <u>6,700,480</u> | <u>10,097,750</u> | <u>13,306,357</u> |
| | Other Expenses: | | | |
| 519 700 | Jobbing, Contract Work - City of Vancouver | 176,057 | - | - |
| 597 000 | Operating Transfers Out: | - | - | 5,000 |
| | Total Estimated Other Expenses: | <u>176,057</u> | <u>-</u> | <u>5,000</u> |
| | TOTAL WATER-SEWER FUND | <u>\$ 6,876,537</u> | <u>\$ 10,097,750</u> | <u>\$ 13,311,357</u> |
| | % Increase (Decrease) Prior Year | | 46.84% | 31.82% |

OTHER SERVICES AND CHARGES DETAIL:

| | | |
|---|---------------------|---------------------|
| Professional Services | \$ 401,000 | \$ 308,000 |
| (Watershed mgmt, water quality testing, water right applications, system modeling and third party review, answering service, telemetry upgrades, infrared heat source testing, janitorial service, facilities landscape design mapping, sonitrol monitoring, one call services, lab analysis, biosolids land application program, industrial pretreatment monitoring/testing/analysis, computer upgrade, commercial/industrial/residential water audit audit programs, industrial testing, water leak survey/ water audit | | |
| Communication (telephone, pagers, cell phones) | 19,750 | 19,250 |
| Travel | 1,000 | 1,700 |
| Advertising | 500 | 500 |
| Operating rentals and leases (well site, equipment) | 12,000 | 18,300 |
| Insurance (property and liability) | 182,000 | 165,000 |
| Public Utility (electric, gas) | 355,500 | 357,700 |
| Repairs and maintenance (pumps, reservoirs, equipment) | 255,100 | 263,100 |
| Registrations for classes, water/sewer permits | 79,700 | 76,200 |
| Total other services and charges | <u>\$ 1,306,550</u> | <u>\$ 1,209,750</u> |

| WATER-SEWER PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Public Works Operations Manager (.34 FTE) | \$ 28,877 | \$ 29,955 |
| Operations Supervisor - Water/Sewer | 65,313 | 71,590 |
| Water Supply Operator | 59,904 | 62,236 |
| Lead Maintenance Worker (.5 FTE - 2006, 1 FTE - 2007) | 25,104 | 61,028 |
| Sewer Maintenance Worker (0 FTE - 2006, 1 FTE 2007) | - | 51,108 |
| Senior Utility Maintenance Worker (3 - 2006, 2 - 2007) | 161,979 | 111,951 |
| Chief Waste Water Treatment Plant Operator | 64,540 | 69,864 |
| Waste Water Treatment Operator (4) | 229,497 | 241,696 |
| Facility Operations Specialist (0 FTE - 2006, .5 FTE - 2007) | - | 30,212 |
| Utility Maintenance Worker II (1 FTE - 2006, 0 FTE - 2007) | 42,048 | - |
| Utility Maintenance Worker I (4 FTE - 2006, 4.5 FTE - 2007) | 163,213 | 190,580 |
| Seasonal Maint. Worker (1.5 FTE) | 31,483 | 32,202 |
| Overtime | 49,000 | 47,500 |
| Total Water-Sewer Utility | \$ 920,958 | \$ 999,922 |
| % Increase (Decrease) Prior Year | | 8.57% |

WATER-SEWER CAPITAL OUTLAY DETAIL:

| | | |
|---|--|---------------------|
| Land: | | |
| * West Prune Hill reservoir site | | \$ 500,000 |
| * Water rights property acquisition | | 165,000 |
| * Lacamas Creek pump station property acquisition | | 250,000 |
| * Well site acquisition - Anderson property | | 500,000 |
| Other Improvements: | | |
| * Landscaping | | 5,000 |
| * Screen chamber fabric replacement (ESA) | | 10,000 |
| * Water facility plan | | 150,000 |
| * Install service to Belz mini-storage | | 5,000 |
| * Sewer connection through Belz mini-storage for well 11 & 12 | | 8,000 |
| Machinery and Equipment: | | |
| * Emergency generator for office and telemetry | | 65,000 |
| * Sewer flow meter | | 10,000 |
| Construction Projects: | | |
| * Water Conservation | | 50,000 |
| * Washougal River Crossing - water main | | 1,500,000 |
| * Water main replacements | | 400,000 |
| * # 13 Well rehab | | 1,000,000 |
| * Reservoir liners for lower Prune Hill and Butler | | 150,000 |
| * Ostenson canyon upsize | | 200,000 |
| * Lower Prune Hill pump station addition | | 150,000 |
| * Crown Road pump station and mainline upsize | | 100,000 |
| * Development upsize | | 50,000 |
| * STP defuser outfall alteration | | 50,000 |
| * Sewer main line, Joy St. to Main pump station design | | 150,000 |
| * Major upgrade to pump stations system wide | | 200,000 |
| * Sewer main line, NW 6th, Logan to Drake | | 350,000 |
| * Bar screen replacement at STP | | 180,000 |
| * Sewer main replacement | | 250,000 |
| * Gregg area sewer upsize | | 130,000 |
| * Brady pump station replacement | | 240,000 |
| * NE 3rd and Adams manhole replacement | | 65,000 |
| * WWTP Comprehensive plan | | 30,000 |
| * WWTP Design | | 750,000 |
| * Prune Hill pump station/Grand Ridge oxidizers | | 2,500 |
| * Step tank pumping | | 3,500 |
| Total | | \$ 7,669,000 |

**WATER-SEWER REVENUE BOND
REDEMPTION DETAIL**

| 1996 Refunding Revenue Bonds | | | | | | |
|------------------------------|-----------|----|----------|----|--------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 60,000 | \$ | 4,470 | \$ | 64,470 | |
| 2008 | 60,000 | | 1,500 | | 61,500 | 2008 |

| 1998 Revenue and Refunding Bonds | | | | | | |
|----------------------------------|------------|----|----------|----|---------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 280,000 | \$ | 148,359 | \$ | 428,359 | |
| 2008 | 265,000 | | 137,513 | | 402,513 | |
| 2009 | 335,000 | | 125,456 | | 460,456 | 2016 |

| Community Economic Revitalization Board Loan | | | | | | |
|--|-----------|----|----------|----|--------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 33,280 | \$ | 25,481 | \$ | 58,761 | |
| 2008 | 35,227 | | 23,534 | | 58,761 | |
| 2009 | 37,287 | | 21,474 | | 58,761 | 2016 |

| Department of Ecology Loan | | | | | | |
|----------------------------|-----------|----|----------|----|--------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 57,363 | \$ | 31,351 | \$ | 88,714 | |
| 2008 | 59,856 | | 28,858 | | 88,714 | |
| 2009 | 62,457 | | 26,257 | | 88,714 | 2017 |

| Department of Ecology Loan | | | | | | |
|----------------------------|------------|----|----------|----|---------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 375,612 | \$ | 280,646 | \$ | 656,258 | |
| 2008 | 391,170 | | 265,088 | | 656,258 | |
| 2009 | 407,372 | | 248,886 | | 656,258 | 2020 |

| Public Works Trust Fund Loan | | | | | | |
|------------------------------|------------|----|----------|----|---------|-------------------------|
| | Principal | | Interest | | Total | Last Year of Payment |
| 2007 | \$ 169,092 | \$ | 21,982 | \$ | 191,074 | |
| 2008 | 169,092 | | 20,291 | | 189,383 | |
| 2009 | 169,092 | | 18,600 | | 187,692 | 2019 |

WATER-SEWER CAPITAL RESERVE

COMMENTS ON BUDGET APPROPRIATIONS

\$1,176,160 will be transferred to the Water-Sewer Fund to finance a number of capital projects.

REVENUE DETAIL THREE YEAR COMPARISON

| 432.00 | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---|---------------------------|-------------------------------|------------------------------|
| 291 740 Beginning Appropriated Fund Balance | \$ - | \$ 200,000 | \$ 420,000 |
| Miscellaneous Revenues: | | | |
| 361 110 Interest Earnings | - | - | 40,000 |
| 361 400 Interest Earning on Interfund Loan Receivable | 19,254 | 14,160 | 6,160 |
| Total Miscellaneous Revenues | <u>19,254</u> | <u>14,160</u> | <u>46,160</u> |
| Other Increases in Fund Equity: | | | |
| 379 110 Water Development Fees | 684,761 | 500,000 | 340,000 |
| 379 120 Sewer Development Fees | 764,909 | 525,000 | 370,000 |
| Total Increases in Fund Equity | <u>1,449,670</u> | <u>1,025,000</u> | <u>710,000</u> |
| Total Estimated Resources | <u>\$ 1,468,924</u> | <u>\$ 1,239,160</u> | <u>\$ 1,176,160</u> |

EXPENSE DETAIL THREE YEAR COMPARISON

| FUND NUMBER | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 432.00.597 | | | |
| 100 Other Financing Uses: | | | |
| Operating Transfers Out | \$ 1,074,460 | \$ 1,239,160 | \$ 1,176,160 |
| Total Water-Sewer Capital Reserve | <u>\$ 1,074,460</u> | <u>\$ 1,239,160</u> | <u>\$ 1,176,160</u> |

EQUIPMENT RENTAL

MISSION STATEMENT

The Equipment Rental Department furnishes mobile equipment to the city's other operating departments and maintains equipment not owned by the Equipment Rental department.

DEPARTMENT GOALS FOR 2007

1. Manage the City's fleet in a manner which minimizes rates while preserving the quality of the equipment and vehicles.
2. Maintain proper accounting and usage records of equipment.
3. Replace a number of vehicles and pieces of equipment to maintain a safe and efficient fleet.

ACTIVITIES AND SERVICES

The department maintains and replaces all mobile equipment for the city other than fire apparatus and emergency rescue ambulance equipment. The rental fund owns, operates, and maintains city repair and storage shops. Expenditures of the fund are reimbursed by renting the equipment owned by the department to the street, water/sewer, parks, sanitary and other departments of the city.

EQUIPMENT RENTAL FUND

REVENUE DETAIL THREE YEAR COMPARISON

| 523.00 | | Actual Revenue 2005 | Adjusted Estimated 2006 | Estimated Revenue 2007 |
|---------|--|---------------------------|-------------------------------|------------------------------|
| 291 740 | Beginning Appropriated Fund Balance | \$ - | \$ 152,738 | \$ 162,000 |
| | Miscellaneous Revenues: | | | |
| 334 030 | State Grant - DOE | - | 35,000 | - |
| 348 300 | Charges for Services | 252 | - | 348 |
| 361 110 | Investment Interest | 10,748 | 5,000 | 14,000 |
| 362 100 | Equipment and Vehicle Rent (Outside) | 10,721 | 20,000 | - |
| 363 000 | Insurance Premiums/Recoveries | 9,502 | - | - |
| 365 100 | Interfund Equipment/Vehicle Rentals | 693,959 | 672,000 | 810,000 |
| 365 400 | Interfund Space and Facilities Rentals | 148,213 | 145,665 | 149,610 |
| | Other Miscellaneous Revenues | 50 | - | - |
| | Total Miscellaneous Revenues | <u>873,445</u> | <u>877,665</u> | <u>973,958</u> |
| | Total Estimated Revenues | <u>873,445</u> | <u>1,030,403</u> | <u>1,135,958</u> |
| | Other Financing Sources: | | | |
| 382 900 | Loan Proceeds | - | - | 240,000 |
| 395 100 | Proceeds From Sales of Assets | 13,407 | - | - |
| 395 400 | Gain/Loss Sale of Assets | (33,757) | - | - |
| 397 000 | Operating Transfers In | 236,515 | 160,000 | 88,000 |
| | Total Other Financing Sources | <u>216,165</u> | <u>160,000</u> | <u>328,000</u> |
| | Total Estimated Resources | <u>\$ 1,089,610</u> | <u>\$ 1,190,403</u> | <u>\$ 1,463,958</u> |

EXPENSE DETAIL THREE YEAR COMPARISON

| 523.00 | | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---------|--------------------------------------|----------------------------|--------------------------|-------------------------------|
| | Equipment Rental | | | |
| 548 | Salaries and Wages | \$ 222,009 | \$ 222,276 | \$ 231,488 |
| 548 | Personnel Benefits | 71,833 | 66,882 | 69,738 |
| 548 | Supplies | 255,351 | 219,200 | 232,200 |
| 548 | Other Services and Charges | 202,223 | 166,950 | 166,650 |
| 548 6XX | Intergovernmental Services and Taxes | 47 | - | - |
| 594 480 | Capital Outlays | 398,041 | 489,000 | 738,000 |
| 548 | Interfund Payments for Services | 12,152 | 26,095 | 25,882 |
| | Total Equipment Rental | <u>\$ 1,161,656</u> | <u>\$ 1,190,403</u> | <u>\$ 1,463,958</u> |
| | % Increase (Decrease) Prior Year | | 2.47% | 22.98% |

EQUIPMENT RENTAL PERSONNEL SCHEDULE

| | Actual Approp 2006 | Estimated Required 2007 |
|---|--------------------------|-------------------------------|
| MUNICIPAL VEHICLE SERVICES | | |
| Public Works Operations Manager (.11 FTE) | \$ 9,343 | \$ 9,691 |
| Chief Mechanic | 62,662 | 62,180 |
| Mechanics (2) | 114,688 | 120,848 |
| Admin. Support Assistant II | 34,583 | 37,769 |
| Overtime | 1,000 | 1,000 |
| Total Municipal Vehicle Services | <u>\$ 222,276</u> | <u>\$ 231,488</u> |
| % Increase (Decrease) Prior Year | | 4.14% |

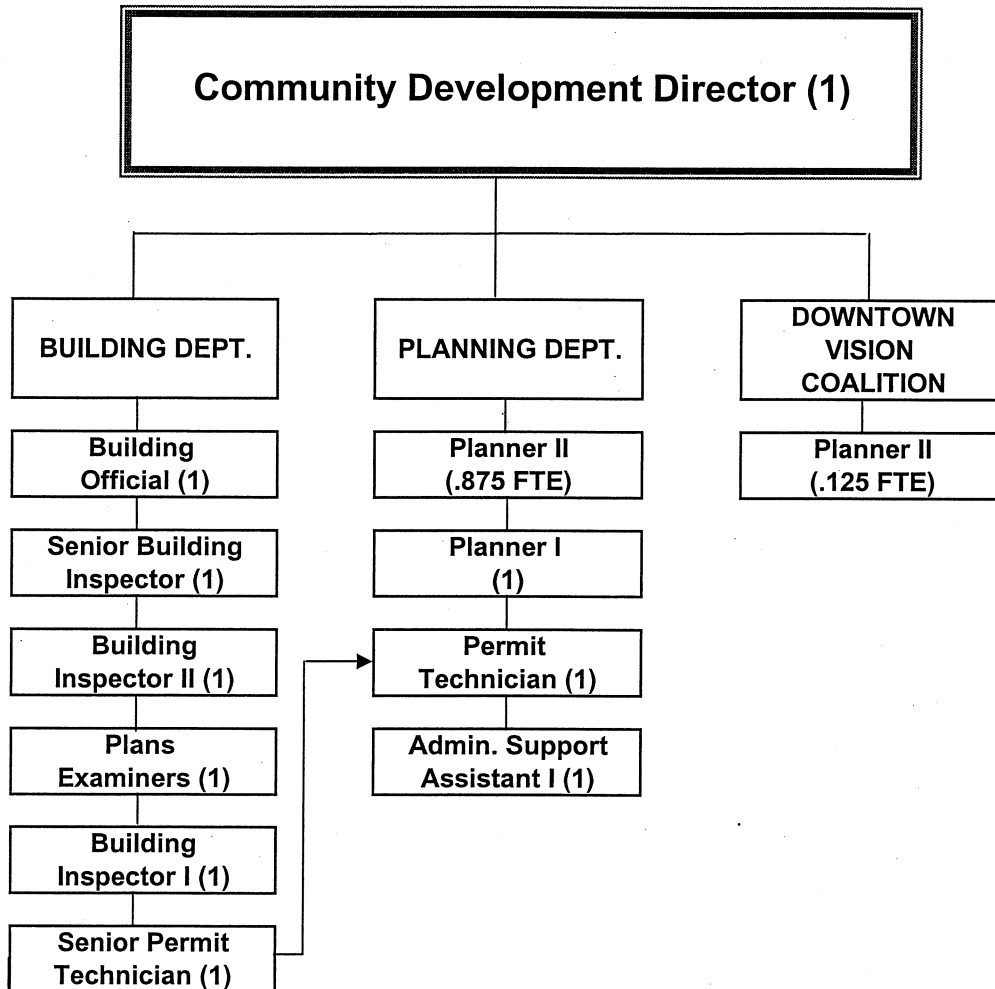
CAPITAL OUTLAY DETAIL:

| | | |
|---|--|-------------------|
| Buildings and Structures | | |
| * Mezzanine - storage area | | \$ 15,000 |
| Construction Projects | | |
| * Equipment repair area upgrade | | 75,000 |
| Machinery and Equipment: | | |
| * Dump truck to replace #215 - street | | 30,000 |
| * Replace sanitation truck # 260 - sanitary | | 240,000 |
| * Replace pickup truck #282 - water/sewer | | 25,000 |
| * Replace pickup truck #289 - water/sewer | | 28,000 |
| * Replace police vehicle #307 - police | | 35,000 |
| * Replace patrol cars #319, 320, and 321 - police | | 93,000 |
| * Replace sweeper #268 - storm drainage | | 150,000 |
| * Replace mower #280 - parks | | 25,000 |
| * Replace pickup truck #192 - engineering | | 22,000 |
| Total Capital Outlays | | <u>\$ 738,000</u> |

OTHER SERVICES AND CHARGES DETAIL:

| | |
|---|-------------------|
| Professional Services (janitorial, fire extinguisher service, hazmat removal) | \$ 8,000 |
| Communication (telephone, pagers, cell phone) | 6,900 |
| Public Utility | 27,900 |
| Insurance | 15,200 |
| Repair/Mtc. of vehicles, HVAC, lights, water quality treatment vault | 104,400 |
| Registrations for classes, uniform services | 4,250 |
| Total other services and charges | <u>\$ 166,650</u> |

COMMUNITY DEVELOPMENT DEPARTMENT



COMMUNITY DEVELOPMENT DEPARTMENT

Planning

MISSION STATEMENT

The Community Development Department includes building (protective inspections), current and long-range planning, environmental and economic development services. The planning department implements the laws of the state and city regarding the use of real property and participates in the development of such laws and associated policies. Planning provides for the orderly management and accommodation of growth in a manner that maintains and enhances the quality of life for the City.

DEPARTMENT GOALS FOR 2007

The following are the major goals for year 2007:

1. Administer and process land use and development and environmental applications;
2. Amend 2004 Comprehensive Plan consistent with County Comprehensive Plan update;
3. Establish a city wetland/wildlife habitat banking program and work towards implementation;
4. Emphasize continued process improvement;
5. Continue to "fast track" commercial and industrial development review applications
6. Continue to staff the Downtown Vision Coalition and assist in the visioning process.

ACTIVITIES AND SERVICES

Current (short-range) planning fulfills the City's regulatory role under federal, state, and local land use laws and policies, and takes an active role in developing and updating of said laws. Most notable among these laws and policies are the Zoning Code, Land Development Code, Shoreline Management Master Program and implementing ordinances, State Environmental Policy Act (SEPA), and Regulatory Reform. Development proposals are reviewed and land use approvals granted through these systems. Coordinating development review with other divisions and departments and other agencies with jurisdiction is a major planning division responsibility.

Long-range planning focuses on development and implementation of long-range goals and policies guiding future community development. These include growth management strategies, shoreline management policies, Comprehensive Plan and code development, annexations, and participation in regional and state issues.

**PLANNING
EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.15 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 558 400 TRAINING | | | |
| Other Services and Charges | \$ 195 | \$ 4,000 | \$ 4,000 |
| 600 PLANNING | | | |
| Salaries and Wages | 228,875 | 251,365 | 256,609 |
| Personnel Benefits | 62,678 | 72,346 | 76,410 |
| Supplies | 5,933 | 2,000 | 5,200 |
| Other Services and Charges (phones, travel, registrations) | 8,545 | 6,000 | 9,050 |
| Comp. Plan Update | - | 26,500 | 10,000 |
| Temporary Help | 15,242 | - | - |
| Hearings Examiner | - | 20,000 | 60,000 |
| Development Review Services | 1,500 | - | - |
| Peer/Environmental Review | - | 3,500 | - |
| Insurance | 12,623 | 13,500 | 13,500 |
| Intergovernmental Services | 0 | 4,000 | 2,000 |
| Interfund Payments for Services | 3,866 | 4,000 | 800 |
| 910 ECONOMIC DEVELOPMENT | | | |
| Other Services and Charges | 0 | 2,500 | 2,500 |
| Columbia River Economic Development Council | 21,000 | 21,000 | 21,000 |
| TOTAL PLANNING AND COMMUNITY DEVELOPMENT | <u>\$ 360,457</u> | <u>\$ 430,711</u> | <u>\$ 461,069</u> |
| % Increase (Decrease) Prior Year | | 19.49% | 7.05% |

| PLANNING PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|------------------------------------|--------------------------|-------------------------------|
| Community Development Director | \$ 77,919 | \$ 80,231 |
| Planner III | 62,461 | - |
| Planner II (.875 FTE) | 41,812 | 48,065 |
| Planner I | - | 50,393 |
| Assistant Planner (.5 FTE) | 20,196 | - |
| Code Compliance Specialist | 46,477 | - |
| Permit Technician | - | 39,677 |
| Administration Support Assistant I | - | 35,518 |
| Overtime | 2,500 | 2,725 |
| Total Planning | <u>\$ 251,365</u> | <u>\$ 256,609</u> |
| % Increase (Decrease) Prior Year | | 2.09% |

ECONOMIC DEVELOPMENT DETAIL:

| | |
|---|------------------|
| Professional Services includes: | |
| Columbia River Economic Development Council | \$ 21,000 |
| Sister City Program | 2,500 |
| | <u>\$ 23,500</u> |

COMMUNITY DEVELOPMENT DEPARTMENT

Protective Inspections

MISSION STATEMENT

Protective inspections provide for inspections and enforcement of regulations relevant to the issuance of building permits and other permits not assigned to a specific department.

DEPARTMENT GOALS FOR 2007

The residential construction activity for 2007 is expected to continue at a high rate. With the development of several large subdivisions and planned developments. Building permit activity will likely remain steady and consistent

The Building department will:

1. Continue to respond to plan reviews at a four-week turnaround time.
2. Respond to all inspection requests received prior to 6:00 AM each workday.
3. Work with contractors, citizens and permit holders to maintain clean, safe and sanitary work sites. Help mitigate soil erosion problems in cooperation with the Engineering Department and Code Enforcement.
4. Work with industry, commercial community and public agency permit applicants to promote an efficient and predictable permit issuance
5. Meet with applicants for pre-design and pre-application to facilitate the permit process.
6. Respond to any "fast track" construction projects at a high priority.
7. Work with the fire department to coordinate residential fire sprinkler requirements and make information available to the permit applicants.
8. Continue the cooperation with other jurisdictions in Southwest Washington to promote code enforcement uniformity. The work to develop regional graphical code and construction details will continue as well as development of uniform residential and commercial plan review checklists.
9. Work cooperatively with code enforcement on the abatement of dangerous buildings.

ACTIVITIES AND SERVICES

The building department enforces the International Building Code, Mechanical Code, Plumbing Code, the State of Washington Energy Code, Indoor Air Quality Code and Accessibility Codes as amended by the State of Washington. The department also enforces certain elements of the zoning ordinance pertaining to new construction and also change in use of existing buildings

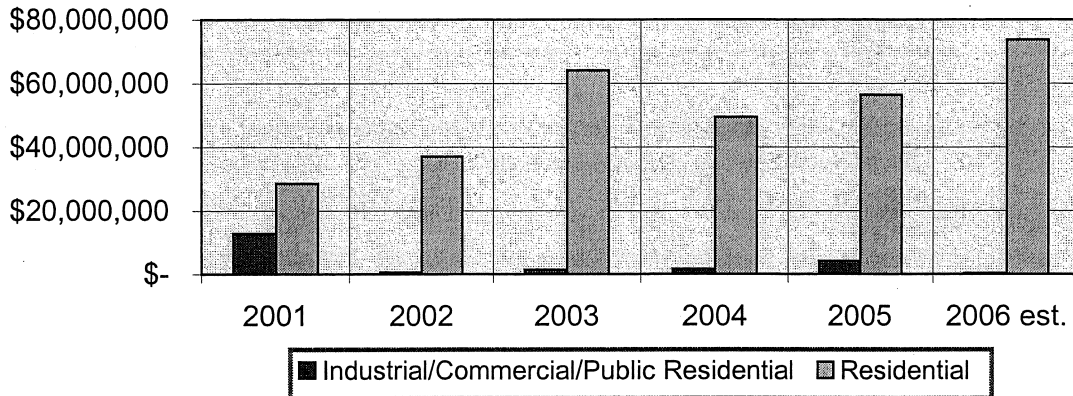
The building department, at time of issuance of building permits, collects water and sewer development charges and all impact fees. Computations of fire impact fees are made. The fire department is notified at permit issuance of buildings required to have fire sprinkler systems installed.

The building department cooperates with other jurisdictions in Southwest Washington and Clark County Home Builders to promote uniformity and training in code enforcement. We have a fast track permit system in cooperation with Northwest Natural for furnace replacements and alterations.

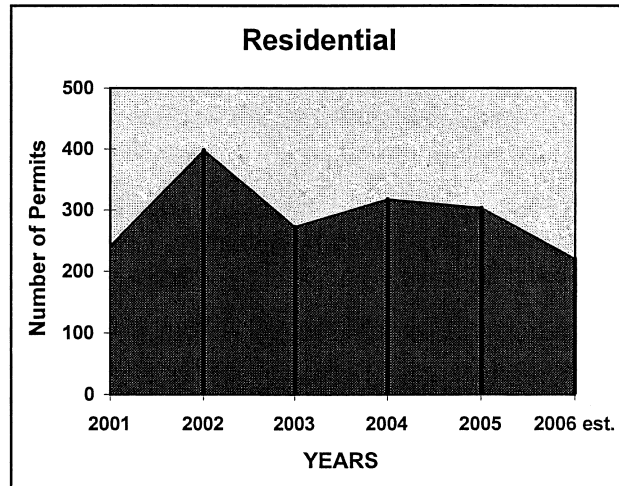
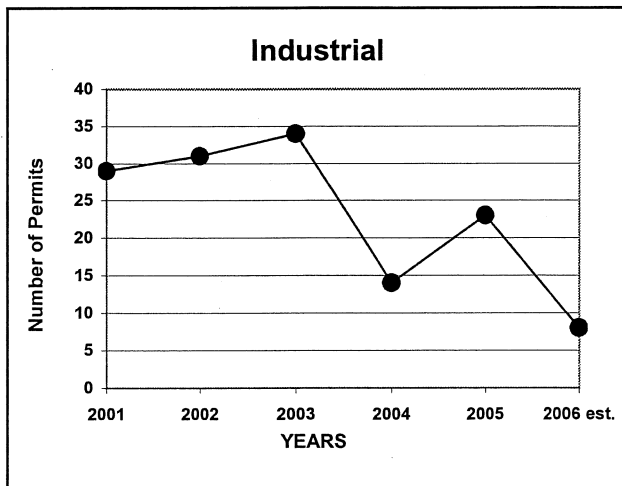
COMMENTS ON BUDGET APPROPRIATIONS

The building department is budgeting outside inspection services as well as for an additional plans examiner to help with the anticipated home construction.

Construction Value Six Year Comparison



| YEARS | CONSTRUCTION VALUE | | PERMITS ISSUED | |
|-----------|--------------------------------------|---------------|--------------------------------------|-------------|
| | Industrial/ Commercial/ Public | Residential | Industrial/ Commercial/ Public | Residential |
| 2001 | \$ 12,823,473 | \$ 30,743,928 | 29 | 241 |
| 2002 | 633,230 | 64,069,152 | 31 | 398 |
| 2003 | 1,339,167 | 49,430,376 | 34 | 272 |
| 2004 | 1,621,061 | 56,440,125 | 14 | 317 |
| 2005 | 4,171,400 | 61,774,421 | 23 | 303 |
| 2006 est. | 331,000 | 66,600,000 | 8 | 220 |



**PROTECTIVE INSPECTION EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.22.524 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|--|----------------------------|--------------------------|-------------------------------|
| 200 INSPECTIONS, PERMITS | | | |
| Salaries and Wages | \$ 312,650 | \$ 360,931 | \$ 353,370 |
| Personnel Benefits | 87,147 | 107,369 | 105,366 |
| Supplies | 6,978 | 5,550 | 7,500 |
| Other Services and Charges (Professional Services) | 5,234 | 3,900 | 3,450 |
| Outsource plan reviews and inspection services | 31,273 | 29,040 | 20,000 |
| Phones, pagers, radio (\$3,900), Equip. Maint. (\$1,050) | 3,286 | 4,950 | 3,500 |
| Software, publications, travel, miscellaneous (\$1,350) | 1,914 | 1,350 | 5,350 |
| Interfund Payments for Services | 15,334 | 16,100 | 17,500 |
| 400 TRAINING | | | |
| Other Services and Charges (travel, registrations) | 3,276 | 7,330 | 7,560 |
| 500 FACILITIES | | | |
| Other Services and Charges (insurance) | 4,635 | 4,500 | 4,800 |
| 594 240 CAPITAL OUTLAY | | | |
| Machinery and Equipment (Copy machine) | 7,199 | - | - |
| 597 000 TRANSFERS | | | |
| Transfers Out | 1,583 | - | - |
| TOTAL PROTECTIVE INSPECTIONS | <u>\$ 480,509</u> | <u>\$ 541,020</u> | <u>\$ 528,396</u> |
| % Increase (Decrease) Prior Year | | 12.59% | -2.33% |

| PROTECTIVE INSPECTIONS PERSONNEL SCHEDULE | Actual Approp 2006 | Estimated Required 2007 |
|--|--------------------------|-------------------------------|
| Building Official | \$ 73,856 | \$ 76,816 |
| Senior Building Inspector | 60,642 | 64,146 |
| Building Inspector II | 55,496 | 58,712 |
| Plans Examiner (2 - 2006, 1 - 2007) | 102,668 | 51,018 |
| Building Inspector I | - | 46,238 |
| Senior Permit Technician | - | 50,640 |
| Permit Clerk | 46,477 | - |
| Administrative Support Assistant II (.5 FTE) | 17,292 | - |
| Overtime | 4,500 | 6,000 |
| Total Administration | <u>\$ 360,931</u> | <u>\$ 353,570</u> |
| % Increase (Decrease) Prior Year | | -2.04% |

DOWNTOWN VISION COALITION

MISSION STATEMENT

The revitalization of the downtown is a multi-year effort to improve the core business district of the City. Within this area, the program strives to promote and enhance economic vitality, residency, cultural opportunities, recreational activities and beautification. Public and private partnerships, coupled with a strong business retention and recruitment program will optimize the ability to attract and keep a number of key anchor tenants. By encouraging a carefully crafted mix of small town charm, attractive street scape and a broad array of shopping opportunities, the goal is to make the downtown a "first choice" destination for business owners and patrons alike.

DEPARTMENT GOALS FOR 2007

1. Add more attractive elements to the streetscape of downtown, in particular enhance 3rd Avenue between Adams and Dallas
2. Promote the downtown business area.
3. Revise the 2001 Vision and Implementation Plan.

ACTIVITIES AND SERVICES

The DVC is established as a nine member organization representing the interests of the implementation partners, downtown stakeholders, and the broader community. The City will provide funding and staff in support of this coalition and their program activities. The *Downtown Camas Vision and Implementation Plan*, adopted by the City in August 2001, represents a holistic approach to downtown revitalization and is the basis for the DVC work plan. The plan identifies five focus areas: 1) creating a healthy business environment, 2) facilitating parking and access, 3) maintaining design integrity and local infrastructure, 4) strengthening social and historical foundations, and 5) enhancing marketing and publicity. A number of tasks have been accomplished since 2001. An example is the downtown plaza on 4th between Birch and Cedar and recent improvements on 4th Ave. between Cedar and Dallas. A series of strategies set forth specific methods for bringing about the desired outcomes in each focus area. These are supported by actions that establish the steps necessary to implement the strategies and thus fulfill the vision. City support for the effort is again reflected in the budget.

**DOWNTOWN VISION COALITION DEPARTMENT EXPENDITURE DETAIL
THREE YEAR COMPARISON**

| 001.26 | Actual Expended 2005 | Actual Approp 2006 | Estimated Required 2007 |
|---|----------------------------|--------------------------|-------------------------------|
| 558 900 PLANNING AND COMMUNITY DEVELOPMENT | | | |
| Salaries and Wages | \$ 9,573 | \$ 5,973 | \$ 6,866 |
| Personnel Benefits | 2,480 | 1,792 | 2,060 |
| Supplies (trees, lights, monthly event support) | 4,761 | 10,600 | 22,000 |
| Other Services and Charges | | | |
| Professional Services | 4,948 | 23,500 | 48,500 |
| Communications | 5,610 | - | - |
| Advertising | 411 | - | 6,500 |
| Miscellaneous (printing) | 6,682 | 11,500 | 12,500 |
| 594 950 CAPITAL OUTLAY | | | |
| Other Infrastructure | 15,979 | 52,000 | 48,000 |
| TOTAL DOWNTOWN VISION COALITION | <u>\$ 50,444</u> | <u>\$ 105,365</u> | <u>\$ 146,426</u> |
| % Increase (Decrease) Prior Year | | | 38.97% |

**DOWNTOWN VISION COALITION
PERSONNEL SCHEDULE**

| | Actual Approp 2006 | Estimated Required 2007 |
|----------------------------------|--------------------------|-------------------------------|
| Planner II (.125 FTE) | \$ - | \$ 6,866 |
| Planner I (.125 FTE) | 5,973 | - |
| | <u>\$ 5,973</u> | <u>\$ 6,866</u> |
| % Increase (Decrease) Prior Year | | 14.95% |

PROFESSIONAL SERVICES DETAIL

| | |
|--|------------------|
| Website maintenance | \$ 1,500 |
| Consultant services | |
| Create new Downtown Vision and support for reseaching funding sources | 35,000 |
| Architect to develop design standards for infrastructure, signage and streetscape | 12,000 |
| Total | <u>\$ 48,500</u> |

CAPITAL OUTLAY DETAIL

| | |
|------------------------|------------------|
| Intersection bulb-outs | 48,000 |
| Total | <u>\$ 48,000</u> |